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# On Managing People

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HBR's 10 Must Reads on Managing People (with featured article "Leadership That Gets Results," by Daniel Goleman) Harvard Business Review, Daniel Goleman, Jon R. Katzenbach, W. Chan Kim, Renée A. Mauborgne, 2011-02-07 Managing people is fraught with challenges even if you re a seasoned manager Here's how to handle them If you read nothing else on managing people read these 10 articles featuring Leadership That Gets Results by Daniel Goleman We ve combed through hundreds of Harvard Business Review articles and selected the most important ones to help you maximize your employees performance HBR s 10 Must Reads on Managing People will inspire you to Tailor your management styles to fit your people Motivate with more responsibility not more money Support first time managers Build trust by soliciting input Teach smart people how to learn from failure Build high performing teams Manage your boss This collection of best selling articles includes featured article Leadership That Gets Results by Daniel Goleman One More Time How Do You Motivate Employees The Set Up to Fail Syndrome Saving Your Rookie Managers from Themselves What Great Managers Do Fair Process Managing in the Knowledge Economy Teaching Smart People How to Learn How Un ethical Are You The Discipline HBR's 10 Must Reads on Managing People, Vol. 2 (with bonus article "The of Teams and Managing Your Boss Feedback Fallacy" by Marcus Buckingham and Ashley Goodall) Harvard Business Review, Marcus Buckingham, Michael D. Watkins, Linda A. Hill, Patty McCord, 2020-03-24 Are you a good boss or a great one Get more of the management ideas you want from the authors you trust with HBR s 10 Must Reads on Managing People Vol 2 We ve combed through hundreds of Harvard Business Review articles and selected the most important ones to help you master the innumerable challenges of being a manager With insights from leading experts including Marcus Buckingham Michael D Watkins and Linda Hill this book will inspire you to Draw out your employees signature strengths Support a culture of honesty and civility Cultivate better communication and deeper trust among global teams Give feedback that will help your people excel Hire reward and tolerate only fully formed adults Motivate your employees through small wins Foster collaboration and break down silos across your company This collection of articles includes Are You a Good Boss or a Great One by Linda A Hill and Kent Lineback Let Your Workers Rebel by Francesca Gino The Feedback Fallacy by Marcus Buckingham and Ashley Goodall The Power of Small Wins by Teresa M Amabile and Steven J Kramer The Price of Incivility by Christine Porath and Christine Pearson What Most People Get Wrong About Men and Women by Catherine H Tinsley and Robin J Ely How Netflix Reinvented HR by Patty McCord Leading the Team You Inherit by Michael D Watkins The Overcommitted Organization by Mark Mortensen and Heidi K Gardner Global Teams That Work by Tsedal Neeley Creating the Best Workplace on Earth by Rob Goffee and Gareth Iones HBR's Must-reads on Managing People Daniel Goleman, Frederick Herzberg, Jean-Francois Manzoni, Jean-Louis Barsoux, John Kotter, Jon Katzenbach, Douglas Smith, John Gabarro, 2010 Contains

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Boyatzis, Morten Hansen, 2013-03-12 Join forces with others inside and outside your organization to solve your toughest problems If you read nothing else on collaborating effectively read these 10 articles We ve combed through hundreds of articles in the Harvard Business Review archive and selected the most important ones to help you work more productively with people on your team in other departments and in other organizations Leading experts such as Daniel Goleman Herminia Ibarra and Morten Hansen provide the insights and advice you need to Forge strong relationships up down and across the organization Build a collaborative culture Bust silos Harness informal knowledge sharing Pick the right type of collaboration for your business Manage conflict wisely Know when not to collaborate HBR's 10 Must Reads on Managing Yourself (with bonus article "How Will You Measure Your Life?" by Clayton M. Christensen) Harvard Business Review, Peter F. Drucker, Clayton M. 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Kotter, Marcus Buckingham, Rita Gunther McGrath, 2023-06-27 Executive leadership is a team sport As part of an executive team you wear many hats Not only are you responsible for working with other senior leaders to establish strategic goals and ensure their execution you re also making tough decisions shaping organizational culture and communicating regularly with employees If you read nothing else on working effectively as an executive team member read these 10 articles We ve combed through hundreds of Harvard Business Review articles and selected the most important ones to help you build the skills you need as a senior leader and set your team up for success This book will inspire you to Assemble a group that will think boldly and work harmoniously Chart a course to innovation and competitive advantage Lead through transformation and other organizational change Avoid common traps when making strategic decisions Grow talent throughout the company especially in underrepresented groups This collection of articles includes Reinventing Your Leadership Team by Paul Leinwand Mahadeva Matt Mani and Blair Sheppard A Smarter Way to Network by Rob Cross and Robert Thomas Leadership That Gets Results by Daniel Goleman The Hidden Traps in Decision Making by John S Hammond Ralph L Keeney and Howard Raiffa Stop Wasting Valuable Time by Michael C Mankins Transient Advantage by Rita Gunther McGrath Breaking Down the Barriers to Innovation by Scott D Anthony Paul Cobban Rahul Nair and Natalie Painchaud Leading Change Why Transformation Efforts Fail by John P Kotter The Leader s Guide to Corporate Culture by Boris Groysberg Jeremiah Lee Jesse Price and J Yo Jud Cheng Getting Serious About Diversity by Robin J Ely and David A Thomas Designing Work That People Love by Marcus Buckingham HBR s 10 Must Reads paperback series is the definitive collection of books for new and experienced leaders alike Leaders looking for the inspiration that big ideas provide both to accelerate their own growth and that of their companies should look no further HBR s 10 Must Reads series focuses on the core topics that every ambitious manager needs to know leadership strategy change managing people and managing yourself Harvard Business Review has sorted through hundreds of articles and selected only the most essential reading on each topic Each title includes timeless advice that will be relevant regardless of an ever changing business environment Leadership That Gets Results (Harvard Business Review Classics) Daniel Goleman, 2017-06-06 A leader's singular job is to get results But even with all the leadership training programs and expert advice available effective leadership still eludes many people and organizations One reason says Daniel Goleman is that such experts offer advice based on inference experience and instinct not on quantitative data Now drawing on research of more than 3 000 executives Goleman explores which precise leadership behaviors yield positive results He outlines six distinct leadership styles each one springing from different components of emotional intelligence Each style has a distinct effect on the working atmosphere of a company division or team and in turn on its financial performance Coercive leaders demand immediate compliance Authoritative leaders mobilize people toward a vision Affiliative leaders create emotional bonds and harmony Democratic leaders build consensus through participation Pacesetting leaders expect excellence and self direction And coaching leaders develop people for the future The research indicates that leaders who get the best results don't rely on just one leadership style they use most of the styles in any given week Goleman details the types of business situations each style is best suited for and he explains how leaders who lack one or more of these styles can expand their repertories He maintains that with practice leaders can switch among leadership styles to produce powerful results thus turning the art of leadership into a science The Harvard Business Review Classics series offers you the opportunity to make seminal Harvard Business Review articles a part of your permanent management library Each highly readable volume contains a

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# Table of Contents Hbrs 10 Must Reads On Managing People With Featured Article Leadership That Gets Results By Daniel Goleman Harvard Business School Press

- 1. Understanding the eBook Hbrs 10 Must Reads On Managing People With Featured Article Leadership That Gets Results By Daniel Goleman Harvard Business School Press
  - The Rise of Digital Reading Hbrs 10 Must Reads On Managing People With Featured Article Leadership That Gets Results By Daniel Goleman Harvard Business School Press
  - Advantages of eBooks Over Traditional Books
- 2. Identifying Hbrs 10 Must Reads On Managing People With Featured Article Leadership That Gets Results By Daniel Goleman Harvard Business School Press
  - Exploring Different Genres
  - $\circ$  Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform

- Popular eBook Platforms
- Features to Look for in an Hbrs 10 Must Reads On Managing People With Featured Article Leadership That Gets Results By Daniel Goleman Harvard Business School Press
- User-Friendly Interface
- 4. Exploring eBook Recommendations from Hbrs 10 Must Reads On Managing People With Featured Article Leadership That Gets Results By Daniel Goleman Harvard Business School Press
  - Personalized Recommendations
  - Hbrs 10 Must Reads On Managing People With Featured Article Leadership That Gets Results By Daniel Goleman Harvard Business School Press User Reviews and Ratings
  - Hbrs 10 Must Reads On Managing People With Featured Article Leadership That Gets Results By Daniel Goleman Harvard Business School Press and Bestseller Lists
- 5. Accessing Hbrs 10 Must Reads On Managing People With Featured Article Leadership That Gets Results By Daniel Goleman Harvard Business School Press Free and Paid eBooks
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