



Agile Software Requirements

Lean Requirements Practices for Teams, Programs, and the Enterprise

Dean Leffingwell

Foreword by **Don Reinertsen**

Agile Software Development Series

Alistair Cockburn and Jim Highsmith,
Series Editors

Agile Software Requirements Lean Requirements Practices For Teams Programs And The Enterprise Agile Software Development Series

**Robert Andrei Buchmann, Dimitris
Karagiannis, Marite Kirikova**



Agile Software Requirements Lean Requirements Practices For Teams Programs And The Enterprise Agile Software Development Series:

Agile Software Requirements Dean Leffingwell, 2010-12-27 We need better approaches to understanding and managing software requirements and Dean provides them in this book. He draws ideas from three very useful intellectual pools: classical management practices, Agile methods, and lean product development. By combining the strengths of these three approaches, he has produced something that works better than any one in isolation. From the Foreword by Don Reinertsen, President of Reinertsen, author of *Managing the Design Factory* and leading expert on rapid product development. Effective requirements discovery and analysis is a critical best practice for serious application development. Until now, however, requirements and Agile methods have rarely coexisted peacefully. For many enterprises, considering Agile approaches, the absence of effective and scalable Agile requirements processes has been a showstopper for Agile adoption. In *Agile Software Requirements*, Dean Leffingwell shows exactly how to create effective requirements in Agile environments. Part I presents the big picture of Agile requirements in the enterprise and describes an overall process model for Agile requirements at the project, team, program, and portfolio levels. Part II describes a simple and lightweight yet comprehensive model that Agile project teams can use to manage requirements. Part III shows how to develop Agile requirements for complex systems that require the cooperation of multiple teams. Part IV guides enterprises in developing Agile requirements for ever larger systems of systems, application suites, and product portfolios. This book will help you leverage the benefits of Agile without sacrificing the value of effective requirements discovery and analysis. You'll find proven solutions you can apply right now, whether you're a software developer or tester, executive, project manager, architect, or team leader. **Software Architecture** Danny

Weyns, Raffaella Mirandola, Ivica Crnkovic, 2015-09-02 This book constitutes the proceedings of the 9th European Conference on Software Architecture (ECSA 2015) held in Cavtat, Croatia, in September 2015. The 12 full papers and 15 short papers presented together with three education and training papers in this volume were carefully reviewed and selected from 100 submissions. They are organized in topical sections named: adaptation, design approaches, decisions, and social aspects; education and training; cloud and green; agile and smart systems; analysis and automation; services and ecosystems. *The Essence of Software Engineering* Ivar Jacobson, Pan-Wei Ng, Paul E. McMahon, Ian Spence, Svante Lidman, 2013-01-11 SEMAT Software Engineering Methods and Theory is an international initiative designed to identify a common ground or universal standard for software engineering. It is supported by some of the most distinguished contributors to the field. Creating a simple language to describe methods and practices, the SEMAT team expresses this common ground as a kernel or framework of elements essential to all software development. *The Essence of Software Engineering* introduces this kernel and shows how to apply it when developing software and improving a team's way of working. It is a book for software professionals, not methodologists. Its usefulness to development team members who need to evaluate and choose the best

practices for their work goes well beyond the description or application of any single method Software is both a craft and a science both a work of passion and a work of principle Writing good software requires both wild flights of imagination and creativity as well as the hard reality of engineering tradeoffs This book is an attempt at describing that balance Robert Martin unclebob The work of Ivar Jacobson and his colleagues started as part of the SEMAT initiative has taken a systematic approach to identifying a kernel of software engineering principles and practices that have stood the test of time and recognition Bertrand Meyer The software development industry needs and demands a core kernel and language for defining software development practices practices that can be mixed and matched brought on board from other organizations practices that can be measured practices that can be integrated and practices that can be compared and contrasted for speed quality and price This thoughtful book gives a good grounding in ways to think about the problem and a language to address the need and every software engineer should read it Richard Soley

Introduction to Software Engineering
 Ronald J. Leach, 2018-09-03 Practical Guidance on the Efficient Development of High Quality Software Introduction to Software Engineering Second Edition equips students with the fundamentals to prepare them for satisfying careers as software engineers regardless of future changes in the field even if the changes are unpredictable or disruptive in nature Retaining the same organization as its predecessor this second edition adds considerable material on open source and agile development models The text helps students understand software development techniques and processes at a reasonably sophisticated level Students acquire practical experience through team software projects Throughout much of the book a relatively large project is used to teach about the requirements design and coding of software In addition a continuing case study of an agile software development project offers a complete picture of how a successful agile project can work The book covers each major phase of the software development life cycle from developing software requirements to software maintenance It also discusses project management and explains how to read software engineering literature Three appendices describe software patents command line arguments and flowcharts

Congress on Smart Computing Technologies
 Jagdish Chand Bansal, Harish Sharma, Antorweep Chakravorty, 2024-10-29 This book presents high quality research papers presented at Congress on Smart Computing Technologies CSCT 2023 organized by SAU Center for Research and Innovative Learning SCRIL South Asian University India from 23 December 2023 The book extensively covers recent research in algorithms for smart computing AI and machine learning in smart computing edge computing algorithms adversarial networks and autoencoders data visualization data mining data analytics machine learning game theory high performance computing mobile and ubiquitous platforms for smart environments cloud edge fog computing technologies for smart systems Internet of Things IoT and industrial IoT technologies for smart systems smart device and hardware security privacy and economics in smart environments big data healthcare informatics smart precision agriculture smart transportation social network analysis and human computer interaction The work is presented in two volumes

The

Business Value of Software Michael D. S. Harris, 2017-09-01 In business driving value is a key strategy and typically starts at the top of an organization In today s digital age driving software value is also an important and often overlooked key strategy Executives and the corporate board need to expect the highest level of business value from the software the organization is developing buying and selling In today s digital transformation marketplace it is imperative that organizations start driving business value from software development initiatives For many years the cost of software development challenged organizations with questions such as How do we allocate software development costs Should these costs be considered an overhead expense Are we getting the most value possible for our investment A fundamental problem has been built into these questions the focus on cost In almost every other part of the organization maximizing profit or in the case of a not for profit maximizing the funds available provides a clear focus with metrics to determine success or failure In theory simply aligning software spending with the maximizing profit goals should be sufficient to avoid any questions about value for money Unfortunately this alignment hasn t turned out to be so simple and the questions persist particularly at the strategic or application portfolio level In this book Michael D S Harris describes how a software business value culture one where all stakeholders including technology and business have a clear understanding of the goals and expected business value from software development The book shows readers how they can transform software development from a cost or profit center to a business value center Only a culture of software as a value center enables an organization to constantly maximize business value flow through software development If your organization is starting to ask how it can change software from a cost center to a value center this book is for you

Responsible Design, Implementation and Use of Information and Communication Technology Marié Hattingh, Machdel Matthee, Hanlie Smuts, Ilias Pappas, Yogesh K. Dwivedi, Matti Mäntymäki, 2020-04-06 This two volume set constitutes the proceedings of the 19th IFIP WG 6.11 Conference on e Business e Services and e Society I3E 2020 held in Skukuza South Africa in April 2020 The total of 80 full and 7 short papers presented in these volumes were carefully reviewed and selected from 191 submissions The papers are organized in the following topical sections Part I block chain fourth industrial revolution eBusiness business processes big data and machine learning and ICT and education Part II eGovernment eHealth security social media knowledge and knowledge management ICT and gender equality and development information systems for governance and user experience and usability Due to the global COVID 19 pandemic and the consequential worldwide imposed travel restrictions and lockdown the I3E 2020 conference event scheduled to take place in Skukuza South Africa was unfortunately cancelled

The Practice of Enterprise Modeling Robert Andrei Buchmann, Dimitris Karagiannis, Marite Kirikova, 2018-10-25 This volume constitutes the proceedings of the 11th IFIP WG 8.1 Conference on the Practice of Enterprise Modeling held in October November 2018 in Vienna Austria The conference was created by the International Federation for Information Processing IFIP Working Group 8.1 to offer a forum for knowledge transfer and experience sharing between the academic and practitioner communities The 21

full papers and 5 short papers accepted were carefully reviewed and selected from 64 submissions They are grouped by the following topics business process modeling model derivation collaboration modeling reviews and analyses of modeling methods semantics and reasoning experience reports and teaching challenges *The Practice of Enterprise Modeling* Ulrich Frank, Oscar Pastor, Pericles Loucopoulos, Ilias Petrounias, 2014-11-07 This volume constitutes the proceedings of the 7th IFIP WG 8.1 Conference on the Practice of Enterprise Modeling held in November 2014 in Manchester UK The focus of the PoEM conference series is on advances in the practice of enterprise modeling through a forum for sharing knowledge and experiences between the academic community and practitioners from industry and the public sector The 16 full and four short papers accepted were carefully reviewed and selected from 39 submissions They reflect different topics of enterprise modeling including business process modeling enterprise architecture investigation of enterprise modeling methods requirements engineering and specific aspects of enterprise modeling *Agile Software Requirements* Dean Leffingwell, 1900 We need better approaches to understanding and managing software requirements and Dean provides them in this book He draws ideas from three very useful intellectual pools classical management practices Agile methods and lean product development By combining the strengths of these three approaches he has produced something that works better than any one in isolation The Foreword by Don Reinertsen President of Reinertsen author of *Managing the Design Factory* and leading expert on rapid product development Effective requirements discovery and analysis is a crit [Web Scalability for Startup Engineers](#) Artur Ejsmont, 2015-07-03 This invaluable roadmap for startup engineers reveals how to successfully handle web application scalability challenges to meet increasing product and traffic demands *Web Scalability for Startup Engineers* shows engineers working at startups and small companies how to plan and implement a comprehensive scalability strategy It presents broad and holistic view of infrastructure and architecture of a scalable web application Successful startups often face the challenge of scalability and the core concepts driving a scalable architecture are language and platform agnostic The book covers scalability of HTTP based systems websites REST APIs SaaS and mobile application backends starting with a high level perspective before taking a deep dive into common challenges and issues This approach builds a holistic view of the problem helping you see the big picture and then introduces different technologies and best practices for solving the problem at hand The book is enriched with the author's real world experience and expert advice saving you precious time and effort by learning from others mistakes and successes Language agnostic approach addresses universally challenging concepts in Web development scalability does not require knowledge of a particular language Fills the gap for engineers in startups and smaller companies who have limited means for getting to the next level in terms of accomplishing scalability Strategies presented help to decrease time to market and increase the efficiency of web applications *Lean-Agile Software Development* Alan Shalloway, Guy Beaver, James R. Trott, 2009-10-22 Agile techniques have demonstrated immense potential for developing more effective higher quality software However scaling these

techniques to the enterprise presents many challenges The solution is to integrate the principles and practices of Lean Software Development with Agile s ideology and methods By doing so software organizations leverage Lean s powerful capabilities for optimizing the whole and managing complex enterprise projects A combined Lean Agile approach can dramatically improve both developer productivity and the software s business value In this book three expert Lean software consultants draw from their unparalleled experience to gather all the insights knowledge and new skills you need to succeed with Lean Agile development Lean Agile Software Development shows how to extend Scrum processes with an Enterprise view based on Lean principles The authors present crucial technical insight into emergent design and demonstrate how to apply it to make iterative development more effective They also identify several common development anti patterns that can work against your goals and they offer actionable proven alternatives Lean Agile Software Development shows how to Transition to Lean Software Development quickly and successfully Manage the initiation of product enhancements Help project managers work together to manage product portfolios more effectively Manage dependencies across the software development organization and with its partners and colleagues Integrate development and QA roles to improve quality and eliminate waste Determine best practices for different software development teams The book s companion Web site www.netobjectives.com lasd provides updates links to related materials and support for discussions of the book s content

SAFe® 4.0 Reference Guide Dean Leffingwell, 2016-07-29 The Must have Reference Guide for SAFe Practitioners There are a lot of methods of scale out there but the Scaled Agile Framework is the one lighting up the world Steve Elliot Founder CEO AgileCraft You don t have to be perfect to start SAFe because you learn as you go learning is built in Before SAFe I would not know how to help my teams but now I have many tools to enable the teams My job is really fun and the bottom line is I have never enjoyed my job more Product Manager Fortune 500 Enterprise Captured for the first time in print the SAFe body of knowledge is now available as a handy desktop reference to help you accomplish your mission of building better software and systems Inside you ll find complete coverage of what has until now only been available online at scaledagileframework.com The SAFe knowledge base was developed from real world field experience and provides proven success patterns for implementing Lean Agile software and systems development at enterprise scale This book provides comprehensive guidance for work at the enterprise Portfolio Value Stream Program and Team levels including the various roles activities and artifacts that constitute the Framework along with the foundational elements of values mindset principles and practices Education Training Key to Success The practice of SAFe is spreading rapidly throughout the world The majority of Fortune 100 U S companies have certified SAFe practitioners and consultants as do an increasing percentage of the Global 1000 enterprises Case study results visit scaledagileframework.com case studies typically include 20 50% increase in productivity 50% increases in quality 30 75% faster time to market Measurable increases in employee engagement and job satisfaction With results like these the demand from enterprises seeking SAFe expertise is accelerating at a dramatic rate

Successful implementations may vary in context but share a common attribute a workforce well trained and educated in SAFe practices This book along with authorized training and certification will help you understand how to maximize the value of your role within a SAFe organization The result is greater alignment visibility improved performance throughout the enterprise and ultimately better outcomes for the business **MSDN Magazine** ,2007-07 **Scaling Software Agility** Dean Leffingwell,2007-02-26 Companies have been implementing large agile projects for a number of years but the stigma of agile only works for small projects continues to be a frequent barrier for newcomers and a rallying cry for agile critics What has been missing from the agile literature is a solid practical book on the specifics of developing large projects in an agile way Dean Leffingwell s book *Scaling Software Agility* fills this gap admirably It offers a practical guide to large project issues such as architecture requirements development multi level release planning and team organization Leffingwell s book is a necessary guide for large projects and large organizations making the transition to agile development Jim Highsmith director Agile Practice Cutter Consortium author of *Agile Project Management* There s tension between building software fast and delivering software that lasts between being ultra responsive to changes in the market and maintaining a degree of stability In his latest work *Scaling Software Agility* Dean Leffingwell shows how to achieve a pragmatic balance among these forces Leffingwell s observations of the problem his advice on the solution and his description of the resulting best practices come from experience he s been there done that and has seen what s worked Grady Booch IBM Fellow Agile development practices while still controversial in some circles offer undeniable benefits faster time to market better responsiveness to changing customer requirements and higher quality However agile practices have been defined and recommended primarily to small teams In *Scaling Software Agility* Dean Leffingwell describes how agile methods can be applied to enterprise class development Part I provides an overview of the most common and effective agile methods Part II describes seven best practices of agility that natively scale to the enterprise level Part III describes an additional set of seven organizational capabilities that companies can master to achieve the full benefits of software agility on an enterprise scale This book is invaluable to software developers testers and QA personnel managers and team leads as well as to executives of software organizations whose objective is to increase the quality and productivity of the software development process but who are faced with all the challenges of developing software on an enterprise scale **SAFe 4.5 Reference Guide** Dean Leffingwell,2018-05-04 The Must have Reference Guide for SAFe Professionals There are a lot of methods of scale out there but the Scaled Agile Framework is the one lighting up the world Steve Elliot Founder CEO AgileCraft Since beginning our Lean Agile journey with SAFe Vantiv has focused its strategic efforts and its execution We have improved the predictability of product delivery while maintaining high quality and have become even more responsive to customers resulting in higher customer satisfaction And just as important employee engagement went up over the past year Dave Kent Enterprise Agile Coach Vantiv Fully updated to include the new innovations in SAFe 4.5 the SAFe 4.5 Reference Guide is ideal for anyone

serious about learning and implementing the world's leading framework for enterprise agility Inside you'll find complete coverage of the scaledagileframework.com knowledge base the website that thousands of the world's largest brands turn to for building better software and systems SAFe was developed from real world field experience and provides proven success patterns for implementing Lean Agile software and systems development at enterprise scale This book provides comprehensive guidance for work at the enterprise Portfolio Large Solution Program and Team levels including the various roles activities and artifacts that constitute the Framework Education Training Key to Success The practice of SAFe is spreading rapidly throughout the world The majority of Fortune 100 companies have certified SAFe professionals and consultants as do an increasing percentage of the Global 2000 Case study results visit scaledagileframework.com case studies typically include 30-75% faster time to market 25-75% increase in productivity 20-50% improvements in quality 10-50% increased employee engagement Successful implementations may vary in context but share a common attribute a workforce well trained and educated in SAFe practices This book along with authorized training and certification will help you understand how to maximize the value of your role within a SAFe organization The result is greater alignment and visibility improved performance throughout the enterprise and ultimately better outcomes for the business

Lean and Agile Software Development Adam Przybyłek, Jakub Miler, Alexander Poth, Andreas Riel, 2021-01-05 This book constitutes the proceedings of the 5th International Conference on Lean and Agile Software Development LASD 2021 which was held online on January 23 2021 The conference received a total of 32 submissions of which 10 full and 2 short papers are included in this volume In addition one keynote paper is also included To live the agile mindset the LASD conference focuses on highly relevant research outcomes and fosters their way into practice Topics discussed in this volume range from teams under COVID 19 through women in Agile to product road mapping and non functional requirements

Lean Architecture James O. Coplien, Gertrud Bjørnvig, 2010-07-26 More and more Agile projects are seeking architectural roots as they struggle with complexity and scale and they're seeking lightweight ways to do it Still seeking In this book the authors help you to find your own path Taking cues from Lean development they can help steer your project toward practices with longstanding track records Up front architecture Sure You can deliver an architecture as code that compiles and that concretely guides development without bogging it down in a mass of documents and guesses about the implementation Documentation Even a whiteboard diagram or a CRC card is documentation the goal isn't to avoid documentation but to document just the right things in just the right amount Process This all works within the frameworks of Scrum XP and other Agile approaches

Agile Software Development Ecosystems James A. Highsmith, 2002 Traditional software development methods struggle to keep pace with the accelerated pace and rapid change of Internet era development Several agile methodologies have been developed in response and these approaches to software development are showing exceptional promise In this book Jim Highsmith covers them all showing what they have in common where they differ and how to choose and customize

the best agile approach for your needs

KEY TOPICS Highsmith begins by introducing the values and principles shared by virtually all agile software development methods He presents detailed case studies from organizations that have used them as well as interviews with each method's principal authors or leading practitioners Next he takes a closer look at the key features and techniques associated with each major Agile approach Extreme Programming XP Crystal Methods Scrum Dynamic Systems Development Method DSDM Lean Development Adaptive Software Development ASD and Feature Driven Development FDD In Part III Highsmith offers practical advice on customizing the optimal agile discipline for your own organization

MARKET For all software developers project managers and other IT professionals seeking more flexible effective approaches to developing software

Lean and Agile Software Development Adam Przybyłek, Aleksander Jarzębowicz, Ivan Luković, Yen Ying Ng, 2022-01-18 This book constitutes the proceedings of the 6th International Conference on Lean and Agile Software Development LASD 2022 which was held online on January 22 2022 The conference received a total of 29 submissions of which 9 full papers 1 short paper and 1 position paper are included in this volume In addition the volume contains one keynote paper in full paper length Topics discussed in this volume cover various aspects of agile software development and range from agile testing to agile effort estimation an agile approach to model driven development and remotely working agile teams

Embark on a transformative journey with is captivating work, Discover the Magic in **Agile Software Requirements Lean Requirements Practices For Teams Programs And The Enterprise Agile Software Development Series** . This enlightening ebook, available for download in a convenient PDF format PDF Size: , invites you to explore a world of boundless knowledge. Unleash your intellectual curiosity and discover the power of words as you dive into this riveting creation. Download now and elevate your reading experience to new heights .

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Software Development Series Introduction

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