



DIGILEAF INC.

Leading Excellence Among Fellows

Agile Project Management

This course aims to address the needs of those working on a project-focused environment who want to be agile. This course provides the ability to deliver agile projects in organizations requiring standards, rigor and visibility around Project Management, while at the same time enabling the fast pace, change and empowerment provided by Agile Project Management.

This two-day course shall equip participants with skills in implementing Agile Project Management practices aligned with Project Management Body of Knowledge (PMBOK®) and PRINCE2®.

Duration 2 day (s)

Training Objectives

At the end of the course, participant(s) will be able to:

1. Describe the benefits of a fast-paced, incremental, and flexible project management methodology
2. Use techniques in agile project management.
3. Prepare project deliverables using the agile approach in project management.

Topics

- I. Agile Values
- II. Agile Principles
- III. Guiding Principles of Agile Project Management
 - a) Delivering Customer Value
 - b) Iterative Feature-Based Delivery
 - c) Championing Technical Excellence
 - d) Encourage Exploration
 - e) Build Adaptive Teams
 - f) Simplify

cont., Topics

- IV. Levels of Planning in Agile Approaches
 - a) Strategy Planning
 - b) Release Planning
 - c) Iteration Planning
 - d) Daily Work Planning
 - e) Continuous Activity Planning
- V. Bridging Agile and the PMBOK
- VI. The Discovery Framework
 - a) See the Whole
 - b) Think as a Customer
 - c) Analyze to Determine What is Valuable
- VII. The Delivery Framework
 - a) Behaviour Driven Development (BDD)
 - b) Understand What is Doable
 - c) Stimulate Collaboration and Continuous Improvement
 - d) Avoid Waste (Lightweight Documentation)
- I. Agile Artifacts
 - a) Product Overview/Charter
 - b) Product Roadmap
 - c) User Stories/Product Backlog
 - d) Iteration Work Breakdown Structure
 - e) Tracking Progress
 - f) Burndown/Burnup Charts
- II. Agile Methodologies
 - a) Scrum
 - b) Extreme Programming (XP)
 - c) Kanban
 - d) Dynamic Systems Development Method (DSDM)
 - e) Crystal
 - f) Agile Unified Process (AUP)
 - g) Lean Software Development
 - h) Feature Driven Development (FDD)
 - i) Adaptive Software Development (ASD)

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Eric Brechner



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 Controlling Project Work Monitoring Communication Monitoring Stakeholder Engagement Monte Carlo Process Most Likely
 Time Motivation and Multi Criteria Decision Analysis And many more definitions and explanations *Agile Software
 Development* Thomas Stober,Uwe Hansmann,2009-10-03 Software Development is moving towards a more agile and more
 flexible approach It turns out that the traditional waterfall model is not supportive in an environment where technical
 financial and strategic constraints are changing almost every day But what is agility What are today s major approaches And
 especially What is the impact of agile development principles on the development teams on project management and on
 software architects How can large enterprises become more agile and improve their business processes which have been
 existing since many many years What are the limitations of Agility And what is the right balance between reliable structures
 and flexibility This book will give answers to these questions A strong emphasis will be on real life project examples which
 describe how development teams have moved from a waterfall model towards an Agile Software Development approach

Agile Data Warehousing Project Management Ralph Hughes,2012-09-28 What is agile data warehousing Iterative
 development in a nutshell Streamlining project management Authoring better user stories Deriving initial project backlogs
 Developer stories for data integration Estimating and segmenting projects Adapting agile for data warehousing Starting and
 scaling agile data warehousing **Agile Project Management** David Njoka Njau,Osiri Jean D'amour,Joseph Maruti
 Mwicha,Joy Mucheke,Peter Mutuku Kiio,Julias Ouma Awino,2023-07-11 Effect of Project Management Practices on Effective
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 County Kenya Factors Influencing Performance of Road Construction Projects in Nairobi City County Kenya Determinants of
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AGILE PROJECT MANAGEMENT NARAYAN

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PMI-ACP Project Management Institute Agile Certified Practitioner Exam Study Guide J. Ashley Hunt,2018-01-22 The ultimate study package for the new PMI ACP exam The PMI ACP Project Management Institute Agile Certified Practitioner Exam Study Guide is an all in one package for comprehensive exam preparation This up to date guide is fully aligned with the latest version of the exam featuring coverage of 100 percent of the exam domains Expanded coverage of AGILE includes the basic principles value driven delivery stakeholder engagement team performance adaptive planning problem detection and resolution and continuous improvement to align with the A Guide to the Project Management Body of Knowledge PMBOK 6th Edition and its increased emphasis on agile adaptive and iterative practices In depth discussion merges with hands on exercises and real world scenarios to provide a well rounded review of essential exam concepts while the online learning center provides an assessment test chapter tests a practice exam and study aids to help you ensure complete preparation for the big day Master 100 percent of the exam objectives including expanded AGILE coverage Reinforce critical concepts with hands on practice and real world scenarios Test your knowledge with challenging chapter review questions One year of FREE access to the Sybex online test bank featuring practice tests flashcards a glossary and more Project management is one of the most in demand skills in today's job market making more and more employers turn to AGILE methodologies to enhance delivery and results The PMI ACP certification shows employers that you have demonstrated mastery of essential project management skills and a practical understanding of adaptive iterative processes this validation puts you among the ranks of qualified project management professionals employers are desperately seeking and the PMI ACP Project

Management Institute Agile Certified Practitioner Exam Study Guide is your one stop resource for exam success **Create Your Successful Agile Project** Johanna Rothman,2017-10-18 You think agile techniques might be for you but your projects and organization are unique An out of the box agile approach won t work Instead unite agile and lean principles for your project See how to design a IPS approach reap the benefits of collaboration and deliver value For project managers who want to use agile techniques managers who want to start and technical leaders who want to know more and succeed this book is your first step toward agile project success You ve tried to use an off the shelf approach to agile techniques and it s not working Instead of a standard method or framework work from agile and lean principles to design your own agile approach in a way that works for you Build collaborative cross functional teams See how small batch sizes and frequent delivery create an environment of trust and transparency between the team management and IPSers Learn about the interpersonal skills that help agile teams work together so well In addition to seeing work and knowing what done means you ll see examples of many possible team based measurements Look at tools you can use for status reporting and how to use those measurements to help your managers understand what agile techniques buy them Recognize the traps that prevent agile principles from working in too many organizations and what to do about those traps Use agile techniques for workgroups and see what managers can do to create and nurture an agile culture You might be surprised at how few meetings and rituals you need to still work in an agile way Johanna s signature frankness and humor will get you on the right track to design your agile project to succeed What You Need No technical expertise or experience needed just a desire to know more about how you might use agile in your project *Agile Project Management with Kanban* Eric Brechner,2015-02-25 Use Kanban to maximize efficiency predictability quality and value With Kanban every minute you spend on a software project can add value for customers One book can help you achieve this goal Agile Project Management with Kanban Author Eric Brechner pioneered Kanban within the Xbox engineering team at Microsoft Now he shows you exactly how to make it work for your team Think of this book as Kanban in a box open it read the quickstart guide and you re up and running fast As you gain experience Brechner reveals powerful techniques for right sizing teams estimating meeting deadlines deploying components and services adapting or evolving from Scrum or traditional Waterfall and more For every step of your journey you ll find pragmatic advice useful checklists and actionable lessons This truly is Kanban in a box all you need to deliver breakthrough value and quality Use Kanban techniques to Start delivering continuous value with your current team and project Master five quick steps for completing work backlogs Plan and staff new projects more effectively Minimize work in progress and quickly adjust to change Eliminate artificial meetings and prolonged stabilization Improve and enhance customer engagement Visualize workflow and fix revealed bottlenecks Drive quality upstream Integrate Kanban into large projects Optimize sustained engineering contributed by James Waletzky Expand Kanban beyond software development **Becoming a PMP® Certified Professional** J. Ashley Hunt,2021-02-26 Pass the PMP 2021 exam with confidence with the help of

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IT partnerships making it an indispensable resource for professionals academics and students navigating the domains of business information technology or project management Primarily aimed at IT professionals involved in project management and service delivery this book caters to a broad spectrum of individuals including IT Project Managers Consultants Entrepreneurs and Executives at IT Service Firms Additionally it extends its value to Business Leaders undertaking IT enabled transformations and Academic Researchers delving into the intersection of agile methodologies and IT service delivery From prioritization strategies for IT Project Managers to frameworks for consultants entrepreneurs and executives this book addresses the diverse needs of its readership offering practical evidence based insights to optimize IT service delivery across various organizational contexts *Project Management the Agile Way* John C. Goodpasture,2010-01-15

Project Management the Agile Way was written for experienced project managers architects and systems analysts who are comfortable in traditional methods of project management but now need to learn about agile methods for software projects and understand how to make agile work effectively in the enterprise The methodologies included under the agile umbrella go by many names such as Scrum XP Crystal and EVO to name a few Project managers will gain practical day to day tips and advice on how to apply these practices to mainstream projects and how to integrate these methods with other methodologies used in the enterprise Key Features Offers a review of most of the popular agile and iterative methodologies for project management Presents practical tips and application advice for how to harmonize agile and iterative methods with mainstream project processes Describes how earned value can work with non traditional methods Explains how to scale agile and iterative methods for enterprise projects Shows the means to contract and outsource with agile and iterative methods Provides guidance to build a business case and track post project benefits *Learning Agile* Andrew Stellman,Jennifer Greene,2014-11-12

Learning Agile is a comprehensive guide to the most popular agile methods written in a light and engaging style that makes it easy for you to learn Agile has revolutionized the way teams approach software development but with dozens of agile methodologies to choose from the decision to go agile can be tricky This practical book helps you sort it out first by grounding you in agile s underlying principles then by describing four specific and well used agile methods Scrum extreme programming XP Lean and Kanban Each method focuses on a different area of development but they all aim to change your team s mindset from individuals who simply follow a plan to a cohesive group that makes decisions together Whether you re considering agile for the first time or trying it again you ll learn how to choose a method that best fits your team and your company Understand the purpose behind agile s core values and principles Learn Scrum s emphasis on project management self organization and collective commitment Focus on software design and architecture with XP practices such as test first and pair programming Use Lean thinking to empower your team eliminate waste and deliver software fast Learn how Kanban s practices help you deliver great software by managing flow Adopt agile practices and principles with an agile coach **Implementation of Urban Logistics Systems** Raphael Preindl,2022-02-14 Concept

components summarized under the umbrella term urban logistics has become a strategic priority for many public and private players in recent years. However, many urban logistics undertakings fail to be put into practice and are eventually terminated for various reasons which can be considered implementation barriers that exist in practice. While research on urban logistics is proliferating, the implementation of urban logistics systems has been insufficiently addressed. Thus, the dissertation is concerned with the implementation of urban logistics systems. Raphael Preindl investigates the implementation process from a holistic perspective and follows the design science research methodology based on an eclectic theoretical approach. Next to a contingency analysis of the conceptual design of urban logistics systems and the identification of success factors, the study develops an adaptable implementation concept that is specifically tailored to the context of urban logistics and thereby clearly goes beyond a purely operational approach.

De Gruyter Handbook of Responsible Project Management

Beverly L. Pasian, Nigel L. Williams, 2023-01-30. The narrative about the project management profession is dominated by discussions of success and failure along with the need to improve the competence of project managers. As a result, the community is engaged in a fruitless search for a combination of tools, techniques, and practices that will result in desired outcomes for funders. While the profession has made recent attempts to incorporate environmental and social responsibility, these areas are still framed within the existing discourses of project delivery. The De Gruyter Handbook of Responsible Project Management seeks to rethink project management by integrating contributions from the emerging responsible Management domain. This handbook will explore the nature and extent of project professionals' responsibility at different levels: individual, team, organizational, and societal, along with the implications for education, research, and practice. The De Gruyter Handbook of Responsible Project Management offers cutting-edge insights into the field of project management. It is an essential reference for scholars and practitioners.

The Art of Agile Development James Shore, Shane

Warden, 2021-10-12. Most companies developing software employ something they call Agile. But there's widespread misunderstanding of what Agile is and how to use it. If you want to improve your software development team's agility, this comprehensive guidebook's clear, concrete, and detailed guidance explains what to do and why and when to make trade-offs. In this thorough update of the classic Agile how-to guide, James Shore provides no-nonsense advice on Agile adoption, planning, development, delivery, and management, taken from over two decades of Agile experience. He brings the latest ideas from Extreme Programming, Scrum, Lean, DevOps, and more into a cohesive whole. Learn how to successfully bring Agile development to your team and organization or discover why Agile might not be for you. This book explains how to improve agility, create the conditions necessary for Agile to succeed and scale in your organization, focus on value work as a team, understand priorities, provide visibility, and improve continuously. Deliver software reliably, share ownership, decrease development costs, evolve designs, and deploy continuously. Optimize value, take ownership of product plans, budgets, and experiments, and produce market-leading software.

Agile Software Development Quality Assurance Stamelos, Ioannis

G., Sfetsos, Panagiotis, 2007-02-28 This book provides the research and instruction used to develop and implement software quickly in small iteration cycles and in close cooperation with the customer in an adaptive way making it possible to react to changes set by the constant changing business environment It presents four values explaining extreme programming XP the most widely adopted agile methodology Provided by publisher **Systems, Software and Services Process Improvement**

Murat Yilmaz, Paul Clarke, Richard Messnarz, Michael Reiner, 2021-08-26 This volume constitutes the refereed proceedings of the 28th European Conference on Systems Software and Services Process Improvement EuroSPI 2021 held in Krems Austria in September 2021 The 42 full papers and 9 short papers presented were carefully reviewed and selected from 100 submissions The volume presents core research contributions and selected industrial contributions Core research contributions SPI and emerging software and systems engineering paradigms SPI and team skills and diversity SPI and recent innovations SPI and agile SPI and standards and safety and security norms SPI and good bad SPI practices in improvement SPI and functional safety and cybersecurity digitalisation of industry infrastructure and e mobility Selected industrial contributions SPI and emerging software and systems engineering paradigms SPI and recent innovations SPI and agile SPI and standards and safety and security norms SPI and good bad SPI practices in improvement SPI and functional safety and cybersecurity digitalisation of industry infrastructure and e mobility virtual reality The conference was partially held virtually due to the COVID 19 pandemic *The Human Factor in Project Management* Denise Thompson, 2018-09-13 In the fluid world of changing business environments and variables affecting projects a style of project management that primarily relies on maintaining the Iron Triangle that tenuous mix of schedule scope and budgets is no longer the sole path to success Today's project management demands a focus on leadership of the kind that anticipates and embraces change challenges the status quo and inspires teams Developing these skills requires a mastery of emotional intelligence courage critical thinking and a desire to become a true leader dedicated to developing success Whether you are participating in a project for the first time or you've been doing projects for decades you know the very essence of a project is to return value that gains a competitive edge and propels the organization forward into new frontiers Whether you believe the best results are earned through agile waterfall or a mix of methodologies project leadership is the secret weapon that will maintain and grow professional relevance knowledge and value in today's workforce Through a series of notable lessons in human history and behavior *The Human Factor in Project Management* takes you on a journey of self discovery to define your capabilities and gaps while building your leadership skills In your role as a project manager project sponsor product owner or champion the book challenges you to question the choices you make in a series of stories where you are the main character This guide to career and personal growth forces you to look beyond the limitations of a Gantt chart spreadsheet or a Kanban board to evaluate the value from every tool you use and every action you take *Building on Smart Cities Skills and Competences*

Panos Fitsilis, 2022-07-06 This book provides insights on skills required to achieve success in smart cities from a variety of

industry and human factors perspectives It emphasizes the balance between learning skills technical skills and domain specific skills in these industries with special emphasis given to innovative software development models The authors note that digital transformation requires complementary measures that are not overtly aimed to support infrastructure investment but are instead directed at promoting entrepreneurship improving digital skills engaging citizens applying new transformation strategies and developing innovative software All of the above are considered strategically important especially for medium sized cities since that enable them to be more competitive in the global economy

Innovation for Value and Mission Peet van Biljon, 2022-09-20 Innovation No other concept is so widely celebrated yet so secretly dreaded The reason innovation requires managing through uncertainty This is hard for any organization whether private or public small or large This book provides a roadmap for those who want to understand and manage innovation in all its aspects It explains both the how and the why of innovation its economic and policy context as well as the techniques by which it can be orchestrated along with the management systems needed to govern it Innovation is uniquely presented through both a private sector value creating and public sector mission fulfilling lens Topics covered in context include modern innovation and creativity techniques such as design thinking and the Lean Startup the organizational challenges of innovation as well as innovation project and portfolio management techniques Business model innovation and open innovation complete the picture from the manager's perspective The private and public financing of R D startups and corporate innovation are presented contrasting the private and public worlds while explaining how they complement each other Government innovation policy is discussed in its historical and contemporary context and the innovation policy toolset is introduced Continual innovation is vital for companies and countries to prosper Readers will learn why innovation must follow technological breakthroughs to raise productivity and economic growth and how innovation when done right can benefit larger society An explanation for unequal growth that some companies regions and countries are not seeing the full productivity gains promised by modern technology is explored in the context of technology diffusion No previous experience in innovation management economics or public policy is assumed and the book moves fast to equip the reader with practical tools and techniques Innovation for Value and Mission is suitable for an introductory graduate level course or as a desk reference for experienced practitioners and policymakers Because it connects multiple topic areas and contains ample additional references the book is also a great resource for those with expertise in one particular area of innovation who desire to branch out into other areas

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