

# Managing the Software Process

Watts S. Humphrey



SEI SERIES IN SOFTWARE ENGINEERING

# Managing The Software Process Watts S Humphrey

**Watts S. Humphrey**



## **Managing The Software Process Watts S Humphrey:**

Managing the Software Process Watts S. Humphrey, 1989 The author drawing on years of experience at IBM and the SEI provides here practical guidance for improving the software development and maintenance process He focuses on understanding and managing the software process because this is where he feels organizations now encounter the most serious problems and where he feels there is the best opportunity for significant improvement Both program managers and practicing programmers whether working on small programs or large scale projects will learn how good their own software process is how they can make their process better and where they need to begin This book will help you move beyond the turning point or crisis of feeling over whelmed by the task of managing the software process to understanding what is essential in software management and what you can do about it Peter Freeman from the Foreword 0201180952B04062001

**Managing Technical People** Watts S. Humphrey, 1997 Well known author and long time manager Watts Humphrey offers keen insight into the special challenge of identifying motivating and organizing creative technical people and the opportunities involved in managing these people Managing the Software Process Watts S. Humphrey, 1999 **A Discipline for Software Engineering** Watts S. Humphrey, 1995 Watts S Humphrey author of *Managing the Software Process* broadens his disciplined approach to software engineering In this book Humphrey helps software practitioners develop the skills and the habits they will need in order to plan track and analyze large and complex projects more carefully and successfully Clear examples and sample forms of projects are included Introduction to the Personal Software Process (PSP) Watts S. Humphrey, Watts S. Humphrey - Carnegie Mellon University, 1996 *Introduction to the Team Software Process* Watts S. Humphrey, 2000 TSPi overview The logic of the team software process The TSPi process The team roles Using the TSPi Teamwork *CMM in Practice* Pankaj Jalote, 2000 Project initiation Project planning Project execution and termination Reflections on Management Watts S. Humphrey, William R. Thomas, 2010-03-29 A Lifetime of Invaluable Management Insights from Legendary Software Quality Guru Watts S Humphrey In 1986 Watts S Humphrey made an outrageous commitment a promise to transform software development As the pioneering innovator behind SEI s Capability Maturity Model CMM Personal Software Process PSP and Team Software Process TSP Humphrey has more than met that promise But his contributions go beyond methodology For decades his deeply personal writings on project management have been admired by software engineers worldwide *Reflections on Management* brings together Humphrey s best and most influential essays and articles sharing insights that will be indispensable for anyone who must achieve superior results in software or any other endeavor Collected here for the first time these works offer compelling insights into everything from planning day to day work to improving quality encouraging teamwork to becoming a truly great leader All of these writings share a powerful vision grounded by a life in software that has extended across nearly six decades The vision is this To succeed professionals must effectively manage for more than plans schedules and code they must manage teams bosses and

above all themselves      **Software Security Engineering** Nancy R. Mead, Julia H. Allen, Sean Barnum, Robert J. Ellison, Gary R. McGraw, 2004-04-21 Software Security Engineering draws extensively on the systematic approach developed for the Build Security In BSI Web site Sponsored by the Department of Homeland Security Software Assurance Program the BSI site offers a host of tools guidelines rules principles and other resources to help project managers address security issues in every phase of the software development life cycle SDLC The book's expert authors themselves frequent contributors to the BSI site represent two well known resources in the security world the CERT Program at the Software Engineering Institute SEI and Cigital Inc a consulting firm specializing in software security This book will help you understand why Software security is about more than just eliminating vulnerabilities and conducting penetration tests Network security mechanisms and IT infrastructure security services do not sufficiently protect application software from security risks Software security initiatives should follow a risk management approach to identify priorities and to define what is good enough understanding that software security risks will change throughout the SDLC Project managers and software engineers need to learn to think like an attacker in order to address the range of functions that software should not do and how software can better resist tolerate and recover when under attack      **Software Architecture in Practice** Len Bass, Paul Clements, Rick Kazman, 2003 This is the eagerly anticipated revision to one of the seminal books in the field of software architecture which clearly defines and explains the topic      *The CERT Oracle Secure Coding Standard for Java* Fred Long, 2012 In the Java world security is not viewed as an add on a feature It is a pervasive way of thinking Those who forget to think in a secure mindset end up in trouble But just because the facilities are there doesn't mean that security is assured automatically A set of standard practices has evolved over the years The Secure Coding Standard for Java™ is a compendium of these practices These are not theoretical research papers or product marketing blurbs This is all serious mission critical battle tested enterprise scale stuff James A Gosling Father of the Java Programming Language An essential element of secure coding in the Java programming language is a well documented and enforceable coding standard Coding standards encourage programmers to follow a uniform set of rules determined by the requirements of the project and organization rather than by the programmer's familiarity or preference Once established these standards can be used as a metric to evaluate source code using manual or automated processes The CERT Oracle Secure Coding Standard for Java™ provides rules designed to eliminate insecure coding practices that can lead to exploitable vulnerabilities Application of the standard's guidelines will lead to higher quality systems robust systems that are more resistant to attack Such guidelines are required for the wide range of products coded in Java for devices such as PCs game players mobile phones home appliances and automotive electronics After a high level introduction to Java application security seventeen consistently organized chapters detail specific rules for key areas of Java development For each area the authors present noncompliant examples and corresponding compliant solutions show how to assess risk and offer references for further information Each rule is prioritized based on the severity of

consequences likelihood of introducing exploitable vulnerabilities and cost of remediation The standard provides secure coding rules for the Java SE 6 Platform including the Java programming language and libraries and also addresses new features of the Java SE 7 Platform It describes language behaviors left to the discretion of JVM and compiler implementers guides developers in the proper use of Java s APIs and security architecture and considers security concerns pertaining to standard extension APIs from the javax package hierarchy The standard covers security issues applicable to these libraries lang util Collections Concurrency Utilities Logging Management Reflection Regular Expressions Zip I O JMX JNI Math Serialization and JAXP **TSP(SM) Leading a Development Team, Portable Documents** Watts S.

Humphrey,2005-09-06 Leaders of software development projects face many challenges First you must produce a quality product on schedule and on budget Second you must foster and encourage a cohesive motivated and smoothly operating team And third you must maintain a clear and consistent focus on short and long term goals while exemplifying quality standards and showing confidence and enthusiasm for your team and its efforts Most importantly as a leader you need to feel and act responsible for your team and everything that it does Accomplishing all these goals in a way that is rewarding for the leader and the team while producing the results that management wants is the motivation behind the Team Software Process TSP Developed by renowned quality expert Watts S Humphrey TSP is a set of new practices and team concepts that helps developers take the CMM and CMMI Capability Maturity Models to the next level Not only does TSP help make software more secure it results in an average production gain of 68 percent per project Because of their quality timeliness and security TSP produced products can be ten to hundreds of times better than other hardware or software In this essential guide to TSP Humphrey uses his vast industry experience to show leaders precisely how to lead teams of software engineers trained in the Personal Software Process PSP He explores all aspects of effective leadership and teamwork including building the right team for the job the TSP launch process following the process to produce a quality product project reviews and capitalizing on both the leader s and team s capabilities Humphrey also illuminates the differences between an ineffective leader and a superb one with the objective of helping you understand anticipate and correct the most common leadership failings before they undermine the team An extensive set of appendices provides additional detail on TSP team roles and shows you how to use an organization s communication and command networks to achieve team objectives Whether you are a new or an experienced team leader TSPSM Leading a Development Team provides invaluable examples guidelines and suggestions on how to handle the many issues you and your team face together CMMII Distilled Dennis M. Ahern,Aaron Clouse,Richard N. Turner,2008-05-01 CMMI Capability Maturity Model Integration is an integrated extensible framework for improving process capability and quality across an organization It has become a cornerstone in the implementation of continuous improvement for both industry and governments around the world Rich in both detail and guidance for a wide set of organizational domains the CMMI Product Suite continues to evolve and expand Updated for CMMI Version 1.2 this third

edition of CMMI Distilled again provides a concise and readable introduction to the model as well as straightforward no nonsense information on integrated continuous process improvement The book now also includes practical advice on how to use CMMI in tandem with other approaches including Six Sigma and Lean as well as new and expanded guidance on preparing for managing and using appraisals Written so that readers unfamiliar with model based process improvement will understand how to get started with CMMI the book offers insights for those more experienced as well It can help battle scarred process improvement veterans and experienced suppliers and acquirers of both systems and services perform more effectively CMMI Distilled is especially appropriate for executives and managers who need to understand why continuous improvement is valuable why CMMI is a tool of choice and how to maximize the return on their efforts and investments Engineers of all kinds systems hardware software and quality as well as acquisition personnel and service providers will find ideas on how to perform better The three authors all involved with CMMI since its inception bring a wealth of experience and knowledge to this book They highlight the pitfalls and shortcuts that are all too often learned by costly experience and they provide a context for understanding why the use of CMMI continues to grow around the world

**Managing Risk** Elaine M. Hall, 1998 The increasing rate of technological change we are experiencing in our lifetime yields competitive advantage to organizations and individuals who are willing to embrace risk and the opportunities it presents Those who choose to minimize or avoid risk as opposed to managing it set a course for obsolescence Hall has captured the essence of risk management and given us a practical guide for the application of useful principles in software intensive product development This is must reading for public and private sector managers who want to succeed as we begin the next century Daniel P Czelusniak Director Acquisition Program Integration Office of the Under Secretary of Defense Acquisition and Technology The Pentagon Since it is more than just common sense the newcomer to risk management needs an intelligent guide It is in this role that Elaine Hall's book excels This book provides a set of practical and well delineated processes for implementation of the discipline Tom DeMarco from the Foreword Risk is inherent in the development of any large software system A common approach to risk in software development is to ignore it and hope that no serious problems occur Leading software companies use quantitative risk management methods as a more useful approach to achieve success Written for busy professionals charged with delivering high quality products on time and within budget Managing Risk is a comprehensive guide that describes a success formula for managing software risk The book is divided into five parts that describe a risk management road map designed to take you from crisis to control of your software project Highlights include Six disciplines for managing product development Steps to predictable risk management process results How to establish the infrastructure for a risk aware culture Methods for the implementation of a risk management plan Case studies of people in crisis and in control

**Introduction to the Personal Software Process** Watts S. Humphrey, 1997 This newest book from Watts Humphrey is a hands on introduction to basic disciplines of software engineering Designed as a workbook companion to any

introductory programming or software engineering text Humphrey provides here the practical means to integrate his highly regarded Personal Software Process PSP into the undergraduate curriculum Applying the book's exercises to course assignments students learn both to manage their time effectively and to monitor the quality of their work good practices they will need to be successful in their future careers The book is supported by its own electronic supplement which includes spreadsheets for data entry and analysis A complete instructor's package is also available By mastering PSP techniques early in their studies students can avoid or overcome the popular hacker ethic that leads to so many bad habits Employers will appreciate new hires prepared to do competent professional work without as now is common expensive retraining and years of experience

**Managing Software Acquisition** B. Craig Meyers, Patricia Oberndorf, 2001 This title looks at strategies for reducing IT costs and improving quality including open systems and off the shelf software It explains the advantages risks and management implications of IT strategies based on these approaches

**Reflections on Management** Watts S. Humphrey, 1900 This is the eBook version of the printed book If the print book includes a CD ROM this content is not included within the eBook version A Lifetime of Invaluable Management Insights from Legendary Software Quality Guru Watts S. Humphrey In 1986 Watts S. Humphrey made an outrageous commitment a promise to transform software development As the pioneering innovator behind SEI's Capability Maturity Model CMM Personal Software Process PSP and Team Software Process TSP Humphrey has more than met that promise But his contributions go beyond methodology For decades his deeply per

**Estimating Software-intensive Systems** Richard D. Stutzke, 2005 Annotation This book outlines practical proven estimating techniques that are simple and easy to use for software practitioners

*Winning with Software* Watts S. Humphrey, 2001-12-20 Every senior executive needs to read this book Robert Musson Vice President Business Strategy Cenus Technologies An informative book for any business person not just technologists who has ever been associated or involved with a software development effort and thought there must be a better way Watts has provided that better way the PSP TSP and a great book Roy Kinkaid Head of Continuous Improvement and Software Quality Assurance EBS Dealing Resources Watts Humphrey is the well known author of methods and models widely used by organizations teams and individuals to improve the efficiency and effectiveness of software development In *Winning with Software* he shows corporate executives and senior managers why software is both a business problem and a business opportunity This book is extremely well written and targets the right audience I plan to buy a copy for each of my executives Kevin J Berk Director Process Improvement Total Quality Systems Humphrey drawing on his own extensive executive and management experience first demonstrates the critical importance of software to nearly every business large and small He then outlines seven steps needed to gain control of a software operation and transform it into a professional businesslike engineering function Failure to recognize the importance of software and to take charge of its development process runs the risk of damaging the entire business By contrast Humphrey relates the substantial benefits real organizations have obtained from such awareness and

control and he concludes with an analysis of the impressive financial returns the recommended transformations typically yield This is a great book that will play a valuable role It has excellent anecdotes that illustrate the points being made as well as good examples depicting the problems faced by teams and managers I look forward to sharing it with my colleagues Steven Sliwa President CEO Insitu Group Inc and former President of Embry Riddle University The logical approach the high level explanations and the application of real life experiences make the book not only credible but easily understood If a large number of CEOs don't at least try out the book's concepts I will be greatly surprised David Webb Software Engineering Project Manager Hill Air Force Base

**Improving the Software Process Through Process Definition and Modeling**  
Software Productivity Consortium, 1996 Provides methods for analyzing a given manufacturing or design process so that the process can then be re-engineered to achieve dramatic gains to productivity efficiency and quality



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