

THIRD EDITION



MASTERING THE REQUIREMENTS PROCESS

GETTING REQUIREMENTS RIGHT



SUZANNE ROBERTSON • JAMES ROBERTSON

Mastering The Requirements Process Getting Requirements Right

Suzanne Robertson



Mastering The Requirements Process Getting Requirements Right:

Mastering the Requirements Process Suzanne Robertson,James Robertson,2012-08-06 If the purpose is to create one of the best books on requirements yet written the authors have succeeded Capers Jones Software can solve almost any problem The trick is knowing what the problem is With about half of all software errors originating in the requirements activity it is clear that a better understanding of the problem is needed Getting the requirements right is crucial if we are to build systems that best meet our needs We know beyond doubt that the right requirements produce an end result that is as innovative and beneficial as it can be and that system development is both effective and efficient Mastering the Requirements Process Getting Requirements Right Third Edition sets out an industry proven process for gathering and verifying requirements regardless of whether you work in a traditional or agile development environment In this sweeping update of the bestselling guide the authors show how to discover precisely what the customer wants and needs in the most efficient manner possible Features include The Volere requirements process for discovering requirements for use with both traditional and iterative environments A specification template that can be used as the basis for your own requirements specifications Formality guides that help you funnel your efforts into only the requirements work needed for your particular development environment and project How to make requirements testable using fit criteria Checklists to help identify stakeholders users non functional requirements and more Methods for reusing requirements and requirements patterns New features include Strategy guides for different environments including outsourcing Strategies for gathering and implementing requirements for iterative releases Thinking above the line to find the real problem How to move from requirements to finding the right solution The Brown Cow model for clearer viewpoints of the system Using story cards as requirements Using the Volere Knowledge Model to help record and communicate requirements Fundamental truths about requirements and system development

Mastering the Requirements Process Suzanne Robertson,James C. Robertson,2006-03-17 If the purpose is to create one of the best books on requirements yet written the authors have succeeded Capers Jones It is widely recognized that incorrect requirements account for up to 60 percent of errors in software products and yet the majority of software development organizations do not have a formal requirements process Many organizations appear willing to spend huge amounts on fixing and altering poorly specified software but seem unwilling to invest a much smaller amount to get the requirements right in the first place Mastering the Requirements Process Second Edition sets out an industry proven process for gathering and verifying requirements with an eye toward today s agile development environments In this total update of the bestselling guide the authors show how to discover precisely what the customer wants and needs while doing the minimum requirements work according to the project s level of agility Features include The Volere requirements process completely specified and revised for compatibility with agile environments A specification template that can be used as the basis for your own requirements specifications New agility ratings that help you funnel your

efforts into only the requirements work needed for your particular development environment and project How to make requirements testable using fit criteria Iterative requirements gathering leading to faster delivery to the client Checklists to help identify stakeholders users nonfunctional requirements and more Details on gathering and implementing requirements for iterative releases An expanded project sociology section for help with identifying and communicating with stakeholders Strategies for exploiting use cases to determine the best product to build Methods for reusing requirements and requirements patterns Examples showing how the techniques and templates are applied in real world situations

Mastering the Requirements Process Suzanne Robertson,1999 What are requirements The requirements process Project blastoff Event driven use cases Trawling for requirements Functional requirements Non functional requirements Writing the specification Fit criteria Quality gateway Prototyping and scenarios Reusing requirements Taking stock of the specification Whither requirements *Mastering the Requirements Process* James Robertson,Suzanne Robertson,Adrian Reed,2024-09-25 One of the joys of product development whether it be software service or hardware is getting it right The way to get it right is to uncover the real business problem and to write the requirements for the solution that best solves that problem Without the right requirements it is impossible to build the right solution Mastering the Requirements Process Fourth Edition gives you an industry proven process for getting to the essence of the business problem and then writing unambiguous and testable requirements for its solution This fourth edition is an almost complete rewrite that brings requirements discovery into today s world it is the book for today s business analyst Product owners and project leaders will also find it valuable as it explains how to discover precisely what the customer needs and wants and to do it effectively in any business or project environment The book tells you how to Use the Volere requirements process to discover requirements in both traditional and agile environments Incorporate off the shelf OTS solutions into your requirements discovery Use artificial intelligence AI as part of your requirements discovery and as part of your business solution Use quickly sketched prototypes to explore the problem space Understand functional and non functional requirements Write better agile stories Make your requirements and stories measurable and testable using fit criteria Use business events as the heartbeat of business analysis Discover requirements in agile commercial and milspec project environments Find and prioritize your customer segments Leverage systems thinking when discovering requirements Use story maps and other requirements repository techniques Know which trawling techniques are the most effective for requirements discovery Synchronize your requirements discovery with agile development teams Make better decisions in the early days of a project to increase your chances of success Employ the Volere requirements specification template downloaded 10 000 times as the basis for your own requirement specifications One of the most valuable things about this book is that it provides a process to follow that will get people asking the right questions and expand their perspective on the problem Kevin Brennan Register your book for convenient access to downloads updates and or corrections as they become available See inside book for details

Handbook on Natural Language Processing for Requirements Engineering Alessio Ferrari,Gouri

Ginde,2025-03-05 This handbook provides a comprehensive guide on how natural language processing NLP can be leveraged to enhance various aspects of requirements engineering RE leading the reader from the exploration of fundamental concepts and techniques to the practical implementation of NLP for RE solutions in real world scenarios The book features contributions from researchers with both academic and industrial experience It is organized into three parts each focusing on different aspects of applying NLP to RE Part I NLP for Downstream RE Tasks delves into the application of NLP techniques to tasks that are typically part of the RE process It includes chapters on NLP for requirements classification requirements similarity and retrieval requirements traceability defect detection and automated terminology and relations extraction Next Part II NLP for Specialised Types of Requirements and Artefacts explores how NLP can be tailored to handle specific requirement types and artefacts The chapters cover legal requirements processing privacy requirements acquisition and analysis user feedback intelligence mining issue trackers and analysis of user story requirements Eventually Part III NLP for RE in Practice addresses practical applications and tools for implementing NLP in RE It includes a chapter on the different tools that use NLP techniques for RE tasks followed by chapters on empirical evaluation of tools practical guidelines for selecting and evaluating NLP techniques guidelines on using large language models LLMs in RE and dealing with data challenges in RE The book is designed for a diverse audience including Ph D students researchers and practitioners Ph D students can benefit from a comprehensive guide to the topic of NLP for RE and acquire the essential background for their studies Researchers can identify further triggers for scientific exploration based on the currently settled knowledge in the field Eventually practitioners facing challenges with NL requirements can find practical insights to enhance their RE processes using NLP

Managing Projects in a World of People, Strategy and Change Darren Dalcher,2018-09-03

Project management is at a crossroads There is a pressing need to rethink the approaches used in initiating managing and governing projects programmes and change initiatives The aim of this book is to progress the dialogue around project practice by shifting the focus from instrumental methods and prescriptive techniques towards a context sensitive consideration of people strategy and change Projects are initiated to deliver agreed outputs that can be translated into meaningful outcomes capable of satisfying the wishes and expectations for improvement and development Yet people strategy and change which are largely ignored by the conventional bodies of knowledge are clearly central to the sustainable and enduring success of projects efforts and initiatives The volume brings together some of the best writing by leading authorities on key topics including trust ethics people psychology requirements project performance audits uncertainty anti fragility strategic initiatives governance change management and commercial management The collection offers an invaluable new resource for informed managers looking to engage with the latest thinking and research

Requirement Engineering for Knowledge-Intensive Processes Sven-Michael Wundenberg,2015-01-23 Sven Michael Wundenberg

discusses the development of a reference architecture for the Learning Management System's LMS selection process aimed at the system's implementation in a polytechnic knowledge transfer organization. The focus lies on the requirement engineering RE process's quintessence based on research about standard RE procedures and approaches combined with LMS basic knowledge and LMS best practice experiences. The resulting reference architecture, particularly its frameworks and questionnaires, are tested prototypically in the real-life instance of a polytechnic school, the Technikerschule Augsburg TA, and delivers outstanding results.

Product Lifecycle Management (Volume 1) John Stark, 2022-05-03. This fifth edition of Product Lifecycle Management updates and adds to the successful fourth edition, the most frequently cited PLM publication. It gives the reader a thorough explanation of Product Lifecycle Management PLM and provides them with a full understanding and the skills to implement PLM within their own business environment. This new and expanded edition is fully updated to reflect the many technological and management advances made in PLM since the release of the fourth edition. Product Lifecycle Management will broaden the reader's understanding of PLM, nurturing the skills needed to implement PLM successfully and to achieve world-class product performance across the lifecycle. Among the components of PLM described are product-related business processes, product data, product data management PDM systems, other PLM applications, best practices, company objectives, and organisation. This book also describes the relationships of PLM with the Internet of Things, Industry 4.0, Digital Twins, and Digital Threads. Product Lifecycle Management 5th edition explains what PLM is and why it is needed. It describes the environment in which products are ideated, developed, manufactured, supported, and retired before addressing the main components of PLM and PLM Initiatives. Key activities in PLM Initiatives described include organisational change management OCM and project management. The final part of the book addresses the PLM Initiative, showing the typical steps and activities of a PLM project or initiative.

User-Centred Engineering Michael Richter, Markus Flückiger, 2014-10-15. A new product can be easy or difficult to use; it can be efficient or cumbersome, engaging or dispiriting; it can support the way we work and think or not. What options are available for systematically addressing such parameters and provide users with an appropriate functionality, usability, and experience? In the last decades, several fields have evolved that encompass a user-centred approach to create better products for the people who use them. This book provides a comprehensible introduction to the subject. It is aimed first and foremost at people involved in software and product development: product managers, project managers, consultants, and analysts who face the major challenge of developing highly useful and usable products. Topics include: The most important user-centred techniques and their alignment in the development process; Planning examples of user-centred activities for projects; User-oriented approaches for organisations; Real-life case studies; Checklists, tips, and a lot of background information provide help for practitioners.

Project Management ToolBox Russ J. Martinelli, Dragan Z. Milosevic, 2016-01-05. Boost your performance with improved project management tactics. Project Management ToolBox: Tools and Techniques for the Practicing Project Manager.

Second Edition offers a succinct explanation of when where and how to use project management resources to enhance your work With updated content that reflects key advances in the project management field including planning implementation control cost and scheduling this revised text offers added material that covers relevant topics such as agility change management governance reporting and risk management This comprehensive resource provides a contemporary set of tools explaining each tool s purpose and intention development customization and variations and benefits and disadvantages Additionally examples tips and milestone checks guide you through the application of these tools helping you practically apply the information you learn Effective project management can support a company in increasing market share improving the quality of products and enhancing customer service With so many aspects of project management changing as the business world continues to evolve it is critical that you stay up to date on the latest topics in this field Explore emerging topics within the world of project management keeping up to date on the latest most relevant subject areas Leverage templates exercises and PowerPoint presentations to enhance your project management skills Discuss tips reporting implementation documentation and other essentials of the project management field Consider how project management fits into various industries including technology construction healthcare and product development Project Management ToolBox Tools and Techniques for the Practicing Project Manager Second Edition is an essential resource for experienced project managers and project management students alike

The Proceedings of the 2023 Conference on Systems Engineering Research Dinesh Verma,Azad M. Madni,Steven Hoffenson,Lu Xiao,2024-03-25 The 20th International Conference on Systems Engineering Research CSER 2023 pushes the boundaries of systems engineering research and responds to new challenges for systems engineering CSER 2023 invited researchers and practitioners to submit their work in alignment with the thematic focus on a smart and sustainable world CSER was founded in 2003 by Stevens Institute of Technology and the University of Southern California and in 2023 the conference returned to the Stevens campus in Hoboken New Jersey

Guide to Software Development Arthur M. Langer,2016-10-04 This book presents a guide to navigating the complicated issues of quality and process improvement in enterprise software implementation and the effect these have on the software development life cycle SDLC Offering an integrated approach that includes important management and decision practices the text explains how to create successful automated solutions that fit user and customer needs by mixing different SDLC methodologies With an emphasis on the realities of practice the book offers essential advice on defining business requirements and managing change This revised and expanded second edition includes new content on such areas as cybersecurity big data and digital transformation Features presents examples case studies and chapter ending problems and exercises concentrates on the skills needed to distinguish successful software implementations considers the political and cultural realities in organizations suggests many alternatives for how to manage and model a system

The New Production of Users Sampsa Hyysalo,Torben Elgaard Jensen,Nelly Oudshoorn,2016-04-20 Behind the steady stream of

new products technologies systems and services in our modern societies there is prolonged and complicated battle around the role of users How should designers get to know the users interests and needs Who should speak for the users How may designers collaborate with users and in what ways may users take innovation into their own hands The New Production of Users offers a rare overview of these issues It traces the history of designer user relations from the era of mass production to the present days Its focus lies in elaborating the currently emerging strategies and approaches to user involvement in business and citizen contexts It analyses the challenges in the practical collaborations between designers and users and it investigates a number of cases where groups of users collectively took charge of innovation In addition to a number of new case studies the book provides a thorough account of theories of user involvement as well as and offers further developments to these theories As a part of this the book relates to the wide spectrum of fields currently associated with user involvement such as user centered design participatory design user innovation open source software cocreation and peer production Exploring the nexus between users and designers between efforts to democratize innovation and to mobilize users for commercial purposes this multi disciplinary book will be of great interest to academics policy makers and practitioners in fields such as Innovation Studies Innovation Policy Science and Technology Studies Cultural Studies Consumption studies Marketing e commerce Media Studies as well as Design research

Gower Handbook of Project Management Rodney Turner, 2016-04-22 This Handbook was the first APM Body of Knowledge Approved title for the Association for Project Management Over the course of five editions Gower Handbook of Project Management has become the definitive desk reference for project management practitioners The Handbook gives an introduction to and overview of the essential knowledge required for managing projects The team of expert contributors selected to introduce the reader to the knowledge and skills required to manage projects includes many of the most experienced and highly regarded international writers and practitioners The Fifth Edition has been substantially restructured All but two of the authors are new reflecting the fast changing and emerging perspectives on projects and their management The four sections in the book describe Projects their context value and how they are connected to organizational strategy Performance describing how to manage the delivery of the project covering scope quality cost time resources risk and sustainability Process from start up to close down Portfolio the project and its relationship to the organization The discrete nature of each chapter makes this Handbook a wonderful source of advice and background theory that is easy to consult Gower Handbook of Project Management is an encyclopaedia for the discipline and profession of project management a bible for project clients contractors and students

Business Analysis and Leadership Penny Pullan, James Archer, 2013-09-03 21st century organizations across all sectors and of all types have to cope with an international marketplace where change is frequent and customer expectations continue to rise The work of business analysis professionals is crucial if organizations are to succeed and grow If change programmes are to be successful stakeholder engagement and situation analysis are vital and to achieve this senior business people need to

display competence in a range of areas not least of which include the ability to challenge lead and influence Business Analysis and Leadership is for anyone involved in business analysis working in any organization worldwide from financial services to charities government to manufacturing It takes the reader beyond standard textbooks full of techniques and tools advising on how to lead and gain credibility throughout the organization It will help you with the tricky role of working with people from the shop floor to board directors and give readers the confidence to challenge the easy way forward and point out what will really work in practice This inspirational book consists of contributions from leading thinkers and practitioners in business analysis from around the world Their case studies practical advice and downloadable appendices will help the reader to develop leadership skills and become an outstanding catalyst for change

Model-Based System Architecture
Marco Forlingieri, Jesko G. Lamm, Stephan Roth, Markus Walker, 2022-04-05
MODEL BASED SYSTEM ARCHITECTURE AN UP TO DATE EXPLORATION OF THE NEWEST STANDARDS AND BEST PRACTICES IN SYSTEM ARCHITECTING In the newly revised Second Edition of Model Based System Architecture a team of expert engineers deliver a detailed and authoritative review of the practice of system architecture in organizations that use models to support the systems engineering process In the book readers will find introductions to the fundamentals of architecting systems and using models to assist the architecting process The latest edition offers refreshed content based on ISO 15288 2015 and a renewed focus on the role of the system architect New chapters on systems of systems and cyber physical systems and system architect tools offer guidance to practicing professionals on how to apply the presented concepts in the real world In addition to the latest definitions of the architecture governance and evaluation processes described in ISO 42020 and 42030 the book provides A thorough introduction to the value of systems architecting definitions of system architecture and model based system architecture Comprehensive explorations of model governance architecture descriptions patterns and principles and the roles of typical architecture stakeholders Practical discussions of Agile approaches to systems architecture the FAS Method and architecture frameworks In depth examinations of systems architecting work and necessary soft skills for systems architects Modeling of system architectures with SysML including a brief overview of SysML v1 and an outlook to SysML v2 Perfect for system architects and system engineers Model Based System Architecture will also earn a place in the libraries of students and researchers studying functional architectures

The Certified Software Quality Engineer Handbook
Linda Westfall, 2016-09-23
This handbook contains information and guidance that supports all of the topics of the 2016 version of the CSQE Body of Knowledge BoK upon which ASQ's Certified Software Quality Engineer CSQE exam is based Armed with the knowledge presented in this handbook to complement the required years of actual work experience qualified software quality practitioners may feel confident they have taken appropriate steps in preparation for the ASQ CSQE exam However the goals for this handbook go well beyond it being a CSQE exam preparation guide Its author designed this handbook not only to help the software quality engineers but as a resource for software development

practitioners project managers organizational managers other quality practitioners and other professionals who need to understand the aspects of software quality that impact their work It can also be used to benchmark their or their organization s understanding and application of software quality principles and practices against what is considered a cross industry good practice baseline After all taking stock of strengths and weaknesses software engineers can develop proactive strategies to leverage software quality as a competitive advantage New software quality engineers can use this handbook to gain an understanding of their chosen profession Experienced software quality engineers can use this handbook as a reference source when performing their daily work It is also hoped that trainers and educators will use this handbook to help propagate software quality engineering knowledge to future software practitioners and managers Finally this handbook strives to establish a common vocabulary that software quality engineers and others in their organizations can use to communicate about software and quality Thus increasing the professionalism of the industry and eliminating the wastes that can result from ambiguity and misunderstandings

Introduction to Medical Software Xenophon Papademetris,Ayesha N. Quraishi,Gregory P. Licholai,2022-05-05 A concise and accessible overview of the design implementation and management of medical software

Project Management ToolBox Cynthia Snyder Dionisio,Russ J. Martinelli,Dragan Z. Milosevic,2025-01-22 Comprehensive on the go toolkit for professional project managers updated to reflect the tools necessary for today s predictive adaptive hybrid work environment Project Management ToolBox is a go to reference for on the job project managers and advanced students of project management providing a contemporary set of tools and explaining each tool s purpose and intention development customization and variations Examples tips and variations guide readers through the application of these tools The Third Edition led by bestselling project management author Cynthia Snyder Dionisio has been updated to offer a contemporary set of tools to reflect changes in project management learning and practice This edition includes several new chapters that reflect today s predictive adaptive and hybrid work environment New content includes the project canvas project roadmap procurement strategy risk responses and more The book is structured to follow the flow of projects starting with project selection project origination planning implementation monitoring and closure Within each section there is a wealth of tools examples tips and variations to tailor the use of the tools Sample topics covered in Project Management ToolBox include Economic methods such as payback time net present value and internal rate of return Identifying analyzing and communicating with project stakeholders Plans for eliciting managing and specifying requirements along with a matrix to tracing requirements Work breakdown structures network diagrams critical path method and critical chain method Exploring emerging topics within the world of project management and keeping up to date on the latest most relevant subject areas Project Management ToolBox is a must have resource that enables project managers to improve outcomes deliver quality products and meet stakeholder expectations

Interoperability of Heterogeneous IoT Platforms Carlos E. Palau,Giancarlo Fortino,Miguel Montesinos,George

Exarchakos, Pablo Giménez, Garik Markarian, Valérie Castay, Flavio Fuart, Wiesław Pawłowski, Marina Mortara, Alessandro Bassi, Frans Gevers, Gema Ibáñez-Sánchez, Ignacio Huet, 2021-12-13 This book discusses the design and implementation of as well as experimentation on an open cross layer framework and associated methodology to provide voluntary interoperability among heterogeneous Internet of Things IoT platforms It allows readers to effectively and efficiently develop smart IoT applications for various heterogeneous IoT platforms spanning single and or multiple application domains To do so it provides an interoperable framework architecture for the seamless integration of different IoT architectures present in different application domains In this regard interoperability is pursued at various levels device network middleware services and data

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Mastering The Requirements Process Getting Requirements Right Introduction

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