

Agile Project Management

Jim Highsmith

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Second Edition

Agile Project Management Creating Innovative Products 2nd Edition

James A. Highsmith



Agile Project Management Creating Innovative Products 2nd Edition:

Agile Project Management Jim Highsmith, 2009-07-10 Best practices for managing projects in agile environments now updated with new techniques for larger projects Today the pace of project management moves faster Project management needs to become more flexible and far more responsive to customers Using Agile Project Management APM project managers can achieve all these goals without compromising value quality or business discipline In Agile Project Management Second Edition renowned agile pioneer Jim Highsmith thoroughly updates his classic guide to APM extending and refining it to support even the largest projects and organizations Writing for project leaders managers and executives at all levels Highsmith integrates the best project management product management and software development practices into an overall framework designed to support unprecedented speed and mobility The many topics added in this new edition include incorporating agile values scaling agile projects release planning portfolio governance and enhancing organizational agility Project and business leaders will especially appreciate Highsmith's new coverage of promoting agility through performance measurements based on value quality and constraints This edition's coverage includes Understanding the agile revolution's impact on product development Recognizing when agile methods will work in project management and when they won't Setting realistic business objectives for Agile Project Management Promoting agile values and principles across the organization Utilizing a proven Agile Enterprise Framework that encompasses governance project and iteration management and technical practices Optimizing all five stages of the agile project Envision Speculate Explore Adapt and Close Organizational and product related processes for scaling agile to the largest projects and teams Agile project governance solutions for executives and management The Agile Triangle measuring performance in ways that encourage agility instead of discouraging it The changing role of the agile project leader

[Agile Project Management](#) Jim Highsmith, 2004-04-06

Please note there is now a second edition of this book available with the ISBN of 0321658396 Jim Highsmith is one of a few modern writers who are helping us understand the new nature of work in the knowledge economy Rob Austin Assistant Professor Harvard Business School This is the project management book we've all been waiting for the book that effectively combines Agile methods and rigorous project management Not only does this book help us make sense of project management in this current world of iterative incremental Agile methods but it's an all around good read Lynne Ellen Sr VP CIO DTE Energy Finally a book that reconciles the passion of the Agile Software movement with the needed disciplines of project management Jim's book has provided a service to all of us Neville Roy Singham CEO ThoughtWorks Inc The world of product development is becoming more dynamic and uncertain Many managers cope by reinforcing processes adding documentation or further honing costs This isn't working Highsmith brilliantly guides us into an alternative that fits the times Preston G Smith principal New Product Dynamics coauthor *Developing Products in Half the Time* One of the field's leading experts brings together all the knowledge and resources you need to use APM in your next project Jim Highsmith shows why

APM should be in every manager's toolkit thoroughly addressing the questions project managers raise about Agile approaches. He systematically introduces the five phase APM framework then presents specific proven tools for every project participant. Coverage includes Six principles of Agile Project Management. How to capitalize on emerging new product development technologies. Putting customers at the center of your project where they belong. Creating adaptive teams that respond quickly to changes in your project's ecosystem. Which projects will benefit from APM and which won't. APM's five phases: Envision, Speculate, Explore, Adapt, Close. APM practices including the Product Vision Box and Project Data Sheet. Leveraging your PMI skills in Agile environments. Scaling APM to larger projects and teams. For every project manager, team leader, and team member.

Agile Project Management James A. Highsmith, 2004. Please note there is now a second edition of this book available with the ISBN of 0321658396. Jim Highsmith is one of a few modern writers who are helping us understand the new nature of work in the knowledge economy. Rob Austin, Assistant Professor, Harvard Business School. This is the project management book we've all been waiting for: the book that effectively combines Agile methods and rigorous project management. Not only does this book help us make sense of project management in this current world of iterative, incremental Agile methods, but it's an all-around good read. Lynne Ellen, Sr. VP, CIO, DTE Energy. Finally, a book that reconciles the passion of the Agile Software movement with the needed disciplines of project management. Jim's book has provided a service to all of us. Neville Roy Singham, CEO, ThoughtWorks Inc. The world of product development is becoming more dynamic and uncertain. Many managers cope by reinforcing processes, adding documentation, or further honing costs. This isn't working. Highsmith brilliantly guides us into an alternative that fits the times. Preston G. Smith, principal, New Product Dynamics, coauthor, *Developing Products in Half the Time*. One of the field's leading experts brings together all the knowledge and resources you need to use APM in your next project. Jim Highsmith shows why APM should be in every manager's toolkit, thoroughly addressing the questions project managers raise about Agile approaches. He systematically introduces the five phase APM framework, then presents specific proven tools for every project participant. Coverage includes Six principles of Agile Project Management. How to capitalize on emerging new product development technologies. Putting customers at the center of your project where they belong. Creating adaptive teams that respond quickly to changes in your project's ecosystem. Which projects will benefit from APM and which won't. APM's five phases: Envision, Speculate, Explore, Adapt, Close. APM practices including the Product Vision Box and Project Data Sheet. Leveraging your PMI skills in Agile environments. Scaling APM to larger projects and teams. For every project manager, team leader, and team member.

Project Management the Agile Way, Second Edition John C. Goodpasture, 2015-11-01. A well-written and content-rich book. From a teacher's perspective, using this book in an advanced project management seminar challenges students to understand the application of these concepts. Alexander Walton, PMP, IT consultant to the University of California at Berkeley. Widely acclaimed as one of the top agile books in its first edition, *Project Management the Agile Way* has now been updated and redesigned by popular

demand This second edition is in a modular format to facilitate training and advanced course instruction and provides new coverage of agile such as hybrid agile methods the latest public sector practices and a chapter dedicated to transitioning to agile It discusses the grand bargain between project management and business the shift in dominance from plans to product and from input to output and introduces new concepts such as return on benefit Experienced practitioners and students that want to learn how to make agile work effectively in the enterprise should read this book Individuals preparing for the PMI Agile Certified Practitioner PMI ACP examination and training providers developing courses will find this second edition quite helpful

Project Decisions, 2nd Edition Lev Virine, Michael Trumper, 2019-11-05 This new edition gives project managers practical methods and tools to make the right decisions while juggling multiple objectives risks and uncertainties and stakeholders Project management requires you to navigate a maze of multiple and complex decisions that are an everyday part of the job To be effective you must know how to make rational choices with your projects what processes can help to improve these choices and what tools are available to help you with decision making An entertaining and easy to read guide to a structured project decision making process Project Decisions will help you identify risks and perform basic quantitative and qualitative risk and decision analyses Lev Virine and Michael Trumper use their understanding of basic human psychology to show you how to use event chain methodology establish creative business environments and estimate project time and costs Each phase of the process is described in detail including a review of both its psychological aspects and quantitative methods

Sustainability and Agile Project Management Katarzyna Piwowar-Sulej, Mariusz Sołtysik, 2024-07-12 Sustainable project management is a new school of management thought and a growing trend yet there is a scarcity of research on the linkage between individual PM methodologies and sustainability in projects This book fills a gap through the theoretical and empirical research on the implications of sustainability in project management and in particular agile project management The book explores three main themes Firstly it identifies and assesses the validity of the application of the concepts of sustainable development in the family of agile methodological frameworks Secondly the research results are presented as an introduction to further in depth research on the future relationships between sustainable development and agile project management Thirdly the book identifies the competencies that are needed to successfully implement projects in the context of sustainable development Sustainability and Agile Project Management will be of direct appeal to academics and scholars in the management sciences including project management corporate governance and human resource management

Learning Agile Andrew Stellman, Jennifer Greene, 2014-11-12 Learning Agile is a comprehensive guide to the most popular agile methods written in a light and engaging style that makes it easy for you to learn Agile has revolutionized the way teams approach software development but with dozens of agile methodologies to choose from the decision to go agile can be tricky This practical book helps you sort it out first by grounding you in agile's underlying principles then by describing four specific and well used agile methods Scrum extreme programming XP Lean and

Kanban Each method focuses on a different area of development but they all aim to change your team's mindset from individuals who simply follow a plan to a cohesive group that makes decisions together Whether you're considering agile for the first time or trying it again you'll learn how to choose a method that best fits your team and your company Understand the purpose behind agile's core values and principles Learn Scrum's emphasis on project management self organization and collective commitment Focus on software design and architecture with XP practices such as test first and pair programming Use Lean thinking to empower your team eliminate waste and deliver software fast Learn how Kanban's practices help you deliver great software by managing flow Adopt agile practices and principles with an agile coach

Agile Project Management and Complexity Czesław Mesjasz, Katarzyna Bartusik, Tomasz Małkus, Mariusz Sołtysik, 2022-04-06 This research monograph presents an interdisciplinary study of the impact and current status of applications of complexity related concepts in the early stages of development of Agile Project Management APM The results serve as an introduction for exploring more profound relations between complexity related ideas and APM in the future The increasing complexity of software projects and their environment in the 1990s constituted the main determinants of the development of the family of methodological frameworks called Agile Project Management Development of APM has been shaped by a broadly defined area of research called complexity science or complexity theory based on complex adaptive systems CAS and on their characteristics Complexity chaos the edge of chaos emerging properties non linearity self organization etc In the 21st century due to the expansion of Agile beyond software development the challenges deriving from the complexity of projects and the environment are even more urgent or compelling Such phenomena demand more profound inter and multi disciplinary studies This book examines the impact of applications of complexity related ideas deriving from intuitive complexity and from complexity science in the early stages of development of the Agile methodological frameworks in project management and considers the current status of those applications It questions the usefulness of those applications for the practice and theory of APM and then proposes a conceptual framework for further theoretical studies and several ways of improvement and refinement of the Agile Project Management necessary to deal with broadly defined complexity in project management Requiring a medium level knowledge of complexity studies and knowledge of project management this book is written for the research community studying the links between the various methodological frameworks included in APM and complexity related ideas It will also be interesting for studies of the impact of complexity on modern management and for master's students on IT and management courses

Artist Management Guy Morrow, 2018-04-17 Artists are creative workers who drive growth in the creative and cultural industries Managing artistic talent is a unique challenge and this concise book introduces and analyses its key characteristics Artist Management Agility in the Creative and Cultural Industries makes a major contribution to our understanding of the creative and cultural industries of artistic and managerial creativities and of social and cultural change in this sector The book undertakes an extensive exploration of the increasingly

pivotal role of artist managers in the creative and cultural industries and argues that agile management strategies are useful in this context This book provides a comprehensive and accessible account of the artist manager relationship in the twenty first century Drawing from research interviews conducted with artist managers and self managed artists in five cities New York London Toronto Sydney and Melbourne this book makes an original contribution to knowledge Nation specific case studies are highlighted as a means of illuminating various thematic concerns This unique book is a major piece of research and a valuable study aid for both undergraduate and postgraduate students of subjects including arts management creative and cultural industries studies arts entrepreneurship business and management studies and media and communications

Impact of Generative AI on Food Supply Chain Management Chahal, Bhupinder Pal Singh,David, Arokiaraj,Singh, Amrinder,Madaan, Geetika,Singh, Gurmeet,2025-06-27 Generative AI may revolutionize food supply chain management by enhancing efficiency reducing waste and improving decision making processes Through advanced predictive models AI can optimize inventory management forecast demand with greater accuracy and streamline production schedules ensuring food is produced distributed and consumed more sustainably Additionally AI powered tools can identify supply chain vulnerabilities like disruptions caused by weather or geopolitical events allowing companies to proactively mitigate risks and ensure continuity Generative AI also enables the creation of novel recipes product designs and packaging solutions tailored to consumer preferences further driving innovation in the food industry However the widespread integration of AI also raises concerns about data privacy upskilling workers and maintaining transparency across complex global supply chains Impact of Generative AI on Food Supply Chain Management explores the role generative AI plays in food supply chains It examines how technologies can revolutionize the food industry by optimizing supply chain operations improving sustainability enhancing food safety and creating more resilient efficient systems This book covers topics such as blockchain sustainable farming and food service and is a useful resource for agriculturalists business owners academicians researchers and scientists

Designing and Developing Robust Instructional Apps Kenneth J. Luterbach,2018-03-12 Designing and Developing Robust Instructional Apps advances the state of instructional app development using three learning paradigms for building knowledge foundations problem solving and experimentation Drawing on research and development lessons gleaned from noted educational technologists time tested systematic instructional design processes and results from user experience design the book considers the planning and specification of instructional apps that blend media text images sound and moving pictures and instructional method Further for readers with little to no programming experience introductory treatments of JavaScript and Python along with data fundamentals and machine learning techniques offer a guided journey that produces robust instructional apps and concludes with next steps for advancing the state of instructional app development

Perspectives and Considerations on the Evolution of Smart Systems Habib, Maki K.,2023-08-01 Smart systems are rapidly evolving and finding ways to influence different aspects of human life industry and the environment

Smart systems based on available data should have the ability to predict and be adaptive which leads to performing reliable smart actions Smartness and learning capabilities are essential characteristics describing smart systems besides connectivity and digital virtual cloudification technologies Perspectives and Considerations on the Evolution of Smart Systems discusses the latest edge development that informs and facilitates the next level of development It highlights how the evolving technologies and techniques are going to impact the developments in the field considering climate environment circular economy and ecosystems Covering topics such as dynamic difficulty adjustment intelligent control and serious games this premier reference source is an excellent resource for engineers computer scientists IT professionals developers data analysts students and educators of higher education librarians researchers and academicians Rethinking the Music Business Guy Morrow, Daniel Nordgård, Peter Tschmuck, 2022-09-07 COVID 19 had a global impact on health communities and the economy As a result of COVID 19 music festivals gigs and events were canceled or postponed across the world This directly affected the incomes and practices of many artists and the revenue for many entities in the music business Despite this crisis however there are pre existing trends in the music business the rise of the streaming economy technological change virtual and augmented reality blockchain etc and new copyright legislation Some of these trends were impacted by the COVID 19 crisis while others were not This book addresses these challenges and trends by following a two pronged approach the first part focuses on the impact of COVID 19 on the music business and the second features general perspectives Throughout both parts case studies bring various themes to life The contributors address issues within the music business before and during COVID 19 Using various critical approaches for studying the music business this research based book addresses key questions concerning music contexts rights data and COVID 19 Rethinking the music business is a valuable study aid for undergraduate and postgraduate students in subjects including the music business cultural economics cultural management creative and cultural industries studies business and management studies and media and communications *Social Work Leadership and Management* Maik Arnold, 2022-10-26 This book describes the transformation of leadership and management in the context of selected newer leadership approaches in social work and human service organisations It is an essential primer that focuses on the extent to which the approaches presented help managers in social enterprises deal with current challenges in depth and to develop suitable answers to questions such as What is leadership How does this differ from management What leadership qualifications do executives currently need for long term and future oriented management Leadership and management in social work and human service organisations are constantly confronted with various challenges employees want to be supported individually managers must be able to act in an entrepreneurial manner the organizational culture should be developed from a holistic point of view Self management in self organised work contexts is increasingly the focus In addition organisations and the employees working in these institutions must struggle with constant changes in the environment under volatility uncertainty complexity and ambiguity VUCA conditions Based on an overview of

classic and newer leadership approaches this book introduces readers to selected concepts and theories relevant to the social economy which various current textbooks in general business administration and specifically in social work management do not provide in a concise way After introducing an innovative translational leadership framework the book places leadership and management theories and approaches at the centre of the discussion that help to reflect on the application and adaptation of leadership styles in social work practice Additionally the book discusses changes taking place in the social and economic environment as well as in attitudes of agile leaders in the practice of adaptive and digital leadership Social Work Leadership and Management Current Approaches and Concepts for Social and Human Service Organisations is specifically geared to the needs of social work educators students researchers and practitioners in academic and agency social and human service sectors settings who can acquire knowledge and skills to support the viability and positive functioning of social work organisations and to engage with other individuals groups and organisations

Executive's Guide to Project Management Robert K. Wysocki, 2011-05-04 How to guidance for defining and implementing a complex project performance environment Sharing his forty five years of project management experience best selling author and industry guru Robert Wysocki presents a straightforward enlightening and pragmatic guide to help senior managers make the transition to an organization that profits and thrives on complexity The first book to discuss practical project management mitigation strategies Executive s Guide to Project Management presents easy to implement infrastructures and processes that will ensure the continued success of your organization and maximize your investment of every project Collects in one resource all the relevant information for understanding and creating an environment for improved complex project performance A must read for every member of your senior management team Shows you how to regain responsibility take action and skillfully handle complexity to mitigate risk and increase return on project investments It s time for your senior management team to take back control of your investments in projects and programs Executive s Guide to Project Management shows you how to cultivate your part of the organization so that it can respond to a changing project environment with the infrastructure to support the project and program investment decisions

Handbook of Research on Enterprise 2.0: Technological, Social, and Organizational Dimensions Cruz-Cunha, Maria Manuela, 2013-07-31 Workplace technology is evolving at an accelerated pace driving innovation productivity and efficiency to exceedingly high levels Businesses both small and large must keep up with these changes in order to compete effectively with fellow enterprises The Handbook of Research on Enterprise 2 0 Technological Social and Organizational Dimensions collects the most recent developments in evaluating the technological organizational and social dimensions of modern business practices in order to better foster advances in information exchange and collaboration among networks of partners and customers This crucial reference supports managers and business professionals as well as members of academia IT specialists and network developers in enhancing business practices and obtaining competitive advantage

2Bparks MAINSTREAM Aleš Smrekar, Jernej Tiran, 2013-01-01

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From Breakthrough to Blockbuster Donald L. Drakeman, Lisa N. Drakeman, Nektarios Oraopoulos, 2022 From Breakthrough to Blockbuster The Business of Biotechnology tells the astonishing story of how the biotech industry grew to thousands of small companies around the world competing with the major pharmaceutical companies that had dominated for a century and how academic research venture capital and contract research organizations worked together to support them

Encyclopedia of Information Science and Technology, Second Edition Khosrow-Pour, D.B.A., Mehdi, 2008-10-31 This set of books represents a detailed compendium of authoritative research based entries that define the contemporary state of knowledge on technology Provided by publisher

The Release Train Engineer Handbook Glenn Smith, Tim Jackson, Gez Smith, 2025-11-28 Take command of the SAE Release Train Engineer role with proven strategies and actionable techniques for running and coaching effective Agile Release Trains that execute well Key Features Master the RTE role within the Scaled Agile Framework with expert step by step guidance Navigate PI Planning and executing the PI with detailed actionable strategies Advance your career by working across the organization with Solution Trains and the Portfolio Free with your book PDF Copy AI Assistant and Next Gen Reader Book Description Scaling Agile is a complex undertaking and the SAE Release Train Engineer RTE is key to its success Written by three SPCT certified experts with over 20 years of experience each this book is your essential guide to mastering the RTE role You ll learn how to differentiate the RTE role from Scrum Masters and PMOs and understand how to enable flow across the Agile Release Train ART The book walks you through every critical phase of PI Planning including pre planning logistics live and online facilitation and post planning execution You ll also explore advanced areas such as working with Solution Trains Lean Portfolio Management and the Lean Agile Center of Excellence LACE With real world examples tips and a guided approach this book builds your competence and confidence from launching new ARTs to running effective System Demos and Inspect and Adapt workshops It also offers exam prep tips for SAE RTE certification and insights on coaching PI execution and delivery improvements By the end of this book you ll be equipped to lead ARTs with authority drive meaningful change in your organization and expand your influence across the enterprise What you will learn Acquire the essential skills needed to become a successful SAE RTE Navigate and lead effective PI Planning events with confidence Facilitate ART cadences and synchronizations for smooth execution Overcome common challenges in scaling Agile within

large organizations Collaborate effectively with Solution Trains and Lean Portfolio Management Develop and mentor future RTEs within your organization Prepare for passing the SAFe RTE certification exam with confidence Who this book is for This book is for aspiring and new SAFe Release Train Engineers who want to build practical expertise within the Scaled Agile Framework It is also ideal for experienced RTEs seeking to mentor others or expand their influence across portfolios and Solution Trains A foundational understanding of SAFe is recommended

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