

Managing the Software Process

Watts S. Humphrey



SEI SERIES IN SOFTWARE ENGINEERING

Managing Software Process Watts Humphrey

Bas de Baar



Managing Software Process Watts Humphrey:

Managing the Software Process Watts S. Humphrey, 1989 The author drawing on years of experience at IBM and the SEI provides here practical guidance for improving the software development and maintenance process He focuses on understanding and managing the software process because this is where he feels organizations now encounter the most serious problems and where he feels there is the best opportunity for significant improvement Both program managers and practicing programmers whether working on small programs or large scale projects will learn how good their own software process is how they can make their process better and where they need to begin This book will help you move beyond the turning point or crisis of feeling overwhelmed by the task of managing the software process to understanding what is essential in software management and what you can do about it Peter Freeman from the Foreword 0201180952B04062001

Managing Technical People: Innovation, Teamwork, And The Software Process Humphrey, 1997-09 This Book Contains Best Selling Author Watts Humphrey S Practical Insight On How To Lead Technical Professionals In Previous Books Humphrey Established Process As A Key Factor In Successful Software Development His Advice On How Companies And Individuals Improve Their Software Process Has Since Been Widely Adopted In This New Book He Demonstrates The Overriding Importance Of People To The Success Of Any Software Project He Focuses Particularly On The Critical Role Of Innovative People And Gives Concrete Advice On How To Identify Motivate People Into Highly Productive Teams

Introduction to the Team Software Process Watts S. Humphrey, 2000 TSPi overview The logic of the team software process The TSPi process The team roles Using the TSPi Teamwork *Measuring the Software Process* William A. Florac, Anita D. Carleton, 1999 While it is usually helpful to launch improvement programs many such programs soon get bogged down in detail They either address the wrong problems or they keep beating on the same solutions wondering why things don't improve This is when you need an objective way to look at the problems This is the time to get some data Watts S Humphrey from the Foreword This book drawing on work done at the Software Engineering Institute and other organizations shows how to use measurements to manage and improve software processes The authors explain specifically how quality characteristics of software products and processes can be quantified plotted and analyzed so the performance of software development activities can be predicted controlled and guided to achieve both business and technical goals The measurement methods presented based on the principles of statistical quality control are illuminated by application examples taken from industry Although many of the methods discussed are applicable to individual projects the book's primary focus is on the steps software development organizations can take toward broad reaching long term success The book particularly addresses the needs of software managers and practitioners who have already set up some kind of basic measurement process and are ready to take the next step by collecting and analyzing software data as a basis for making process decisions and predicting process performance Highlights of the book include Insight into developing a clear framework for measuring

process behavior Discussions of process performance stability compliance capability and improvement Explanations of what you want to measure and why and instructions on how to collect your data Step by step guidance on how to get started using statistical process control If you have responsibilities for product quality or process performance and you are ready to use measurements to manage control and predict your software processes this book will be an invaluable resource Managing Software Process Evolution Marco Kuhrmann,Jürgen Münch,Ita Richardson,Andreas Rausch,He Zhang,2016-09-15 This book focuses on the design development management governance and application of evolving software processes that are aligned with changing business objectives such as expansion to new domains or shifting to global production In the context of an evolving business world it examines the complete software process lifecycle from the initial definition of a product to its systematic improvement In doing so it addresses difficult problems such as how to implement processes in highly regulated domains or where to find a suitable notation system for documenting processes and provides essential insights and tips to help readers manage process evolutions And last but not least it provides a wealth of examples and cases on how to deal with software evolution in practice Reflecting these topics the book is divided into three parts Part 1 focuses on software business transformation and addresses the questions of which processes to use and adapt and how to organize process improvement programs Subsequently Part 2 mainly addresses process modeling Lastly Part 3 collects concrete approaches experiences and recommendations that can help to improve software processes with a particular focus on specific lifecycle phases This book is aimed at anyone interested in understanding and optimizing software development tasks at their organization While the experiences and ideas presented will be useful for both those readers who are unfamiliar with software process improvement and want to get an overview of the different aspects of the topic and for those who are experts with many years of experience it particularly targets the needs of researchers and Ph D students in the area of software and systems engineering or information systems who study advanced topics concerning the organization and management of software development projects and process improvements projects *Making Things Happen* Scott Berkun,2008-03-25 In the updated edition of this critically acclaimed and bestselling book Microsoft project veteran Scott Berkun offers a collection of essays on field tested philosophies and strategies for defining leading and managing projects Each essay distills complex concepts and challenges into practical nuggets of useful advice and the new edition now adds more value for leaders and managers of projects everywhere Based on his nine years of experience as a program manager for Internet Explorer and lead program manager for Windows and MSN Berkun explains to technical and non technical readers alike what it takes to get through a large software or web development project *Making Things Happen* doesn't cite specific methods but focuses on philosophy and strategy Unlike other project management books Berkun offers personal essays in a comfortable style and easy tone that emulate the relationship of a wise project manager who gives good entertaining and passionate advice to those who ask Topics in this new edition include How to make things happen Making good decisions Specifications and

requirements Ideas and what to do with them How not to annoy people Leadership and trust The truth about making dates What to do when things go wrong Complete with a new forward from the author and a discussion guide for forming reading groups teams Making Things Happen offers in depth exercises to help you apply lessons from the book to your job It is inspiring funny honest and compelling and definitely the one book that you and your team need to have within arm s reach throughout the life of your project Coming from the rare perspective of someone who fought difficult battles on Microsoft s biggest projects and taught project design and management for MSTE Microsoft s internal best practices group this is valuable advice indeed It will serve you well with your current work and on future projects to come

Introduction to the Personal Software Process(SM) Watts S. Humphrey, Watts S. Humphrey - Carnegie Mellon University, 1996 CMM in Practice Pankaj Jalote, 2000 Project initiation Project planning Project execution and termination *Read Me First!* Sun Technical Publications, 2003 bull The must have reference for every technical writer editor and documentation manager bull Provides all the information you need to document hardware software or other computer products bull Written by award winning documentation experts at Sun Technical Publications Read Me First is the most comprehensive guide to creating documentation that is clear consistent and easy to understand TSP(SM) Leading a Development Team, Portable Documents Watts S. Humphrey, 2005-09-06 Leaders of software development projects face many challenges First you must produce a quality product on schedule and on budget Second you must foster and encourage a cohesive motivated and smoothly operating team And third you must maintain a clear and consistent focus on short and long term goals while exemplifying quality standards and showing confidence and enthusiasm for your team and its efforts Most importantly as a leader you need to feel and act responsible for your team and everything that it does Accomplishing all these goals in a way that is rewarding for the leader and the team while producing the results that management wants is the motivation behind the Team Software Process TSP Developed by renowned quality expert Watts S Humphrey TSP is a set of new practices and team concepts that helps developers take the CMM and CMMI Capability Maturity Models to the next level Not only does TSP help make software more secure it results in an average production gain of 68 percent per project Because of their quality timeliness and security TSP produced products can be ten to hundreds of times better than other hardware or software In this essential guide to TSP Humphrey uses his vast industry experience to show leaders precisely how to lead teams of software engineers trained in the Personal Software Process PSP He explores all aspects of effective leadership and teamwork including building the right team for the job the TSP launch process following the process to produce a quality product project reviews and capitalizing on both the leader s and team s capabilities Humphrey also illuminates the differences between an ineffective leader and a superb one with the objective of helping you understand anticipate and correct the most common leadership failings before they undermine the team An extensive set of appendices provides additional detail on TSP team roles and shows you how to use an organization s communication and command networks to

achieve team objectives Whether you are a new or an experienced team leader TSPSM Leading a Development Team provides invaluable examples guidelines and suggestions on how to handle the many issues you and your team face together

A Discipline for Software Engineering Watts S. Humphrey, 1995 Watts S. Humphrey author of *Managing the Software Process* broadens his disciplined approach to software engineering In this book Humphrey helps software practitioners develop the skills and the habits they will need in order to plan track and analyze large and complex projects more carefully and successfully Clear examples and sample forms of projects are included *The CERT Oracle Secure Coding Standard for Java* Fred Long, 2012 In the Java world security is not viewed as an add on a feature It is a pervasive way of thinking Those who forget to think in a secure mindset end up in trouble But just because the facilities are there doesn't mean that security is assured automatically A set of standard practices has evolved over the years The Secure Coding Standard for Java™ is a compendium of these practices These are not theoretical research papers or product marketing blurbs This is all serious mission critical battle tested enterprise scale stuff James A. Gosling Father of the Java Programming Language An essential element of secure coding in the Java programming language is a well documented and enforceable coding standard Coding standards encourage programmers to follow a uniform set of rules determined by the requirements of the project and organization rather than by the programmer's familiarity or preference Once established these standards can be used as a metric to evaluate source code using manual or automated processes The CERT Oracle Secure Coding Standard for Java™ provides rules designed to eliminate insecure coding practices that can lead to exploitable vulnerabilities Application of the standard's guidelines will lead to higher quality systems robust systems that are more resistant to attack Such guidelines are required for the wide range of products coded in Java for devices such as PCs game players mobile phones home appliances and automotive electronics After a high level introduction to Java application security seventeen consistently organized chapters detail specific rules for key areas of Java development For each area the authors present noncompliant examples and corresponding compliant solutions show how to assess risk and offer references for further information Each rule is prioritized based on the severity of consequences likelihood of introducing exploitable vulnerabilities and cost of remediation The standard provides secure coding rules for the Java SE 6 Platform including the Java programming language and libraries and also addresses new features of the Java SE 7 Platform It describes language behaviors left to the discretion of JVM and compiler implementers guides developers in the proper use of Java's APIs and security architecture and considers security concerns pertaining to standard extension APIs from the javax package hierarchy The standard covers security issues applicable to these libraries lang util Collections Concurrency Utilities Logging Management Reflection Regular Expressions Zip I/O JMX JNI Math Serialization and JAXP Software Security Engineering Nancy R. Mead, Julia H. Allen, Sean Barnum, Robert J. Ellison, Gary R. McGraw, 2004-04-21 Software Security Engineering draws extensively on the systematic approach developed for the Build Security In BSI Web site Sponsored by the Department of Homeland Security

Software Assurance Program the BSI site offers a host of tools guidelines rules principles and other resources to help project managers address security issues in every phase of the software development life cycle SDLC The book's expert authors themselves frequent contributors to the BSI site represent two well known resources in the security world the CERT Program at the Software Engineering Institute SEI and Cigital Inc a consulting firm specializing in software security This book will help you understand why Software security is about more than just eliminating vulnerabilities and conducting penetration tests Network security mechanisms and IT infrastructure security services do not sufficiently protect application software from security risks Software security initiatives should follow a risk management approach to identify priorities and to define what is good enough understanding that software security risks will change throughout the SDLC Project managers and software engineers need to learn to think like an attacker in order to address the range of functions that software should not do and how software can better resist tolerate and recover when under attack

Software Architecture in Practice Len Bass,Paul Clements,Rick Kazman,2003 This is the eagerly anticipated revision to one of the seminal books in the field of software architecture which clearly defines and explains the topic

CMMII Distilled Dennis M. Ahern,Aaron Clouse,Richard N. Turner,2008-05-01 CMMI Capability Maturity Model Integration is an integrated extensible framework for improving process capability and quality across an organization It has become a cornerstone in the implementation of continuous improvement for both industry and governments around the world Rich in both detail and guidance for a wide set of organizational domains the CMMI Product Suite continues to evolve and expand Updated for CMMI Version 1.2 this third edition of CMMI Distilled again provides a concise and readable introduction to the model as well as straightforward no nonsense information on integrated continuous process improvement The book now also includes practical advice on how to use CMMI in tandem with other approaches including Six Sigma and Lean as well as new and expanded guidance on preparing for managing and using appraisals Written so that readers unfamiliar with model based process improvement will understand how to get started with CMMI the book offers insights for those more experienced as well It can help battle scarred process improvement veterans and experienced suppliers and acquirers of both systems and services perform more effectively CMMI Distilled is especially appropriate for executives and managers who need to understand why continuous improvement is valuable why CMMI is a tool of choice and how to maximize the return on their efforts and investments Engineers of all kinds systems hardware software and quality as well as acquisition personnel and service providers will find ideas on how to perform better The three authors all involved with CMMI since its inception bring a wealth of experience and knowledge to this book They highlight the pitfalls and shortcuts that are all too often learned by costly experience and they provide a context for understanding why the use of CMMI continues to grow around the world

The Software Project Manager's Handbook Dwayne Phillips,2004-07-01 Software project managers and their team members work individually towards a common goal This book guides both emphasizing basic principles that work at work Software at work should be

pleasant and productive not just one or the other This book emphasizes software project management at work The author s unique approach concentrates on the concept that success on software projects has more to do with how people think individually and in groups than with programming He summarizes past successful projects and why others failed Visibility and communication are more important than SQL and C The book discusses the technical and people aspects of software and how they relate to one another The first part of the text discusses four themes 1 people process product 2 visibility 3 configuration management and 4 IEEE Standards These themes stress thinking organization using what others have built and people The second part describes the software management principles of process planning and risk management Part three discusses software engineering principles the technical aspects of software projects The fourth part examines software practices giving practical meaning to the individual topics covered in the preceding chapters The final part of this book continues these practical aspects by illustrating a sample project through seven distinctive documents **Managing**

Software Acquisition B. Craig Meyers,Patricia Oberndorf,2001 This title looks at strategies for reducing IT costs and improving quality including open systems and off the shelf software It explains the advantages risks and management implications of IT strategies based on these approaches *Reflections on Management* Watts S. Humphrey,William R. Thomas,2010-03-29 A Lifetime of Invaluable Management Insights from Legendary Software Quality Guru Watts S Humphrey In 1986 Watts S Humphrey made an outrageous commitment a promise to transform software development As the pioneering innovator behind SEI s Capability Maturity Model CMM Personal Software Process PSP and Team Software Process TSP Humphrey has more than met that promise But his contributions go beyond methodology For decades his deeply personal writings on project management have been admired by software engineers worldwide *Reflections on Management* brings together Humphrey s best and most influential essays and articles sharing insights that will be indispensable for anyone who must achieve superior results in software or any other endeavor Collected here for the first time these works offer compelling insights into everything from planning day to day work to improving quality encouraging teamwork to becoming a truly great leader All of these writings share a powerful vision grounded by a life in software that has extended across nearly six decades The vision is this To succeed professionals must effectively manage for more than plans schedules and code they must manage teams bosses and above all themselves

Introduction to Software Engineering Ronald J. Leach,2018-09-03 Practical Guidance on the Efficient Development of High Quality Software Introduction to Software Engineering Second Edition equips students with the fundamentals to prepare them for satisfying careers as software engineers regardless of future changes in the field even if the changes are unpredictable or disruptive in nature Retaining the same organization as its predecessor this second edition adds considerable material on open source and agile development models The text helps students understand software development techniques and processes at a reasonably sophisticated level Students acquire practical experience through team software projects Throughout much of the book a relatively large project is used to teach

about the requirements design and coding of software In addition a continuing case study of an agile software development project offers a complete picture of how a successful agile project can work The book covers each major phase of the software development life cycle from developing software requirements to software maintenance It also discusses project management and explains how to read software engineering literature Three appendices describe software patents command line arguments and flowcharts

The Microwave Way to Software Project Management Bas de Baar, 2002-05-08

The Microwave Way to Software Project Management takes you on a fast entertaining and essential tour through the jungle software project managers can and will walk in to For a lot of readers one conclusion still comes as a big surprise doing projects is a peoples business It s all about keeping everyone involved in the project happy by supporting their stakes The trouble with stakes is no one tells you what they are You have to guess negotiate anticipate and manipulate to get passed the requirements directly through the fears and wishes of people Software project management is more about psychology than technology This book presents how in the real world of enterprises the traditional techniques of project management like Gantt charting can be used as communications techniques to keep some persons happy The Microwave Way is not about knowing you have a deadline but about how to move it Naming a date is easy telling you cannot make it is the real job

Unveiling the Magic of Words: A Report on "**Managing Software Process Watts Humphrey**"

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