

Pearson International Edition

Agile Software Development with Scrum

KEN SCHWABER

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M. Addleson

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Agile Software Development with Scrum Ken Schwaber, Mike Beedle, 2002 Arguably the most important book about managing technology and systems development efforts this book describes building systems using the deceptively simple process Scrum Readers will come to understand a new approach to systems development projects that cuts through the complexity and ambiguity of complex emergent requirements and unstable technology to iteratively and quickly produce quality software BENEFITS Learn how to immediately start producing software incrementally regardless of existing engineering practices or methodologies Learn how to simplify the implementation of Agile processes Learn how to simplify XP implementation through a Scrum wrapper Learn why Agile processes work and how to manage them Understand the theoretical underpinnings of Agile processes The Scrum Field Guide Mitch Lacey, 2012 Thousands of IT professionals are being asked to make Scrum succeed in their organizations including many who weren t involved in the decision to adopt it If you re one of them The Scrum Field Guide will give you skills and confidence to adopt Scrum more rapidly more successfully and with far less pain and fear Long time Scrum practitioner Mitch Lacey identifies major challenges associated with early stage Scrum adoption as well as deeper issues that emerge after companies have adopted Scrum and describes how other organizations have overcome them You ll learn how to gain quick wins that build support and then use the flexibility of Scrum to maximize value creation across the entire process In 30 brief engaging chapters Lacey guides you through everything from defining roles to setting priorities to determining team velocity choosing a sprint length and conducting customer reviews Along the way he explains why Scrum can seem counterintuitive offers a solid grounding in the core agile concepts that make it work and shows where it can and shouldn't be modified Coverage includes Getting teams on board and bringing new team members aboard after you ve started Creating a definition of done for the team and organization Implementing the strong technical practices that are indispensable for agile success Balancing predictability and adaptability in release planning Keeping defects in check Running productive daily standup meetings Keeping people engaged with pair programming Managing culture clashes on Scrum teams Performing emergency procedures to get sprints back on track Establishing a pace your team can truly sustain Accurately costing projects and measuring the value they deliver Documenting Scrum projects effectively Prioritizing and estimating large backlogs Integrating outsourced and offshored components Packed with real world examples from Lacey's own experience this book is invaluable to everyone transitioning to agile developers architects testers managers and project owners alike The Agile Guide to Business Analysis and Planning Howard Podeswa, 2021-04-05 How Product Owners and Business Analysts can maximize the value delivered to stakeholders by integrating BA competencies with agile methodologies This book will become a staple reference that both product owners and business analysis practitioners should have by their side From the Foreword by Alain Arseneault former IIBA Acting President CEO This book is well organized in bite sized chunks and structured for ready access to the essential

concepts terms and practices that can help any agile team be more successful Karl Wiegers The Agile Guide to Business Analysis and Planning provides practical guidance for eliminating unnecessary errors and delays in agile product development through effective planning backlog refinement and acceptance criteria specification with hard to find advice on how and when to analyze the context for complex changes within an agile approach including when to use Journey Maps Value Stream Mapping Personas Story Maps BPMN Use Cases and other UML models Renowned author and consultant Howard Podeswa teaches best practices drawn from agile and agile adjacent frameworks including ATDD BDD DevOps CI CD Kanban Scrum SAFe XP Lean Thinking Lean Startup Circumstance Based Market Segmentation and theories of disruptive innovation He offers a comprehensive agile roadmap for analyzing customer needs and planning product development including discussion of legacy business analysis tools that still offer immense value to agile teams Using a running case study Podeswa walks through the full agile product lifecycle from visioning through release and continuous value delivery You learn how to carry out agile analysis and planning responsibilities more effectively using tools such as Kano analysis minimum viable products MVPs minimum marketable features MMFs story maps product roadmaps customer journey mapping value stream mapping spikes and the definition of ready DoR Podeswa presents each technique in context what you need to know and when to apply each tool Read this book to Master principles frameworks concepts and practices of agile analysis and planning in order to maximize value delivery throughout the product s lifecycle Explore planning and analysis for short term long term and scaled agile initiatives using MVPs and data informed learning to test hypotheses and find high value features Split features into MMFs and small stories that deliver significant value and enable quick wins Refine estimate and specify features stories and their acceptance criteria following ATDD BDD guidance Address the unique analysis and planning challenges of scaled agile organizations Implement 13 practices for optimizing enterprise agility Supported by 175 tools techniques examples diagrams templates checklists and other job aids this book is a complete toolkit for every practitioner Whatever your role you ll find indispensable guidance on agile planning and analysis responsibilities so you can help your organization respond more nimbly to a fast changing environment Register your book for convenient access to downloads updates and or corrections as they become available See inside book for details **How to Manage Projects** Paul J Fielding, 2019-07-03 Are you overwhelmed by project management jargon Interested in developing a project management career but bewildered by the plethora of costly courses and qualifications Then this is the book for you How to Manage Projects explains the fundamentals of this essential skill in a clear practical and accessible way making it the perfect introduction to managing better projects in your current role or even that first step to developing a professional career as a project manager Brand new for 2019 the latest addition to Kogan Page's bestselling Creating Success series features practical exercises and top tips and takes you through successfully and confidently managing a project from conception to completion Essential reading for anyone who wants to manage their own projects well without all the unnecessary jargon

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knowledge of the skills tools and techniques that are required for passing the PMI ACP examination To understand the scope and objectives of the PMI ACP exam and gain confidence by taking practice quizzes provided in each chapter and three full length mock exams To gain exposure to Agile methodologies such as Scrum XP Lean and Kanban plus various tools and techniques required to conduct Agile projects The focus is to Be Agile rather than Do Agile Who this book is for The audience for this book primarily includes IT professionals who wish to prepare for and pass the Agile Certified Professional ACP exam from the Project Management Institute PMI The book also is a practical reference book for Agile Practioners div

Investment-Centric Innovation Project Management Steven James Keays M.A.Sc., P.Eng., 2019-05-15 The subject of innovation has become a permanent fixture of the current political and economic discourse across the globe In fact the belief that economic growth is driven by innovation is common The first half of the book adopts the viewpoint of the innovator through the details of the innovation's development journey. The second half advances this journey where the actual running of an innovation business Key Features Provides a complete road map which breaks down the sequence of activities to transform the idea into a product Presents techniques for quantifying scope of work time and cost estimates of each task resources and go no go decision schemes Identifies the many pitfalls of the design process Discusses the proactive management of risks and leads readers through the step by step process of securing the first few clients up through the ultimate commercial roll out WAV offers a downloadable unit transformation process template slide presentations covering a direct accountability concept and 40 TRIZ design principles that will aid users on their journey to success The Enterprise and Scrum Ken Schwaber, 2007 Using real world examples discusses how to Development ,2002 manage the change involved when businesses adopt the Scrum model Software in 30 Days Ken Schwaber, Jeff Sutherland, 2012-05-01 A radical approach to getting IT projects done faster and cheaper than anyone thinks possible Software in 30 Days summarizes the Agile and Scrum software development method which allows creation of game changing software in just 30 days Projects that use it are three times more successful than those that don t Software in 30 Days is for the business manager the entrepreneur the product development manager or IT manager who wants to develop software better and faster than they now believe possible Learn how this unorthodox process works how to get started and how to succeed Control risk manage projects and have your people succeed with simple but profound shifts in the thinking The authors explain powerful concepts such as the art of the possible bottom up intelligence and why it s good to fail early all with no risk greater than thirty days The productivity gain vs traditional waterfall methods has been over 100% on many projects Author Ken Schwaber is a co founder of the Agile software movement and co creator with Jeff Sutherland of the Scrum technique for building software in 30 days Coauthor Jeff Sutherland was cosigner of the Agile Manifesto which marked the start of the Agile movement Software in 30 Days is a must read for all managers and business owners who use software in their organizations or in their products and want to stop the cycle of slow expensive software development

Programmers will want to buy copies for their managers and their customers so they will know how to collaborate to get the Agile Software Development Ecosystems James A. Highsmith, 2002 Traditional software best work possible development methods struggle to keep pace with the accelerated pace and rapid change of Internet era development Several agile methodologies have been developed in response and these approaches to software development are showing exceptional promise In this book Jim Highsmith covers them all showing what they have in common where they differ and how to choose and customize the best agile approach for your needs KEY TOPICS Highsmith begins by introducing the values and principles shared by virtually all agile software development methods He presents detailed case studies from organizations that have used them as well as interviews with each method's principal authors or leading practitioners Next he takes a closer look at the key features and techniques associated with each major Agile approach Extreme Programming XP Crystal Methods Scrum Dynamic Systems Development Method DSDM Lean Development Adaptive Software Development ASD and Feature Driven Development FDD In Part III Highsmith offers practical advice on customizing the optimal agile discipline for your own organization MARKET For all software developers project managers and other IT professionals seeking more flexible effective approaches to developing software Dr. Dobb's Journal ,2007 Scrum - A <u>Pocket Guide - 2nd edition</u> Gunther Verheyen, 2019-01-31 This pocket guide to Scrum is the one book for everyone who wants to learn or re learn about Scrum The book describes the framework as it was designed and intended with a strong focus on the purpose to the rules and adding an historical perspective to Scrum and the Agile movement Several elements that were described in the first edition of Scrum A Pocket Guide 2013 were later added to the official Scrum Guide The most noticeable ones are the Scrum Values 2016 and the description of the 3 questions of the Daily Scrum as a good yet optional practice 2017 As the balance of society keeps shifting from industrial labor to digital work complexity and unpredictability keep increasing The need for agility through Scrum increases equally in and beyond software and product development This 2nd edition of Scrum A Pocket Guide offers the clarity and insights on Scrum that many organizations need today and in the foreseeable future Scrum A Pocket Guide is an extraordinarily competent book It flows with insight understanding and perception This should be the de facto standard handout for all looking for a complete yet clear overview of Scrum without being bothered by irrelevancies Ken Schwaber Scrum co creator The author Gunther Verheyen is a seasoned Scrum practitioner 2003 Throughout his standing career as a consultant Gunther has employed Scrum in diverse circumstances He was partner to Ken Schwaber and Director of the Professional Scrum series at Scrum org He is the founder of Ullizee Inc and engages with people and organizations as an independent Scrum Caretaker *Agile Project Management: Scrum for* Beginners Markus Heimrath, 2019-06-11 Agile Project Management Scrum for beginners the essentials concepts and methods Is Scrum right for your project If you come up with an idea for a product nowadays you can bring it to market within a month All you need is modern software as your design tools digital nomads as your workforce and a globally integrated

logistics system But increasing the speed of production means changing how we work The first to recognise this were Japanese car manufacturers But they realised something else as well not spotting a mistake until the end of the process causes massive delays to production It is also incredibly wasteful in terms of time and resources By adopting lean manufacturing Toyota sought to make production as smooth and frictionless as flowing water They did this by constantly checking parts during production so that if a flaw was found it could be dealt with immediately even if that meant the production line had to be stopped momentarily In this book you will learn about What is Scrum Hybrid forms of Scrum you will encounter in real life The history of Scrum The Scrum manifesto Why you should use Scrum What Scrum is all about The roles in a Scrum project Scrum terms and what they mean Why Scrum projects fail Scrum in different industries Software for use with Scrum projects How you can become a certificated Scrum Master or Product Owner And much more Read it on your PC Mac smartphone tablet Learn about Scrum today and discover how you can deliver projects with greater flexibility and value for your customers Learning Agile Andrew Stellman, Jennifer Greene, 2014-11-12 Learning Agile is a comprehensive guide to the most popular agile methods written in a light and engaging style that makes it easy for you to learn Agile has revolutionized the way teams approach software development but with dozens of agile methodologies to choose from the decision to go agile can be tricky This practical book helps you sort it out first by grounding you in agile s underlying principles then by describing four specific and well used agile methods Scrum extreme programming XP Lean and Kanban Each method focuses on a different area of development but they all aim to change your team s mindset from individuals who simply follow a plan to a cohesive group that makes decisions together Whether you re considering agile for the first time or trying it again you ll learn how to choose a method that best fits your team and your company Understand the purpose behind agile s core values and principles Learn Scrum s emphasis on project management self organization and collective commitment Focus on software design and architecture with XP practices such as test first and pair programming Use Lean thinking to empower your team eliminate waste and deliver software fast Learn how Kanban's practices help you deliver great software by managing flow Adopt agile practices and principles with an agile coach A Practical Guide to Distributed Scrum (Adobe Reader) Elizabeth Woodward, Steffan Surdek, Matthew Ganis, 2010-06-21 Succeed with Scrum in Even the Largest Most Complex Distributed Development Projects Forewords by Ken Schwaber Scott Ambler Roman Pichler and Matthew Wang This is the first comprehensive practical guide for Scrum practitioners working in large scale distributed environments Written by three of IBM s leading Scrum practitioners in close collaboration with the IBM QSE Scrum Community of more than 1000 members worldwide this book offers specific actionable guidance for everyone who wants to succeed with Scrum in the enterprise Readers will follow a journey through the lifecycle of a distributed Scrum project from envisioning products and setting up teams to preparing for Sprint planning and running retrospectives Each chapter presents a baseline drawn from conventional Scrum then discusses additional issues faced by distributed teams and

presents specific best practice solutions alternatives and tips the authors have identified through hard empirical experience Using real world examples the book demonstrates how to apply key Scrum practices such as look ahead planning in geographically distributed environments Readers will also gain valuable new insights into the agile management of complex problem and technical domains Coverage includes Developing user stories and working with Product Owners as a distributed team Recognizing and fixing the flaws Scrum may reveal in existing processes Engaging in more efficient Release and Sprint planning Conducting intense brief daily Scrum meetings in distributed environments Managing cultural and language differences Resolving dependencies performing frequent integration and maintaining transparency in geographically distributed environments Successfully running remote software reviews and demos Brainstorming what worked and what didn t to improve future Sprints This book will be an indispensable resource for every team leader member product owner or manager working with Scrum or other agile methods in any distributed software development organization Software Engineering with Visual Studio Sam Guckenheimer, Neno Loje, 2011-09-15 Using agile methods and the tools of Visual Studio 2010 development teams can deliver higher value software faster systematically eliminate waste and increase transparency throughout the entire development lifecycle Now Microsoft Visual Studio product owner Sam Guckenheimer and leading Visual Studio implementation consultant Neno Loje show how to make the most of Microsoft s new Visual Studio 2010 Application Lifecycle Management ALM tools in your environment This book is the definitive guide to the application of agile development with Scrum and modern software engineering practices using Visual Studio 2010 You ll learn how to use Visual Studio 2010 to empower and engage multidisciplinary self managing teams and provide the transparency they need to maximize productivity Along the way Guckenheimer and Loje help you overcome every major impediment that leads to stakeholder dissatisfaction from mismatched schedules to poor quality blocked builds to irreproducible bugs and technology silos to geographic silos Coverage includes Accelerating the flow of value to customers in any software project no matter how large or complex Empowering high performance software teams and removing overhead in software delivery Automating burndowns and using dashboards to gain a real time multidimensional view of quality and progress Using Visual Studio 2010 to reduce or eliminate no repro bugs Automating deployment and virtualizing test labs to make continuous builds deployable Using Test Impact Analysis to quickly choose the right tests based on recent code changes Working effectively with sources branches and backlogs across distributed teams Sharing code build automation test project and other data across NET and Java teams Uncovering hidden architectural patterns in legacy software so you can refactor changes more confidently Scaling Scrum to large distributed organizations Whatever your discipline this book will help you use Visual Studio 2010 to focus on what really matters building software that delivers exceptional value sooner and keeps customers happy far into the Scrum - A Pocket Guide - 3rd edition Gunther Verheyen, 2021-01-01 This pocket guide to Scrum is the one book future for everyone who wants to learn or re learn about Scrum The book describes the framework as it was designed and intended

with a strong focus on the purpose to the rules and adding an historical perspective to Scrum and the Agile movement As the balance of society keeps shifting from industrial labor to digital work complexity and unpredictability keep increasing The need for agility through Scrum increases equally in and beyond software and product development This 3rd edition of Scrum A Pocket Guide while introducing some changes in terminology more than ever offers the clarity and insights on Scrum that many organizations need more than ever It will help people and their organizations properly shape their Scrum regardless of their domain or business Scrum A Pocket Guide is an extraordinarily competent book It flows with insight understanding and perception This should be the de facto standard handout for all looking for a complete yet clear overview of Scrum without being bothered by irrelevancies Ken Schwaber Scrum co creator The author Gunther Verheyen is a seasoned Scrum practitioner 2003 He has been employing Scrum since 2003 He was partner to Ken Schwaber and Director of the Professional Scrum series at Scrum org He is the founder of Ullizee Inc and engages with people and organizations as an A Scrum Book Teff independent Scrum Caretaker on a journey of humanizing the workplace with Scrum Sutherland, James O. Coplien, 2019-08-16 Building a successful product usually involves teams of people and many choose the Scrum approach to aid in creating products that deliver the highest possible value Implementing Scrum gives teams a collection of powerful ideas they can assemble to fit their needs and meet their goals The ninety four patterns contained within are elaborated nuggets of insight into Scrum's building blocks how they work and how to use them They offer novices a roadmap for starting from scratch yet they help intermediate practitioners fine tune or fortify their Scrum implementations Experienced practitioners can use the patterns and supporting explanations to get a better understanding of how the parts of Scrum complement each other to solve common problems in product development The patterns are written in the well known Alexandrian form whose roots in architecture and design have enjoyed broad application in the software world The form organizes each pattern so you can navigate directly to organizational design tradeoffs or jump to the solution or rationale that makes the solution work The patterns flow together naturally through the context sections at their beginning and end Learn everything you need to know to master and implement Scrum one step at a time the agile way

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