

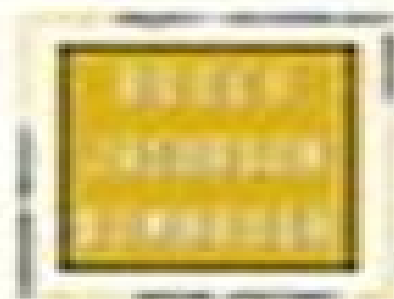
# AGILITY AND DISCIPLINE MADE EASY

PRACTICES FROM  
OPENUP AND RUP

FROM RICHARD

BRIDGE NEW ENGLAND

Presented by: Grady Brown



# Agility And Discipline Made Easy

## **A. Featherman**



## **Agility And Discipline Made Easy:**

*Agility And Discipline Made Easy Practices From Openup And Rup Kroll,2006*      *Scaling Software Agility Dean Leffingwell,2007-02-26* Companies have been implementing large agile projects for a number of years but the stigma of agile only works for small projects continues to be a frequent barrier for newcomers and a rallying cry for agile critics What has been missing from the agile literature is a solid practical book on the specifics of developing large projects in an agile way Dean Leffingwell s book *Scaling Software Agility* fills this gap admirably It offers a practical guide to large project issues such as architecture requirements development multi level release planning and team organization Leffingwell s book is a necessary guide for large projects and large organizations making the transition to agile development Jim Highsmith director Agile Practice Cutter Consortium author of *Agile Project Management* There s tension between building software fast and delivering software that lasts between being ultra responsive to changes in the market and maintaining a degree of stability In his latest work *Scaling Software Agility* Dean Leffingwell shows how to achieve a pragmatic balance among these forces Leffingwell s observations of the problem his advice on the solution and his description of the resulting best practices come from experience he s been there done that and has seen what s worked Grady Booch IBM Fellow Agile development practices while still controversial in some circles offer undeniable benefits faster time to market better responsiveness to changing customer requirements and higher quality However agile practices have been defined and recommended primarily to small teams In *Scaling Software Agility* Dean Leffingwell describes how agile methods can be applied to enterprise class development Part I provides an overview of the most common and effective agile methods Part II describes seven best practices of agility that natively scale to the enterprise level Part III describes an additional set of seven organizational capabilities that companies can master to achieve the full benefits of software agility on an enterprise scale This book is invaluable to software developers testers and QA personnel managers and team leads as well as to executives of software organizations whose objective is to increase the quality and productivity of the software development process but who are faced with all the challenges of developing software on an enterprise scale      *Balancing Agility and Formalism in Software Engineering* Bertrand Meyer,J.R. Nawrocki,Bartosz Walter,2008-07-31 This book constitutes the thoroughly refereed post conference proceedings of the Second IFIP TC 2 Central and East Conference on Software Engineering Techniques CEE SET 2007 held in Poznan Poland in October 2007 The 21 revised full papers presented together with 2 keynote addresses were carefully reviewed and selected from 73 initial submissions The papers are organized in topical sections on measurement processes UML experiments tools and change      *ATL Internals* Chris Sells,Kirk Fertitta,Christopher Tavares,Brent E. Rector,2006-07-05 The Classic Guide to ATL Now Updated for ATL 8 and Visual Studio 2005 Four leading Windows programming experts systematically reveal ATL s inner workings explaining not just how ATL works but why it works the way it does Client side developers will master ATL s resources for windowing COM control MFC integration web service

proxy generation and more Server side programmers will discover ATL s full COM server and object services and its extensive support for high throughput high concurrency web applications and services Every Windows developer will learn powerful ways to increase flexibility reduce overhead and maximize transparency and control Discover ATL s internals through diagrams example code and internal ATL implementation code Walk through wizards that simplify ATL usage in common applications Master string handling in C COM and ATL Leverage ATL smart types including CComPtr CComQIPtr CComBSTR and CComVariant Understand and choose the right options for implementing IUnknown Create glue code that exposes COM objects from COM servers Use canned interface implementations to support object persistence COM collections enumerators and connection points Build standalone applications and UI components with ATL window classes and controls Use ATL Server to develop web applications that run on Microsoft IIS

**Refactoring** Martin Fowler,Kent Beck,1999 Refactoring is gaining momentum amongst the object oriented programming community It can transform the internal dynamics of applications and has the capacity to transform bad code into good code This book offers an introduction to refactoring

**Being Agile** Leslie Ekas,Scott Will,2014 Break the Old Waterfall Habits that Hinder Agile Success Drive Rapid Value and Continuous Improvement When agile teams don t get immediate results it s tempting for them to fall back into old habits that make success even less likely In Being Agile Leslie Ekas and Scott Will present eleven powerful techniques for rapidly gaining substantial value from agile making agile methods stick and launching a virtuous circle of continuous improvement Drawing on their experience helping more than 100 teams transition to agile the authors review its key principles identify corresponding practices and offer breakthrough approaches for implementing them Using their techniques you can break typical waterfall patterns and go beyond merely doing agile to actually thinking and being agile Ekas and Will help you clear away silos improve stakeholder interaction eliminate waste and waterfall style inefficiencies and lead the agile transition far more successfully Each of their eleven principles can stand on its own when you combine them they become even more valuable Coverage includes Building whole teams that cut across silos and work together throughout a product s lifecycle Engaging product stakeholders earlier and far more effectively Overcoming inefficient waterations and big batch waterfall thinking Getting past the curse of multi tasking Eliminating dangerous technical and project debt Repeatedly deploying release ready software in real user environments Delivering what customers really need not what you think they need Fixing the root causes of problems so they don t recur Learning from experience mastering continuous improvement Assessing whether you re just doing agile or actually being agile Being Agile will be indispensable for all software professionals now adopting agi for coaches managers engineers and team members who want to get more value from it and for students discovering it for the first time

**Essay Writing Made Easy** Stephen McLaren,2004-10

*Analysis Patterns* Martin Fowler,1996-10-09 This innovative book recognizes the need within the object oriented community for a book that goes beyond the tools and techniques of the typical methodology book In Analysis Patterns

Reusable Object Models Martin Fowler focuses on the end result of object oriented analysis and design the models themselves He shares with you his wealth of object modeling experience and his keen eye for identifying repeating problems and transforming them into reusable models Analysis Patterns provides a catalogue of patterns that have emerged in a wide range of domains including trading measurement accounting and organizational relationships Recognizing that conceptual patterns cannot exist in isolation the author also presents a series of support patterns that discuss how to turn conceptual models into software that in turn fits into an architecture for a large information system Included in each pattern is the reasoning behind their design rules for when they should and should not be used and tips for implementation The examples presented in this book comprise a cookbook of useful models and insight into the skill of reuse that will improve analysis modeling and implementation

Software Technologies Enrique Cabello,Jorge Cardoso,Leszek A. Maciaszek,Marten van Sinderen,2018-06-07 This book constitutes the thoroughly refereed post conference proceedings of the 12th International Joint Conference on Software Technologies ICSOFT 2017 held in Madrid Spain in July 2017 The 17 revised full papers and 24 short papers presented were carefully reviewed and selected from 85 submissions The topics covered in the papers include software quality and metrics software testing and maintenance development methods and models systems security dynamic software updates systems integration business process modelling intelligent problem solving multi agent systems and solutions involving big data the Internet of Things and business intelligence

Service Engineering Schahram Dustdar,Fei Li,2010-10-22 Service engineering is increasingly posing challenges to traditional software engineering methodologies including specification modeling architecture and verification just to name a few On the other hand the latest advancements in software engineering are continuously leveraged in Service Engineering research especially in the design and implementation of service oriented systems Several mutual impacts between service engineering and software engineering could be observed in the last decade and many research efforts have been devoted to the field However in spite of the considerable efforts and significant contributions few have attempted to summarize the research results systematically

Object-Oriented Analysis and Design for Information Systems Raul Sidnei Wazlawick,2014-01-28 Object Oriented Analysis and Design for Information Systems clearly explains real object oriented programming in practice Expert author Raul Sidnei Wazlawick explains concepts such as object responsibility visibility and the real need for delegation in detail The object oriented code generated by using these concepts in a systematic way is concise organized and reusable The patterns and solutions presented in this book are based in research and industrial applications You will come away with clarity regarding processes and use cases and a clear understand of how to expand a use case Wazlawick clearly explains clearly how to build meaningful sequence diagrams Object Oriented Analysis and Design for Information Systems illustrates how and why building a class model is not just placing classes into a diagram You will learn the necessary organizational patterns so that your software architecture will be maintainable Learn how to build better class models which are more maintainable and

understandable Write use cases in a more efficient and standardized way using more effective and less complex diagrams Build true object oriented code with division of responsibility and delegation

*IBM Rational Unified Process Reference and Certification Guide* Ahmad K. Shuja, Jochen Krebs, 2007-12-29 The Only Official RUP Certification Prep Guide and Compact RUP Reference The IBM Rational Unified Process has become the de facto industry standard process for large scale enterprise software development The IBM Certified Solution Designer IBM Rational Unified Process V7.0 certification provides a powerful way for solutions developers to demonstrate their proficiency with RUP The first and only official RUP certification guide this book fully reflects the latest versions of the Rational Unified Process and of the IBM RUP exam Authored by two leading RUP implementers it draws on extensive contributions and careful reviews by the IBM RUP process leader and RUP certification manager This book covers every facet of RUP usage It has been carefully organized to help you prepare for your exam quickly and efficiently and to provide a handy compact reference you can rely on for years to come Coverage includes A full section on RUP exam preparation and a 52 question practice exam Core RUP concepts the new RUP process architecture and key principles of business driven development RUP's architecture centric approach to iterative development practical issues and scenarios Patterns for successful RUP project implementation and anti patterns to avoid The Unified Method Architecture UMA basic content and process elements RUP content disciplines in depth Business Modeling Requirements Analysis and Design Implementation Test Deployment Project Management Change and Configuration Management and Environment Essential RUP work products roles and tasks RUP phases activities and milestones RUP tailoring and tools for your organization including introductions to IBM Rational Method Composer RMC and MyRUP

**Managing Iterative Software Development Projects** Kurt Bittner, Ian Spence, 2006-06-27 The Practical Start to Finish Guide to Planning and Leading Iterative Software Projects Iterative processes have gained widespread acceptance because they help software developers reduce risk and cost manage change improve productivity and deliver more effective timely solutions But conventional project management techniques don't work well in iterative projects and newer iterative management techniques have been poorly documented Managing Iterative Software Development Projects is the solution a relentlessly practical guide to planning organizing estimating staffing and managing any iterative project from start to finish Leading iterative development experts Kurt Bittner and Ian Spence introduce a proven scalable approach that improves both agility and control at the same time satisfying the needs of developers managers and the business alike Their techniques are easy to understand and easy to use with any iterative methodology from Rational Unified Process to Extreme Programming to the Microsoft Solutions Framework Whatever your role team leader program manager project manager developer sponsor or user representative this book will help you Understand the key drivers of success in iterative projects Leverage time boxing to define project lifecycles and measure results Use Unified Process phases to facilitate controlled iterative development Master core concepts of iterative project management including layering and evolution Create project roadmaps including

release plans Discover key patterns of risk management estimation organization and iteration planning Understand what must be controlled centrally and what you can safely delegate Transition smoothly to iterative processes Scale iterative project management from the smallest to the largest projects Align software investments with the needs of the business Whether you are interested in software development using RUP OpenUP or other agile processes this book will help you reduce the anxiety and cost associated with software improvement by providing an easy non intrusive path toward improved results without overwhelming you and your team

**Smart Innovations in Engineering and Technology** Ryszard Klempous, Jan Nikodem, 2019-11-28 This easy to understand book discusses applications of current technologies and the foundations for their extension into emerging areas in the future It includes research presented at two conferences 5th International IBM Cloud Academy Conference 2017 held in Wrocław Poland 5th Asia Pacific Conference on Computer Assisted and System Engineering 2017 held in Guilin China These conferences focused on system and application engineering including achievements in the interdisciplinary topics of cloud computing big data IoT and mobile communications Featuring 19 chapters the book has the potential to influence current and future research and applications combining the best attributes of computing mathematics artificial intelligence biometrics and software engineering to create a comprehensive research application domain

*Agile Data Warehousing Project Management* Ralph Hughes, 2012-12-28 You have to make sense of enormous amounts of data and while the notion of agile data warehousing might sound tricky it can yield as much as a 3 to 1 speed advantage while cutting project costs in half Bring this highly effective technique to your organization with the wisdom of agile data warehousing expert Ralph Hughes Agile Data Warehousing Project Management will give you a thorough introduction to the method as you would practice it in the project room to build a serious data mart Regardless of where you are today this step by step implementation guide will prepare you to join or even lead a team in visualizing building and validating a single component to an enterprise data warehouse Provides a thorough grounding on the mechanics of Scrum as well as practical advice on keeping your team on track Includes strategies for getting accurate and actionable requirements from a team's business partner Revolutionary estimating techniques that make forecasting labor far more understandable and accurate Demonstrates a blends of Agile methods to simplify team management and synchronize inputs across IT specialties Enables you and your teams to start simple and progress steadily to world class performance levels

*Patterns-Based Engineering* Lee Ackerman, Celso Gonzalez, 2010-06-29 Successfully delivering Solutions via Patterns In Patterns Based Engineering two leading experts bring together true best practices for developing and deploying successful software intensive systems Drawing on their extensive enterprise development experience the authors clearly show how to deliver on the promise of a patterns based approach and consistently create higher quality solutions faster with fewer resources Lee Ackerman and Celso Gonzalez demonstrate how Patterns Based Engineering PBE can help you systematically overcome common obstacles to success with patterns By bringing discipline and clarity to

patterns usage their techniques enable you to replicate your success broadly and scale patterns to even the largest projects The authors introduce powerful ways to discover design create package and consume patterns based on your organization s experience and best practices They also present extensive coverage of the nontechnical aspects of making patterns work including a full chapter of guidance on clearing up misconceptions that stand in your way Coverage includes Using patterns to optimize the entire development lifecycle including design coding testing and deployment Systematically managing the risks and economic returns associated with patterns Effectively implementing PBE roles tasks work products and tools Integrating PBE with existing development processes including eXtreme Programming Scrum and OpenUP Using Domain Specific Languages DSLs with patterns Whether you re an architect designer developer analyst project manager or process engineer Patterns Based Engineering will help you to consistently derive greater business value and agility from patterns

**Agile Software Requirements** Dean Leffingwell,2010-12-27 We need better approaches to understanding and managing software requirements and Dean provides them in this book He draws ideas from three very useful intellectual pools classical management practices Agile methods and lean product development By combining the strengths of these three approaches he has produced something that works better than any one in isolation From the Foreword by Don Reinertsen President of Reinertsen author of Managing the Design Factory and leading expert on rapid product development Effective requirements discovery and analysis is a critical best practice for serious application development Until now however requirements and Agile methods have rarely coexisted peacefully For many enterprises considering Agile approaches the absence of effective and scalable Agile requirements processes has been a showstopper for Agile adoption In Agile Software Requirements Dean Leffingwell shows exactly how to create effective requirements in Agile environments Part I presents the big picture of Agile requirements in the enterprise and describes an overall process model for Agile requirements at the project team program and portfolio levels Part II describes a simple and lightweight yet comprehensive model that Agile project teams can use to manage requirements Part III shows how to develop Agile requirements for complex systems that require the cooperation of multiple teams Part IV guides enterprises in developing Agile requirements for ever larger systems of systems application suites and product portfolios This book will help you leverage the benefits of Agile without sacrificing the value of effective requirements discovery and analysis You ll find proven solutions you can apply right now whether you re a software developer or tester executive project program manager architect or team leader

*UML 2 and the Unified Process* Jim Arlow,Ila Neustadt,2005-06-27 This book manages to convey the practical use of UML 2 in clear and understandable terms with many examples and guidelines Even for people not working with the Unified Process the book is still of great use UML 2 and the Unified Process Second Edition is a must read for every UML 2 beginner and a helpful guide and reference for the experienced practitioner Roland Leibundgut Technical Director Zuehlke Engineering Ltd This book is a good starting point for organizations and individuals who are adopting UP and need to

understand how to provide visualization of the different aspects needed to satisfy it Eric Naiburg Market Manager Desktop Products IBM Rational Software This thoroughly revised edition provides an indispensable and practical guide to the complex process of object oriented analysis and design using UML 2 It describes how the process of OO analysis and design fits into the software development lifecycle as defined by the Unified Process UP UML 2 and the Unified Process contains a wealth of practical powerful and useful techniques that you can apply immediately As you progress through the text you will learn OO analysis and design techniques UML syntax and semantics and the relevant aspects of the UP The book provides you with an accurate and succinct summary of both UML and UP from the point of view of the OO analyst and designer This book provides Chapter roadmaps detailed diagrams and margin notes allowing you to focus on your needs Outline summaries for each chapter making it ideal for revision and a comprehensive index that can be used as a reference New to this edition Completely revised and updated for UML 2 syntax Easy to understand explanations of the new UML 2 semantics More real world examples A new section on the Object Constraint Language OCL Introductory material on the OMG s Model Driven Architecture MDA The accompanying website provides A complete example of a simple e commerce system Open source tools for requirements engineering and use case modeling Industrial strength UML course materials based on the book

*Engineering Artificially Intelligent Systems* William F. Lawless, James Llinas, Donald A. Sofge, Ranjeev Mittu, 2021-11-16 Many current AI and machine learning algorithms and data and information fusion processes attempt in software to estimate situations in our complex world of nested feedback loops Such algorithms and processes must gracefully and efficiently adapt to technical challenges such as data quality induced by these loops and interdependencies that vary in complexity space and time To realize effective and efficient designs of computational systems a Systems Engineering perspective may provide a framework for identifying the interrelationships and patterns of change between components rather than static snapshots We must study cascading interdependencies through this perspective to understand their behavior and to successfully adopt complex system of systems in society This book derives in part from the presentations given at the AAAI 2021 Spring Symposium session on Leveraging Systems Engineering to Realize Synergistic AI Machine Learning Capabilities Its 16 chapters offer an emphasis on pragmatic aspects and address topics in systems engineering AI machine learning and reasoning data and information fusion intelligent systems autonomous systems interdependence and teamwork human computer interaction trust and resilience

Outside-in Software Development Carl Kessler, John Sweitzer, 2007-09-24 Outside in thinking complements any approach your teams may be taking to the actual implementation of software but it changes how you measure success A successful outside in team does a lot of learning and not much speculation Tom Poppendieck Build Software That Delivers Maximum Business Value to Every Key Stakeholder Imagine your ideal development project It will deliver exactly what your clients need It will achieve broad rapid enthusiastic adoption And it will be designed and built by a productive high morale team of expert software professionals Using this book s breakthrough

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