



Scrum Master Certification

PSM 1 Exam

Preparation Guide and Handbook

Dashun Consulting

PAUL VII

Scrum Master Certification Psm Exam Preparation Guide And Handbook Scrum Master Certificationscrum Master Scrum Agile Agile Scrum

Mohammed Musthafa Soukath Ali



Scrum Master Certification Psm Exam Preparation Guide And Handbook Scrum Master Certification **Master Scrum Agile Agile Scrum:**

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walk you step by step through agile scrum so that you have an excellent foundation Following the explanation of each concept I give you tips for passing the PSM 1 exam and even for using scrum in your team or business Along the way I give you plenty of examples and finally I give you the links you can use to sit the practice open assessment This is the official practice exam from scrum org In this class you will learn Concise overview of Scrum The exact events roles rules and artifacts used to deliver a project using scrum along with the history of scrum This includes lectures on the fundamentals of Sprint Planning The Daily Scrum Sprint Review Sprint Retrospective Scrum Artifacts and more The facts based on the Scrum Guide The correct terminology and use of Scrum is essential to mastering it The Scrum Guide is the rule book on Scrum and many do not use it or know it Scrum Certification Coaching A summary of frequently asked questions FAQs and frequently misunderstood points around Scrum that have been in past Open Assessment exams Scrum Certification Preparation I tell you how to prepare for Scrum Certification and how to sit it online saving you hundreds if not thousands of dollars So let's get started and let me help you to pass the scrum org Professional Scrum Master PSM 1 Exam Introduction Thank you and congratulations on taking this class Agile The Complete Overview Of Agile Principles and Practices In this class you will be given a complete overview of agile principles and practices used to deliver projects I know you will get value from this class as it gives you a complete introduction to agile I then walk you step by step through the differences between agile and traditional methods In today's fast paced world I feel that agile methods are crucial for improving your effectiveness whether you are a business owner product owner development team service team or service oriented team Along the way I give you plenty of examples and give you best practices for being an agile practitioner In this class you will learn A complete overview of agile including the popular principles of scrum and XP What is agile and how it is different from traditional project delivery methods So let's get started and let me teach you what it takes to be an agile practitioner Scroll Up To The Top Of The Page And Click The Orange Buy Now or Read For Free Icon On The Right Side [Scrum Master](#) Paul VII, 2016-09-01 Scrum Master Your Job Just Got Easier Introduction Thank you and congratulations on taking this class Professional Scrum Master Training PSM 1 Exam Preparation In this class you will be given a multitude of information and proven tips to help you to pass the scrum org Professional Scrum Master PSM 1 Exam I know you will get value from this class as it's information has been successfully used by many students in order to pass the PSM 1 Exam I will walk you step by step through agile scrum so that you have an excellent foundation Following the explanation of each concept I give you tips for passing the PSM 1 exam and even for using scrum in your team or business Along the way I give you plenty of examples and finally I give you the links you can use to sit the practice open assessment This is the official practice exam from scrum org In this class you will learn Concise overview of Scrum The exact events roles rules and artifacts used to deliver a project using scrum along with the history of scrum This includes lectures on the fundamentals of Sprint Planning The Daily Scrum Sprint Review Sprint Retrospective Scrum Artifacts and more The facts based on the Scrum Guide The correct terminology and use of Scrum is

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PSM(R) 1 Full Exam Certification Georgio Daccache,2019-07-15 This PSM R book aims to aid the participants to fully understand what Scrum is and how it works PSM stands for Professional Scrum Master a certification for the professionals who intend to work in an Agile Scrum environment It is also valuable for people who are already working in Agile environment and try to find solution to their current process problems Taking such certification validates your knowledge depth about Scrum and equips you with an authenticated admittance Preparation for this exam can be easy but you have to know what to focus on Here we provide you with a full preparation to Pass your Exam from the 1st Try This book helps participants to inculcate a profound understanding of servant leadership through which they can act as Scrum Master and PASS their PSM Exam from the 1st Try Using the latest Questions and detailed Explanation Prepare for the AssessmentThe assessment is difficu

[The Scrum Master Guide](#) Fred Heath,2024-12-06 Master Scrum with confidence and go from beginner to exam ready with real world scenarios and expert tips to help you pass both Scrum Master Level I and II certification exams Key Features Understand Scrum and Agile concepts and learn how to apply them effectively in your organization Develop practical skills to tackle the real world challenges and demands of the Scrum Master role Reinforce your knowledge with exam style quiz questions at the end of each chapter Purchase of the print or Kindle book

includes a free PDF eBook Book Description Curious why so many organizations rely on Scrum and what makes Agile so effective Learn from seasoned software engineer and Scrum expert Fred Heath everything you need to become a certified Scrum Master With over two decades of experience across the software development lifecycle Fred brings invaluable insights from his extensive work in Scrum both as a Scrum Master and developer In this updated guide he not only takes you from Scrum basics to mastery but also offers practical real world knowledge to help you become an effective Scrum Master The first part of the book introduces the Scrum fundamentals and prepares you for Level I certification covering the importance of Scrum team structure the benefits of well planned sprints and how to create and manage sprint and product backlogs The second part elevates your skills to the Level II certification standard exploring advanced topics such as Scrum anti patterns scaling Scrum and how to support developers and product owners Each chapter concludes with quizzes to reinforce the concepts you ve learned The book wraps up with exam preparation tips and myth busting strategies to give you a competitive edge in passing your Scrum Master exams By the end of this book you ll be proficient as a Scrum Master ensuring you won t fall behind in an ever increasingly agile world What you will learn Understand the benefits of Agile development and the application of Scrum values Discern the roles and accountabilities of Scrum Team members Conduct Scrum events and manage Scrum artifacts effectively Recognize Scrum anti patterns and implement best practices to prevent them Master techniques and tools for effective planning and forecasting Discover when and how to provide support to the Scrum Team as a Scrum Master Familiarize yourself with the format of certification exams to prepare for success Who this book is for Assuming no prior knowledge of Scrum this book is for professionals who want to build a strong foundation in Scrum and subsequently master it to pass the Scrum Master I and II certification exams Ideal for product owners project managers software developers and tech leaders it s an essential guide for anyone looking to stay relevant in an Agile world and become a certified Scrum Master **Scrum Master** André Dieninghoff,2018-12-09 If you want to prepare for the Professional Scrum Master certification the content of this book will help you It imparts the knowledge needed to pass the PSM certification with first try because these questions can also appear in your exam All questions and explanations are based on the current Scrum Guide from 2017 There are several questions including answers and the explanation to every Scrum topic Furthermore you will have a short guide how to prepare best for your exam certification Additionally you will have a sample exam at the end of this book so that you can already train your strategy for the real exam Advantages better projects and quality results faster implementation of projects faster inspection and adaption of problems higher employee motivation through self responsible work Do not hesitate start now Scrum Master Paul VII,2016-12-28 Scrum Master Your Job Just Got Easier Introduction Thank you and congratulations on taking this class Professional Scrum Master Training PSM 1 Exam Preparation In this class you will be given a multitude of information and proven tips to help you to pass the scrum org Professional Scrum Master PSM 1 Exam I know you will get value from this class as it s information has been successfully

used by many students in order to pass the PSM 1 Exam I will walk you step by step through agile scrum so that you have an excellent foundation Following the explanation of each concept I give you tips for passing the PSM 1 exam and even for using scrum in your team or business Along the way I give you plenty of examples and finally I give you the links you can use to sit the practice open assessment This is the official practice exam from scrum org In this class you will learn Concise overview of Scrum The exact events roles rules and artifacts used to deliver a project using scrum along with the history of scrum This includes lectures on the fundamentals of Sprint Planning The Daily Scrum Sprint Review Sprint Retrospective Scrum Artifacts and more The facts based on the Scrum Guide The correct terminology and use of Scrum is essential to mastering it The Scrum Guide is the rule book on Scrum and many do not use it or know it Scrum Certification Coaching A summary of frequently asked questions FAQs and frequently misunderstood points around Scrum that have been in past Open Assessment exams Scrum Certification Preparation I tell you how to prepare for Scrum Certification and how to sit it online saving you hundreds if not thousands of dollars So let s get started and let me help you to pass the scrum org Professional Scrum Master PSM 1 Exam Introduction Thank you and congratulations on taking this class User Stories How to capture and manage requirements for Agile Product Management and Business Analysis with Scrum In this class you will be given proven methods to create maintain and manage your requirements using user stories as part of an agile scrum team I know you will get value from this class as it gives you a full introduction to the concept of agile user stories for managing product requirements I then walk you step by step through everything involved in managing requirements using user stories including writing combining and splitting complex user stories Following this I give you a complete overview of epics and themes and how they can be used to capture and group complex requirements in any team or business Along the way I give you plenty of examples and give you best practices for working with user stories within agile scrum In this class you will learn What User Stories are and why they are so powerful for capturing requirements in complex projects Feel confident in writing user stories for any project Understand what a Requirements Spec is and Why they are less flexible than a Product Backlog built with Agile User Stories Explain what The Three Rs rule Acceptance Criteria the INVEST Principle the Three Cs principle and Edge Cases are and how they will make you a better user story writer or agile practitioner Understand how and when to split and amalgamate stories Learn techniques to help you to split user stories when working in the real world Understand the difference between Epics and Themes and when each is used Learn who is responsible for writing user stories in agile and scrum So let s get started and let me teach you how to improve product backlog management Scroll Up To The Top Of The Page And Click The Orange Buy Now or Read For Free Icon On The Right Side **Pocket guide to the Professional Scrum Master Certification (PSM 1)** Markus Marfurt,2020-12-29 The Professional Scrum Master Training of the Scrum org is for many people the first step of a certification in the context of Scrum and agile development approaches This certification documents like no other a deep understanding of Scrum as it is presented in the Scrum Guide As simple

and clear as these Scrum basics are described it is however difficult for many people to put the principles and ideas presented therein into practice This is a challenge both in their daily work and in passing the PSM certification exam Marcus Marfurt himself a Scrum Master and trainer for a long time shows the transfer from the Scrum Guide to the practice of a Scrum Master s activity The knowledge imparted is an optimal preparation for the Scrum Master certification exam *The Professional Scrum Master Guide* Fred Heath,2021-07-16 Go from absolute beginner to passing your exam the first time with this comprehensive guide Filled with real world illustrations this book has been revised to align with the most recent Scrum standards empowering you to become a Scrum Expert A new expanded second edition is now available featuring the latest Scrum insights and enhanced exam preparation resources Key Features Go from absolute beginner to exam ready with detailed explorations of Scrum use cases Understand the different applications of agile concepts and how to best apply them to your business Discover expert tips and work with real world examples to pass the certification exam the first time Book Description This book demonstrates the real world applications of Scrum in a variety of scenarios all with practical examples You ll understand why the structure of your Scrum team matters and how to create and manage sprint and product backlogs Each chapter concludes with relevance to the exam reinforcing what you ve learned as you work through the book and making sure you have an edge when it comes to earning your certificate The statements made and opinions expressed herein belong exclusively to Packt Publishing Ltd and are not shared by or represent the viewpoint of Scrum org This training does not constitute an endorsement of any product service or point of view Scrum org makes no representations warranties or assurances of any kind express or implied as to the completeness accuracy reliability suitability availability or currency of the content contained in this presentation or any material related to this presentation In no event shall Scrum org its agents officers employees licensees or affiliates be liable for any damages whatsoever including without limitation damages for loss of profits business information or loss of information arising out of the information or statements contained in the training Any reliance you place on such content is strictly at your own risk What you will learn Get to grips with Agile development and Scrum from the ground up Understand the roles and responsibilities within the Scrum team Discover how to conduct Scrum events and create Scrum artifacts Explore real world scenarios and use cases for Scrum in action Develop an in depth understanding of how to run a successful sprint to deliver results quickly Be fully prepared and able to pass your exam the first time Who this book is for Assuming no prior knowledge of Scrum this book is for professionals who want to build a strong foundation in Scrum practices with the intention of passing the certification exam If you re a product owner or project manager looking to stay relevant in an agile world this book is essential to helping you become a Scrum expert **Single Reference Guide for Scrum Certification** Vishal Malhotra,2020-05-01 Scrum has the magnetic characteristic to attract the individuals and organizations to adopt Scrum and achieve high value Flexibility creativity and productivity not only motivate those who work on projects but also give most favorable results to the organizations The structure and unique

features of this book that can help aspirants to adopt Scrum and get certified in PSM I or PSPO I examinations are 1 Scrum Theory Cover everything which is part of Scrum Guide We have not adulterated the concepts of Scrum Guide in any manner Information Nuggets are added at the end of the chapters to explain those aspects that need a little more explanation 2 Additional Concepts These topics are either mentioned in the Scrum Guide but not explained or are not part of Scrum Guide but are often asked in certification examinations 3 Questions 400 Unique This unit has 5 Model Test Papers MTPs Each MTP has 80 questions We have endeavored to minimize repetition to zero levels These 400 questions are result of in depth research of those who train professionals to prepare for certification examinations and those who apply Scrum Framework in organizations Master these 400 questions to clear PSM I or PSPO I certification exam in first attempt itself 4 Scrum Rules in Tabular Format Scrum journey requires referring to the Scrum rules as and when required In Scrum Guide these rules are not given separately and are merged with the theory It is a time consuming and tedious exercise for users to search these rules in theory We have simplified this tedious exercise through a tabular format

Agile Product Management Paul VII,2017-01-13 Agile Product Management Just Got Easier Introduction Thank you and congratulations on taking this class Professional Scrum Master Training PSM 1 Exam Preparation In this class you will be given a multitude of information and proven tips to help you to pass the scrum.org Professional Scrum Master PSM 1 Exam I know you will get value from this class as it's information has been successfully used by many students in order to pass the PSM 1 Exam I will walk you step by step through agile scrum so that you have an excellent foundation Following the explanation of each concept I give you tips for passing the PSM 1 exam and even for using scrum in your team or business Along the way I give you plenty of examples and finally I give you the links you can use to sit the practice open assessment This is the official practice exam from scrum.org In this class you will learn Concise overview of Scrum The exact events roles rules and artifacts used to deliver a project using scrum along with the history of scrum This includes lectures on the fundamentals of Sprint Planning The Daily Scrum Sprint Review Sprint Retrospective Scrum Artifacts and more The facts based on the Scrum Guide The correct terminology and use of Scrum is essential to mastering it The Scrum Guide is the rule book on Scrum and many do not use it or know it Scrum Certification Coaching A summary of frequently asked questions FAQs and frequently misunderstood points around Scrum that have been in past Open Assessment exams Scrum Certification Preparation I tell you how to prepare for Scrum Certification and how to sit it online saving you hundreds if not thousands of dollars So let's get started and let me help you to pass the scrum.org Professional Scrum Master PSM 1 Exam Introduction Thank you and congratulations on taking this class Minimum Viable Product 21 Tips for Getting an MVP Early Learning and Return on Investment for Your Product In this class you will be given a complete set of tips for developing a minimum viable product This will in turn boost the productivity of your development team and your business when developing new products In this class I give you a concise overview of the MVP planning and development process I then give best practices to use when you build an MVP Following this I teach you

about common issues that arise in MVP development process and how to avoid them As usual I give you plenty of examples and best practices along the way In this class you will learn What is an MVP A brief overview of agile scrum which can be used to develop an MVP How to plan for an MVP Best practices for MVP development Alternative approaches to MVP development Concise tips for gaining customer support So let us get started right away so you can begin developing your minimum viable product Scroll Up To The Top Of The Page And Click The Orange Buy Now or Read For Free Icon On The Right Side

Program Management Professional (PgMP) Handbook Anand Vijayakumar, 2020-07-15 Deliver Exceptional Business Value aligned to Organizational Strategy through structured program management and stand out from the crowd by attaining the elite PgMP credential Programs are vehicles for organizations to realize their strategic objectives and goals As the industry shifts from just delivery of projects and programs to a more value driven and benefits oriented model program management acts as a key piece in the puzzle that allows organizations to extract the most business value benefits from a group of related initiatives that are managed as one program The biggest reason why strategic programs fail is due to the strategy execution gap where the people executing the strategy don't understand Why we are doing this or Where we are going with this The Program Manager is a key role that bridges this strategy execution gap who leads the program towards success by keeping the team focused on the end goals that are aligned to the organizational strategy and direction This book will help you Understand the program management performance domains as per the Standard for Program Management by PMI Overcome commonly faced challenges as a program manager and successfully deliver benefits and business value Support your organization's pursuit of strategic objectives and goals through effective program management Understand the PgMP exam syllabus contents easily with pictures charts and examples to aid learning Submit the PgMP Application as well as prepare for the PgMP exam Learn Tips Tricks that will help you take the PgMP exam with confidence The demand for competent program managers who can help organizations achieve their strategic objectives is growing and holding the PMI PgMP credential helps you demonstrate strong subject matter knowledge expertise in this area and become an invaluable asset to any organization

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fundamentals of Sprint Planning The Daily Scrum Sprint Review Sprint Retrospective Scrum Artifacts and more The facts based on the Scrum Guide The correct terminology and use of Scrum is essential to mastering it The Scrum Guide is the rule book on Scrum and many do not use it or know it Scrum Certification Coaching A summary of frequently asked questions FAQs and frequently misunderstood points around Scrum that have been in past Open Assessment exams Scrum Certification Preparation I tell you how to prepare for Scrum Certification and how to sit it online saving you hundreds if not thousands of dollars So let s get started and let me help you to pass the scrum.org Professional Scrum Master PSM 1 Exam Introduction Thank you and congratulations on taking this class Product Management 21 tips to create and manage the Product Backlog In this class you will be given a multitude of proven tips to manage your product backlog as part of an agile scrum team I know you will get value from this class as it gives you a full introduction to the concept of the product backlog I then walk you step by step through the steps involved in managing a backlog Following this I give you tips for improving product backlog management in your team or business from the ground up Along the way I give you plenty of examples and give you best practices for product backlog management within agile scrum In this class you will learn A brief recap of agile and scrum principles What is a product backlog and how is it different from traditional requirements documents How to create a product backlog from a product vision What user stories are and how they are simpler for managing requirements Concise techniques for improving your product backlog management So let s get started and let me teach you how to improve product backlog management Scroll Up To The Top Of The Page And Click The Orange Buy Now or Read For Free Icon On The Right Side

Pocket Guide to the Professional Scrum Master Certification (PSM 1) Markus Marfurt, 2021-04-12 The Professional Scrum Master Training of the Scrum.org is for many people the first step of a certification in the context of Scrum and agile development approaches This certification documents like no other a deep understanding of Scrum as it is presented in the Scrum Guide As simple and clear as these Scrum basics are described it is however difficult for many people to put the principles and ideas presented therein into practice This is a challenge both in their daily work and in passing the PSM certification exam Marcus Marfurt himself a Scrum Master and trainer for a long time shows the transfer from the Scrum Guide to the practice of a Scrum Master s activity The knowledge imparted is an optimal preparation for the Scrum Master certification exam

Scrum Master and Product Owner Certification Practice Exam Preparation Dan Tousignant, 2021-01-15 I first took the PSM I exam back in 2011 after taking the PSM course from Ken Schwaber I had originally met Ken on a Scrum project back in 2000 and had been managing projects using Agile techniques and Scrum since that time I took the class and immediately took the exam without studying or reviewing the Scrum Guide I figured I had been practicing Agile for so long I didn t need to study Well I learned my lesson Needless to say I didn t pass I got an 82% Good but not good enough A couple years later I decided to take it again That time I created a personal study guide with questions and answers that I researched and that is how the first iteration of this practice exam was born You can still find those

original 80 questions as part of my PMI ACP Preparation Study Guide on Amazon The version you are reading now has gone through 7 major revisions of both the PSM 1 and PSPO 1 practice exams as well as countless minor revisions Each Scrum Guide release obviously calls for a new version and every now and then I scour the blogs and Scrum org community platform for insight into questions and possible answers I have also taken the exam myself a number of times just to confirm my that my practice exam content and my training content is still aligned with the current exam questions I am happy to say I have not gotten less than a 94% score since that first time There are always 2 or 3 questions that I either miss accidentally or I probably disagree with As you know there is a some interpretation needed and even contradictions in the Scrum Guide and recommended reading but all in all the important parts of Scrum have remained consistent for 20 years **Scrum**

Narrative and PSM Exam Guide Mohammed Musthafa Soukath Ali,2015 Scrum continues to prove as an effective newer way of working This new way is rapidly making into many organizations in particular the software development divisions due to the transformation results it delivers The authentic source to know about Scrum and the approved body of knowledge on Scrum is The Scrum Guide authored by Jeff Sutherland and Ken Schwaber The 16 page guide is too dense to absorb without context and too theoretical without correlations This book reveal Scrum Guide content with lot of context and correlations The first part of the book is for the Executives narrating Scrum in a lightweight and engaging fashion While many books on Scrum position Scrum as collection of roles and practices this book introduces Scrum s transformation roots that bring in a newer way of working with far reaching effects The second part is a coaching section for the Professionals getting into Scrum getting into finer aspects of Scrum required for professionals working on the ground It walks through the stages of Scrum Journey from Starting Executing and then Closing Unlike many books that limit to the mechanics of Scrum this book addresses plenty of practical questions including business management team and task management product engineering etc such that this understanding enhances job skills on the top of the Scrum theory The entire book is an all in one guidance book for PSM 1 Aspirants preparing for the the most meritorious certificate of all that certify Scrum Professional Scrum Master PSM 1 PSM 1 is a high quality Scrum certificate administered by Scrum org that is guided by Ken Schwaber one of the original two authors of Scrum Unlike many other Scrum certificates PSM is not a vanity means to claim Scrum knowledge but a rigorous assessment of the knowledge in original Scrum Its fee is nominal 150 Once acquired it does not require renewal Though there are multiple scattered materials are available there is no comprehensive guidance for PSM assessment preparation This book is a one stop source including guidance on understanding enrollment preparation practicing and getting the certificate The book augments the Scrum Narrative with exam preparation tips quick tests and a full blown assessment like a real assessment It provides 250 PSM 1 assessment related questions to practice What is unique about this book Sticks to Authentic Version of Scrum There are many sources available that teach Scrum and provide training material for PSM It is common for them to provide a muddled version of Scrum associating it with Activities artifacts and sub

techniques not prescribed or endorsed by Scrum framework and interchange and incorrect representation of Scrum terms Such sources may add confusion and cloud your attempt to understand Scrum Also such an understanding will make one loose the points by incorrect answers in PSM assessment This book articulates the original unpolluted Scrum framework as defined in its authentic source the Scrum Guide Wherever there are exceptions additional pointers with respect to Scrum Guide they are highlighted by DE TOUR tag Anchors the learning firmly using Active Learning technique This book will help you dig the deeper meaning behind the Scrum by means of active learning Active Learning used in this book refers to Not just passive reading of the content but taking frequent pauses during the reading looking at a question about what was read and then thinking analyzing and inferring the subject through answering that question The questions make you think about the granular interpretations behind every statement of Scrum Guide These granular interpretations are usually not **PSM I (R) Certification Real Cases and Exam Questions** Georgio D,2019-08-02 This book is designed to help you to pass the PSM 1 R Professional Scrum Master I exam from Scrum org This book also boost your career by helping learning how to successfully deliver software projects in an agile way and also by preparing you This book will take you for zero and prepare you for the Professional Scrum Master R I certification No previous experience with Scrum is needed In this book you will learn about the Scrum framework and Agile understand the contents of the Scrum Guide Practice what you have learned with quizzes Get exam tips Exam simulation with the help of mock exam questions **Scrum Master** Paul VII,2016-08-13 Scrum Master Your job Just Got Easier Introduction Thank you and congratulations on taking this class Professional Scrum Master Training PSM 1 Exam Preparation In this class you will be given a multitude of information and proven tips to help you to pass the scrum org Professional Scrum Master PSM 1 Exam I know you will get value from this class as it s information has been successfully used by many students in order to pass the PSM 1 Exam I will walk you step by step through agile scrum so that you have an excellent foundation Following the explanation of each concept I give you tips for passing the PSM 1 exam and even for using scrum in your team or business Along the way I give you plenty of examples and finally I give you the links you can use to sit the practice open assessment This is the official practice exam from scrum org In this class you will learn Concise overview of Scrum The exact events roles rules and artifacts used to deliver a project using scrum along with the history of scrum This includes lectures on the fundamentals of Sprint Planning The Daily Scrum Sprint Review Sprint Retrospective Scrum Artifacts and more The facts based on the Scrum Guide The correct terminology and use of Scrum is essential to mastering it The Scrum Guide is the rule book on Scrum and many do not use it or know it Scrum Certification Coaching A sum mary of frequently asked questions FAQs and frequently misunderstood points around Scrum that have been in past Open Assessment exams Scrum Certification Preparation I tell you how to prepare for Scrum Certification and how to sit it online saving you hundreds if not thousands of dollars So let s get started and let me help you to pass the scrum org Professional Scrum Master PSM 1 Exam Thank you and congratulations on taking this class Scrum Master 21

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