

Agile Software Development



The Agile Software Development Series

Cockburn • Highsmith
Series Editors

Alistair Cockburn

Agile Software Development Alistair Cockburn

**Don Rosenberg, Mark Collins-
Cope, Matt Stephens**



Agile Software Development Alistair Cockburn:

Agile Software Development Alistair Cockburn, 2006-10-19 Agile Software Development is a highly stimulating and rich book. The author has a deep background and gives us a tour de force of the emerging agile methods. Tom Gilb: The agile model of software development has taken the world by storm. Now in *Agile Software Development Second Edition*, one of agile's leading pioneers updates his Jolt Productivity award-winning book to reflect all that's been learned about agile development since its original introduction. Alistair Cockburn begins by updating his powerful model of software development as a cooperative game of invention and communication. Among the new ideas he introduces: harnessing competition without damaging collaboration; learning lessons from lean manufacturing; and balancing strategies for communication. Cockburn also explains how the cooperative game is played in business and on engineering projects, not just software development. Next, he systematically illuminates the agile model, shows how it has evolved, and answers the questions developers and project managers ask most often, including: Where does agile development fit in our organization? How do we blend agile ideas with other ideas? How do we extend agile ideas more broadly? Cockburn takes on crucial misconceptions that cause agile projects to fail. For example, you'll learn why encoding project management strategies into fixed processes can lead to ineffective strategy decisions and costly mistakes. You'll also find a thoughtful discussion of the controversial relationship between agile methods and user experience design. Cockburn turns to the practical challenges of constructing agile methodologies for your own teams. You'll learn how to tune and continuously reinvent your methodologies and how to manage incomplete communication. This edition contains important new contributions on these and other topics: Agile and CMMI; Introducing agile from the top down; Revisiting custom contracts; Creating change with stickers. In addition, Cockburn updates his discussion of the Crystal methodologies, which utilize his cooperative game as their central metaphor. If you're new to agile development, this book will help you succeed the first time out. If you've used agile methods before, Cockburn's techniques will make you even more effective.

Agile Software Development Alistair Cockburn, 2002 Alastair Cockburn offers advice on bringing difficult software development projects to a successful conclusion with a minimum of stress. The volume is based on over 10 years of interviewing software project teams.

Crystal Clear Alistair Paul Becker, Alistair Cockburn, 2004-10-19 Carefully researched over ten years and eagerly anticipated by the agile community, *Crystal Clear: A Human Powered Methodology for Small Teams* is a lucid and practical introduction to running a successful agile project in your organization. Each chapter illuminates a different important aspect of orchestrating agile projects. Highlights include: Attention to the essential human and communication aspects of successful projects; Case studies, examples, principles, strategies, techniques, and guiding properties; Samples of work products from real world projects instead of blank templates and toy problems; Top strategies used by software teams that excel in delivering quality code in a timely fashion; Detailed introduction to emerging best practice techniques such as Blitz Planning, Project 360°, and the essential Reflection Workshop; Question and answer

with the author about how he arrived at these recommendations including where they fit with CMMI ISO RUP XP and other methodologies A detailed case study including an ISO auditor s analysis of the project Perhaps the most important contribution this book offers is the Seven Properties of Successful Projects The author has studied successful agile projects and identified common traits they share These properties lead your project to success conversely their absence endangers your project

Agile Software Development Ecosystems James A. Highsmith, 2002 Traditional software development methods struggle to keep pace with the accelerated pace and rapid change of Internet era development Several agile methodologies have been developed in response and these approaches to software development are showing exceptional promise In this book Jim Highsmith covers them all showing what they have in common where they differ and how to choose and customize the best agile approach for your needs

KEY TOPICS Highsmith begins by introducing the values and principles shared by virtually all agile software development methods He presents detailed case studies from organizations that have used them as well as interviews with each method s principal authors or leading practitioners Next he takes a closer look at the key features and techniques associated with each major Agile approach Extreme Programming XP Crystal Methods Scrum Dynamic Systems Development Method DSDM Lean Development Adaptive Software Development ASD and Feature Driven Development FDD In Part III Highsmith offers practical advice on customizing the optimal agile discipline for your own organization

MARKET For all software developers project managers and other IT professionals seeking more flexible effective approaches to developing software

Lean Architecture James O. Coplien, Gertrud Bjørnvig, 2011-01-06 More and more Agile projects are seeking architectural roots as they struggle with complexity and scale and they re seeking lightweight ways to do it Still seeking In this book the authors help you to find your own path Taking cues from Lean development they can help steer your project toward practices with longstanding track records Up front architecture Sure You can deliver an architecture as code that compiles and that concretely guides development without bogging it down in a mass of documents and guesses about the implementation Documentation Even a whiteboard diagram or a CRC card is documentation the goal isn t to avoid documentation but to document just the right things in just the right amount Process This all works within the frameworks of Scrum XP and other Agile approaches

Agile Software Development in the Large Jutta Eckstein, 2013-07-19 This is the digital version of the printed book Copyright 2004 Who Says Large Teams Can t Handle Agile Software Development Agile or lightweight processes have revolutionized the software development industry They re faster and more efficient than traditional software development processes They enable developers to embrace requirement changes during the project deliver working software in frequent iterations focus on the human factor in software development Unfortunately most agile processes are designed for small or mid sized software development projects bad news for large teams that have to deal with rapid changes to requirements That means all large teams With Agile Software Development in the Large Jutta Eckstein a leading speaker and consultant in the agile community shows how to

scale agile processes to teams of up to 200 The same techniques are also relevant to teams of as few as 10 developers especially within large organizations Topics include the agile value system as used in large teams the impact of a switch to agile processes the agile coordination of several sub teams the way project size and team size influence the underlying architecture Stop getting frustrated with inflexible processes that cripple your large projects Use this book to harness the efficiency and adaptability of agile software development Stop getting frustrated with inflexible processes that cripple your large projects Use this book to harness the efficiency and adaptability of agile software development **Agile and Iterative Development** Craig Larman,2004 This is the definitive guide for managers and students to agile and iterativedevelopment methods what they are how they work how to implement them andwhy they should *Writing Effective Use Cases* Alistair Cockburn,2001 This guide will help readers learn how to employ the significant power of use cases to their software development efforts It provides a practical methodology presenting key use case concepts Organizational Patterns of Agile Software Development James O. Coplien,Neil Harrison,2005 For courses in Advanced Software Engineering or Object Oriented Design This book covers the human and organizational dimension of the software improvement process and software project management whether based on the CMM or ISO 9000 or the Rational Unified Process Drawn from a decade of research it emphasizes common sense practices Its principles are general but concrete every pattern is its own built in example Historical supporting material from other disciplines is provided Though even pattern experts will appreciate the depth and currency of the material it is self contained and well suited for the layperson **Introduction to Agile Methods** Sondra Ashmore Ph.D.,Kristin Runyan,2014-06-23 A Thorough Introduction to the Agile Framework and Methodologies That Are Used Worldwide Organizations of all shapes and sizes are embracing Agile methodologies as a way to transform their products customer satisfaction and employee engagement Many people with varying levels of work experience are interested in understanding the architecture and nuances of Agile but it is difficult to know where to start Numerous practitioner books are available but there has never been a single source for unbiased information about Agile methodologies until now Introduction to Agile Methods is the place to start for students and professionals who want to understand Agile and become conversant with Agile values principles framework and processes Authors Sondra Ashmore and Kristin Runyan use academic research and their own experiences with numerous Agile implementations to present a clear description of the essential concepts They address all key roles and the entire development life cycle including common roadblocks that must be overcome to be successful Through the authors realistic use cases practical examples and thought provoking interviews with pioneering practitioners complex concepts are made relatable No matter what your role or level of experience this book provides a foundational understanding that can be used to start or enhance any Agile effort Coverage includes How Agile compares with the Waterfall method and when to use each Why Agile demands a cultural transformation and how that looks to each participant Comparing various Agile methodologies including Scrum Kanban Extreme Programming XP Crystal

Feature Driven Development FDD Lean and DSDM Understanding the roles within Agile and how they work together to create superior results Agile approaches to requirements gathering planning estimating tracking reporting testing quality and integration Extending Agile beyond IT **The Software Project Manager's Bridge to Agility** Michele Sliger, Stacia Broderick, 2008-05-19 When software development teams move to agile methods experienced project managers often struggle doubtful about the new approach and uncertain about their new roles and responsibilities In this book two long time certified Project Management Professionals PMPRs and Scrum trainers have built a bridge to this dynamic new paradigm They show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaboration not command and control The authors begin by explaining how agile works how it differs from traditional plan driven methodologies the benefits it promises and the real world results it delivers Next they systematically map the Project Management Institute's classic methodology independent techniques and terminology to agile practices They cover both process and project lifecycles and carefully address vital issues ranging from scope and time to cost management and stakeholder communication Finally drawing on their own extensive personal experience they put a human face on your personal transition to agile covering the emotional challenges personal values and key leadership traits you'll need to succeed Coverage includes Relating the PMBOKR Guide ideals to agile practices similarities overlaps and differences Understanding the role and value of agile techniques such as iteration release planning and retrospectives Using agile techniques to systematically and continually reduce risk Implementing quality assurance QA where it belongs in analysis design defect prevention and continuous improvement Learning to trust your teams and listen for their discoveries Procuring purchasing and contracting for software in agile collaborative environments Avoiding the common mistakes software teams make in transitioning to agile Coordinating with project management offices and non agile teams Selling agile within your teams and throughout your organization For every project manager who wants to become more agile Part I An Agile Overview 7 Chapter 1 What is Agile 9 Chapter 2 Mapping from the PMBOKR Guide to Agile 25 Chapter 3 The Agile Project Lifecycle in Detail 37 Part II The Bridge Relating PMBOKR Guide Practices to Agile Practices 49 Chapter 4 Integration Management 51 Chapter 5 Scope Management 67 Chapter 6 Time Management 83 Chapter 7 Cost Management 111 Chapter 8 Quality Management 129 Chapter 9 Human Resources Management 143 Chapter 10 Communications Management 159 Chapter 11 Risk Management 177 Chapter 12 Procurement Management 197 Part III Crossing the Bridge to Agile 215 Chapter 13 How Will My Responsibilities Change 217 Chapter 14 How Will I Work with Other Teams Who Aren't Agile 233 Chapter 15 How Can a Project Management Office Support Agile 249 Chapter 16 Selling the Benefits of Agile 265 Chapter 17 Common Mistakes 285 Appendix A Agile Methodologies 295 Appendix B Agile Artifacts 301 Glossary 321 Bibliography 327 Index 333 **Agile Development with ICONIX Process** Don Rosenberg, Mark Collins-Cope, Matt Stephens, 2006-11-22 This book describes how to apply ICONIX Process a minimal use case driven modeling process in an agile software project It

s full of practical advice for avoiding common agile pitfalls Further the book defines a core agile subset so those of you who want to get agile need not spend years learning to do it Instead you can simply read this book and apply the core subset of techniques The book follows a real life NET C project from inception and UML modeling to working code through several iterations You can then go on line to compare the finished product with the initial set of use cases The book also introduces several extensions to the core ICONIX Process including combining test driven development TDD with up front design to maximize both approaches with examples using Java and JUnit And the book incorporates persona analysis to drive the projects goals and reduce requirements churn

Patterns for Effective Use Cases Steve Adolph,Paul Bramble,2003 Simple elegant and proven solutions to the specific problems of writing use cases on real projects this workbook has 36 specific guidelines that readers can use to measure the quality of their use cases This is the first book to specifically address use cases with the proven and popular development concept of patterns

Agile Project Management Jim Highsmith,2009-07-10 Best practices for managing projects in agile environments now updated with new techniques for larger projects Today the pace of project management moves faster Project management needs to become more flexible and far more responsive to customers Using Agile Project Management APM project managers can achieve all these goals without compromising value quality or business discipline In Agile Project Management Second Edition renowned agile pioneer Jim Highsmith thoroughly updates his classic guide to APM extending and refining it to support even the largest projects and organizations Writing for project leaders managers and executives at all levels Highsmith integrates the best project management product management and software development practices into an overall framework designed to support unprecedented speed and mobility The many topics added in this new edition include incorporating agile values scaling agile projects release planning portfolio governance and enhancing organizational agility Project and business leaders will especially appreciate Highsmith s new coverage of promoting agility through performance measurements based on value quality and constraints This edition s coverage includes Understanding the agile revolution s impact on product development Recognizing when agile methods will work in project management and when they won t Setting realistic business objectives for Agile Project Management Promoting agile values and principles across the organization Utilizing a proven Agile Enterprise Framework that encompasses governance project and iteration management and technical practices Optimizing all five stages of the agile project Envision Speculate Explore Adapt and Close Organizational and product related processes for scaling agile to the largest projects and teams Agile project governance solutions for executives and management The Agile Triangle measuring performance in ways that encourage agility instead of discouraging it The changing role of the agile project leader

Configuration Management Principles and Practice Anne Mette Jonassen Hass,2003 Anne Mette Jonassen Hass explains the principles and benefits of a sound configuration management strategy This volume is designed to help the professional put that strategy into action

Agile Software Development Alistair

Cockburn,2002 Alastair Cockburn offers advice on bringing difficult software development projects to a successful conclusion with a minimum of stress The volume is based on over 10 years of interviewing software project teams **Design in Object Technology 2** Alistair Cockburn,2022-10 The classic tour de force course on agile software development brought up to date with the backstories from the time and reflections on what is still relevant from the original author and world renowned agile manifesto co author Dr Alistair Cockburn That course in 1994 contained all the key concepts used in today s software development world object oriented design incremental development use cases and modern project management Now Dr Cockburn reflects on the course content What were the backstories behind the ideas then becoming mainstream What does he think of them now almost 30 years later These are fresh unique and never before published thoughts This book offers a rare glimpse into a moment in time where the standards and practices of object technology were being chartered by the leaders of the day It brings that up to date with the commentary on backstories and current thoughts Readers who already know the concepts will enjoy seeing how they were presented will enjoy the backstories and can compare their thoughts on his modern reflections Newcomers will learn subtleties of techniques they may only have heard of Everyone will enjoy the depth and liveliness of this remarkable course brought up to date Dr Cockburn was named 42 Greatest Software Professionals of All Times A world expert on methodologies project management software architecture use cases and agile development he co authored both the Agile Manifesto and the Project Management Declaration of Inter dependence He was one of the leading methodologists in the new area of object oriented design in the early 1990s Hired by the IBM Consulting Group to create their methodology for object technology projects he taught the entire design team on a live project all they would need to know to run the project they were embarking on It was a tour de force of project education complete from project management tips to requirements gathering to software design It set the stage for modern agile development techniques This book is that course with backstories and current thoughts , **Software Projects Secrets** George Stepanek,2012-11-29 Software Project Secrets Why Software Projects Fail offers a new path to success in the software industry This book reaches out to managers developers and customers who use industry standard methodologies but whose projects still struggle to succeed Author George Stepanek analyzes the project management methodology itself a critical factor that has thus far been overlooked He explains why it creates problems for software development projects and begins by describing 12 ways in which software projects are different from other kinds of projects He also analyzes the project management body of knowledge to discover 10 hidden assumptions that are invalid in the context of software projects

Radical Innovations of Software and Systems Engineering in the Future Martin Wirsing,2004-03-18 This book constitutes the thoroughly refereed post proceedings of the 9th International Workshop on Radical Innovations of Software and Systems Engineering in the Future RISSEF 2002 held in Venice Italy in October 2002 The 24 revised full papers presented were carefully reviewed and selected from the 36 invited workshop presentations The authors evaluate all major

paradigms and conceptual issues in software and systems design and analysis especially regarding their potential for modifications to cope with future needs

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