

REVISED AND UPDATED



SCRUM

The Art of Doing Twice the Work in Half the Time

10th
Anniversary
Edition

JEFF SUTHERLAND

Co-creator of Scrum

J.J. SUTHERLAND

Scrum The Art Of Doing Twice Work In Half Time Jeff Sutherland

Jeff Sutherland



Scrum The Art Of Doing Twice Work In Half Time Jeff Sutherland:

Scrum Jeff Sutherland, 2018-01-03 Dalam merancang sebuah produk baru orang-orang acap kali membuat gambaran besar dan target yang rencana pengerjaannya dibuat secara sangat mendetail dan terperinci. Sekadar membuat rencana kerjanya saja membutuhkan waktu lama. Sayangnya yang sering kali terjadi adalah orang-orang terlalu fokus pada detail sehingga menomorduakan efektivitas waktu dan menomortigakan efisiensi biaya. Proses tersebut lambat tak terprediksi dan sering kali tidak menghasilkan produk yang diinginkan orang-orang. Demi memangkas semua detail pekerjaan sia-sia tersebut selama 20 tahun terakhir sebagai pelatih dan konsultan ratusan perusahaan, Jeff Sutherland tak pernah lelah memperkenalkan metode Scrum ke seluruh dunia. Lewat Scrum Sutherland berhasil mereformasi sistem basis data di FBI pasca 9/11 dan memuluskan berbagai proyek di Silicon Valley. Kini Scrum tak hanya diaplikasikan untuk proyek di bidang teknologi saja tetapi juga di ranah pendidikan, jurnalistik hingga sesuatu yang personal seperti merancang pesta pernikahan. Hal luar biasa yang membedakan Scrum dengan metode manajemen lain adalah kemampuannya untuk merengkuh konsep evaluasi berkesinambungan untuk menjaring respons dari klien secepatnya, alih-alih menunggu hingga proyek benar-benar rampung. Dengan Scrum tak ada hal sia-sia yang akan Anda lakukan. Revolusioner akan menjungkir balikkan asumsi orang-orang terkait bisa seproduktif apa diri mereka. Michael Mangi Wakil Presiden Senior Bidang Teknologi Interaktif Social Ogilvy Jeff Sutherland adalah pakar nomor satu dalam menciptakan tim berkinerja unggul. Scott Maxwell Pendiri dan Direktur Pelaksana Senior OpenView Venture Partners Mizan Bentang Pustaka Motivasi Bisnis Kepemimpinan Panduan Indonesia Spesial Seri Bentang Bisnis Startup

SUMMARY - Scrum: The Art Of Doing Twice The Work In Half The Time By Jeff Sutherland And J.J. Sutherland Shortcut Edition, 2021-06-18 Our summary is short, simple, and pragmatic. It allows you to have the essential ideas of a big book in less than 30 minutes. By reading this summary you will discover a revolutionary method to increase productivity in your professional or personal life. You will also discover why you waste so much time and money in production cycles, design, manufacturing, sales, how to assemble a perfect work team, how to manage your projects from A to Z as quickly as possible, techniques for meeting your deadlines, how to be always more efficient throughout your projects. Every company is looking to increase its productivity, work efficiently, and save money. Yet as surprising as it may seem, most do not emancipate themselves from the absurd methods invented at the beginning of the 20th century. The most innovative sectors to date and in particular new technologies are ahead of the game because they use agile and efficient methods. The Scrum method is one of the most successful. Scrum: The Art of Doing Twice the Work in Half the Time teaches you how to implement it in your company and your daily life. With it, adopt the way of thinking of Silicon Valley's elite. Do you think you can challenge what you've learned? Buy now the summary of this book for the modest price of a cup of coffee.

Summary: Scrum BusinessNews Publishing, 2016-07-20 The must-read summary of Jeff Sutherland's book Scrum: The Art of Doing Twice the Work in Half the Time. This complete summary of the ideas from Jeff Sutherland's book Scrum

shows how the conventional way of doing product development is broken and introduces a new method SCRUM Rather than sticking to a top down prescriptive approach the SCRUM method is adaptive and evolutionary giving you a new and improved way to do projects The author explains the inspiration behind the SCRUM method and how to apply it to your business most effectively Learn how to save time work efficiently and stay organised with this concise summary Added value of this summary Save time Understand the key concepts Increase your business knowledge To learn more read Scrum and discover how to develop projects more efficiently saving you time and money

Scrum, 2018 For those who believe that there must be a more agile and efficient way for people to get things done here is a brilliantly discursive thought provoking book about the leadership and management process that is changing the way we live In the future historians may look back on human progress and draw a sharp line designating before Scrum and after Scrum Scrum is that ground breaking It already drives most of the world's top technology companies And now it's starting to spread to every domain where leaders wrestle with complex projects If you've ever been startled by how fast the world is changing Scrum is one of the reasons why Productivity gains of as much as 1200% have been recorded and there's no more lucid or compelling explainer of Scrum and its bright promise than Jeff Sutherland the man who put together the first Scrum team more than twenty years ago The thorny problem Jeff began tackling back then boils down to this people are spectacularly bad at doing things with agility and efficiency Best laid plans go up in smoke Teams often work at cross purposes to each other And when the pressure rises unhappiness soars Drawing on his experience as a West Point educated fighter pilot biometrics expert early innovator of ATM technology and V P of engineering or CTO at eleven different technology companies Jeff began challenging those dysfunctional realities looking for solutions that would have global impact In this book you'll journey to Scrum's front lines where Jeff's system of deep accountability team interaction and constant iterative improvement is among other feats bringing the FBI into the 21st century perfecting the design of an affordable 140 mile per hour 100 mile per gallon car helping NPR report fast moving action in the Middle East changing the way pharmacists interact with patients reducing poverty in the Third World and even helping people plan their weddings and accomplish weekend chores Woven with insights from martial arts judicial decision making advanced aerial combat robotics and many other disciplines Scrum is consistently riveting But the most important reason to read this book is that it may just help you achieve what others consider unachievable whether it be inventing a trailblazing technology devising a new system of education pioneering a way to feed the hungry or closer to home a building a foundation for your family to thrive and prosper

Untapped Agility Jesse Fewell, 2020-07-21 This balanced guide to agility gets past the hype and frustration to help frustrated leaders transform their agile transformations Agile transformations are supposed to make organizations modern competitive and relevant But in the well intentioned effort to move into the future change leaders find themselves frustrated by pushback limited impact poor practices and unfair criticism What's going on Jesse Fewell's book cuts through the quick fix hype of agile theory and explains a recurring

transformational pattern that unpacks what holds organizations back The boost is the initial gains from logical first steps the barrier is the unavoidable roadblock that must come next and the rebound is the way forward to further gains by leaning against the concept of the original boost With these counterintuitive rebounds Fewell identifies seven leadership moves that can be used to unblock stalled agile transformations No your transformation is not a failure It turns out the buy in the talent the alignment and the growth you need to break through are already in front of you it's all simply hidden under the surface undiscovered unutilized and untapped

Sustainable Happy Profit Ines Garcia, 2021-10-22 Reviews In the book Ines sets out the new path for businesses to follow to create workplaces of our future She dives into the science behind each of these three business imperatives and follows this up with clear ABC's and CBA's on how to make the shift starting right now Create real sustainable change in their teams and organisations straight away Sarah Metcalfe Chief Happiness Officer Co Leader Woohoo Unlimited This book will challenge you to combine collaboration sustainability and emotional intelligence to create a better business Ines experience in innovation makes her the perfect to explore how thinking beyond profit alone can lead to more impact Meggie Palmer Founder PepTalkHer Fortune 500 Executive Coach Facilitator It is a complex but mandatory path full of challenges and in which at the moment we are all apprentices Hence the importance of this work to help the fundamental efforts to achieve a sustainable happy profit Wagner de Siqueira Pinto ESG Sustainability Corporate Social Responsibility Advisor About the Book What do a Brazilian bank a Spanish clothing company and a British cosmetics company have in common They are all proof that a business can be sustainable happy and profitable We'll explore exactly how those areas are intertwined and how they serve to enhance and encourage each other by looking at plenty more real life examples across a range of sectors and organisations Unlike other books which simply tell you that you MUST be these things this book will also tell you HOW to do it Each section contains practical ideas you can implement immediately whatever your role realistically considered and fully resourced

Flow Ted Kallman, Andrew Kallman, 2018-01-02 Simple is seldom easy to implement However as a recent Flow trainee puts it Flow plays nice with everyone And it will enable you to successfully customize and implement whatever solution you choose Flow is the distillation of over fifty years of successful hands on experience that has delivered more than 100 million US dollars in value add to companies in Europe the United States and Asia Putting Flow into practice one company increased profit 550 000 in one year on 2.5 million of revenue and a large Asian telecom turned around a mission critical project from a projected 2 year schedule overrun and 300% budget increase to delivering seven months early and 4 million under the original budget in a 90 day period Ted and Andrew Kallman unify Traditional management and Agile methodologies enabling successful results regardless of the existing leadership framework Simple and easy to understand Flow helps individuals teams and organizations create and sustain high performance

Hybrid Project Management Mark Tolbert, Susan Parente, 2020-10-08 Compared to a few decades ago companies today are faced with a much more challenging environment providing successful products and solutions for their

customers They are dealing with global competition very rapid change in technologies and tremendous volatility in economic conditions As project managers we are helping our companies survive in this difficult landscape We are agents of change and drivers of change The most important project management methodology today that will help us deal with this change and this volatility is Agile However no one process or project management methodology fits all situations Agile is not a panacea for all projects Many times our projects are large enough and complex enough that some parts of the project are best suited to using a predictive planning approach and other parts are more suited to using Agile Therefore a hybrid approach that mixes the traditional waterfall approach with Agile is really required in many situations today The agile community oftentimes has quite a negative view of hybrid approaches Key writers on Agile often say that attempting to use hybrid will corrupt all attempts to use Agile and will result in failure In this book the argument is made that integrating these methodologies can be done if approached the right way and in fact this is necessary today

Agile Kata Joe Krebs, 2024-12-20 Master the Art of Continuous Agile Improvement In today's fast paced business environment agility is no longer optional it's essential Agile Kata introduces a powerful approach that combines the principles of Agile and the scientific thinking of Kata creating a powerful pattern for continuous improvement and organizational agility Based on decades of experience working with businesses of many types author Joe Krebs lays out the strategies and techniques that create a robust formula for continuous improvement and organizational agility This practical manual is designed to help businesses implement continuous improvement and foster a culture of scientific thinking enabling teams to adapt and thrive in the face of uncertainty Strategies for aligning Kata practices with Agile principles Techniques for breaking down complex challenges into manageable experiments Leveraging evidence in systematic problem solving Methods for measuring progress and driving meaningful results Ways to overcome common obstacles in Agile transformations Effective Agile coaching and leadership techniques to ensure that teams adopt and sustain the Agile Kata mindset Alternative to existing Agile frameworks and processes Approaches for applying Agile Kata across teams and departments Insights from practical examples and case studies Whether you are an Agile practitioner coach business leader or change agent this book equips you with the tools and mindset needed to drive meaningful change and achieve your goals Register your book for convenient access to downloads updates and or corrections as they become available See inside book for details

Hacking Marketing Scott Brinker, 2016-03-21 Apply software inspired management concepts to accelerate modern marketing In many ways modern marketing has more in common with the software profession than it does with classic marketing management As surprising as that may sound it's the natural result of the world going digital Marketing must move faster adapt more quickly to market feedback and manage an increasingly complex set of customer experience touchpoints All of these challenges are shaped by the dynamics of software from the growing number of technologies in our own organizations to the global forces of the Internet at large But you can turn that to your advantage And you don't need to be technical to do it Hacking Marketing will

show you how to conquer those challenges by adapting successful management frameworks from the software industry to the practice of marketing for any business in a digital world You ll learn about agile and lean management methodologies innovation techniques used by high growth technology companies that any organization can apply pragmatic approaches for scaling up marketing in a fragmented and constantly shifting environment and strategies to unleash the full potential of talent in a digital age Marketing responsibilities and tactics have changed dramatically over the past decade This book now updates marketing management to better serve this rapidly evolving discipline Increase the tempo of marketing s responsiveness without chaos or burnout Design continuous marketing programs and campaigns that constantly evolve Drive growth with more marketing experiments while actually reducing risk Architect marketing capabilities in layers to better scale and adapt to change Balance strategic focus with the ability to harness emergent opportunities As a marketer and a manager Hacking Marketing will expand your mental models for how to lead marketing in a digital world where everything including marketing flows with the speed and adaptability of software

Mind Flow for Peak Performance PJ

Wingfield,2025-04-11 Mind Flow for Peak Performance unveils how accessing Mind Flow state might just be the most important asset we can possess What if there was a proven science based straightforward method to achieve Peak Performance providing greater happiness and unstoppable success much faster and easier than ever There is It s the power of Mind Flow State for Peak Performance The book reveals how Mind Flow isn t just for the lucky few It s a trainable process and vital skill that anyone can develop In the book we discover the science and psychology behind Mind Flow how top performers tap into it from athletes to creatives for world changing success and how to create and run sessions and with numerous examples of various scenarios to help trigger Mind Flow anytime anywhere Mind Flow for Peak Performance provides solutions to common barriers that block this incredible state The book also introduces a comprehensive toolkit of skills techniques exercises and models to help perfect Mind Flow state It introduces EEG Biofeedback neuro technology with immediately actionable techniques record brain wave patterns in real time Within the pages it lays out how we may witness the effect of brain wave action in real time giving us immediate mastery over our own mind state This good natured overview of Mind Flow State is a prerequisite for those interested in carefully crafting Mind Flow management for life enhancing achievement

The Wise Company

Ikujiro Nonaka,Hiroataka Takeuchi,2019 From knowledge to wisdom The foundations of knowledge practice Towards a model of knowledge creation and practice Judging goodness Grasping the essence Creating Ba Communicating the essence Exercising political power Fostering practical wisdom in others Epilogue

The Lean

Lifestyle Strategy for Businesses Luciano Attolico,2024-12-30 In a world of increasing variability and complexity companies seem to persist in using outdated and inadequate organizational models and work patterns Despite the available technologies and the most innovative time management techniques we work more and more with less results and more stress Lean Lifestyle Strategy addresses the key problem of every professional manager and entrepreneur leading companies of all

sizes how to combine the need to produce more and more results in less and less time working better and leading at the same time a lifestyle that generates prosperity and well being The time is ripe for lean work to become a strategy to achieve a true work life balance and express the best of people in the company without having to choose between operational efficiency or personal fulfilment In this book in addition to numerous examples tools and step by step methodologies useful to begin to apply independently the principles of the Lean Lifestyle Strategy you will find collected the testimonies of entrepreneurs and managers who reveal the behind the scenes of successful cases in this new direction including Campari Cromology ELT Group Ferretti Group Labomar Lucchini RS Marcegaglia Orogel Poste Italiane Sammontana Siemens Italia Stanley Black Decker and Streparava Through the evolution of the way we work and do business it is possible to leave a tangible mark that starting from the company boundaries touches ourselves and the people who work with us until positively influencing the society and the environment where we live

Certified Associate in Project Management (CAPM) certification guide Cybellium, Elevate Your Project Management Career with the CAPM Certification Guide In a world where effective project management is the backbone of organizational success professionals with project management expertise are in high demand The Certified Associate in Project Management CAPM certification is your key to entering this dynamic field CAPM Certification Guide is your comprehensive companion on the journey to mastering the CAPM certification equipping you with the knowledge skills and strategies to excel in the world of project management Your Gateway to Project Management Excellence The CAPM certification is globally recognized and serves as a foundational credential for aspiring project managers Whether you are entering the field of project management or seeking to validate your skills this guide will empower you to navigate the path to certification What You Will Discover CAPM Exam Domains Gain a deep understanding of the five domains covered in the CAPM exam including project management concepts project integration management project scope management project schedule management and project cost management Project Management Fundamentals Dive into the core principles of project management including project initiation planning execution monitoring controlling and closing Practical Scenarios and Exercises Immerse yourself in practical case studies exercises and real world examples that illustrate effective project management practices reinforcing your knowledge and practical skills Exam Preparation Strategies Learn proven strategies for preparing for the CAPM exam including study plans recommended resources and expert test taking techniques Career Advancement Discover how achieving the CAPM certification can open doors to exciting career opportunities and significantly enhance your earning potential Why CAPM Certification Guide Is Essential Comprehensive Coverage This book provides comprehensive coverage of CAPM exam topics ensuring that you are fully prepared for the certification exam Expert Guidance Benefit from insights and advice from experienced project managers who share their knowledge and industry expertise Career Advancement The CAPM certification is globally recognized and is a valuable asset for individuals seeking entry level project management roles Stay Competitive In a competitive job market

mastering project management fundamentals is vital for launching a successful project management career Your Journey to CAPM Certification Begins Here CAPM Certification Guide is your roadmap to mastering the CAPM certification and launching your career in project management Whether you aspire to initiate and manage projects lead teams or deliver successful outcomes this guide will equip you with the skills and knowledge to achieve your goals CAPM Certification Guide is the ultimate resource for individuals seeking to achieve the Certified Associate in Project Management CAPM certification and excel in the field of project management Whether you are new to project management or looking to formalize your skills this book will provide you with the knowledge and strategies to excel in the CAPM exam and establish yourself as a capable project management professional Don t wait begin your journey to CAPM certification success today 2023 Cybellium Ltd All rights reserved www.cybellium.com

Agile Leadership in Multi-Cloud Environments: Strategies for Program Management Excellence 2025 Biswanath saha, Dr. arpit jain ,2025-02-07 PREFACE In an era defined by rapid technological evolution and the relentless pursuit of innovation the adoption of multi cloud environments has emerged as a cornerstone of modern IT strategy Organizations are increasingly leveraging the strengths of multiple cloud platforms to drive agility scalability and resilience However this shift brings with it a unique set of challenges particularly in the realm of program management Navigating the complexities of multi cloud ecosystems requires more than just technical expertise it demands a new breed of leadership Agile Leadership in Multi Cloud Environments Strategies for Program Management Excellence is a response to this growing need This book is designed to equip leaders program managers and IT professionals with the tools strategies and mindset required to thrive in the dynamic world of multi cloud adoption It bridges the gap between agile leadership principles and the practical realities of managing complex multi cloud programs offering actionable insights to drive success The journey to multi cloud excellence is not a solitary one It requires collaboration adaptability and a commitment to continuous learning This book draws on real world experiences case studies and best practices to provide a comprehensive guide for leaders who are ready to embrace the challenges and opportunities of multi cloud environments Whether you are a seasoned executive or a rising star in the field the strategies outlined in this book will help you foster innovation optimize resources and deliver value in an ever changing landscape As you embark on this journey remember that agile leadership is not just about managing change it s about inspiring it By embracing the principles and practices shared in this book you will be well equipped to lead your organization toward program management excellence in the multi cloud era Welcome to the future of leadership Let s build it together Authors *Lean Six Sigma Black Belt. Certification manual* Luis Socconini,2024-02-07 Black belts are experts in Lean and Six Sigma methodologies and spend 80% of their time implementing improvements leading projects and certifying other personnel With the Black Belt Certification you will acquire the capacity to lead Lean Six Sigma projects in any type of organization Some of its benefits are Significant reduction of internal costs with customers and suppliers Design of new job parameters Coordinate the supply chain to achieve

comprehensive flexibility Instill a long term and high impact organizational culture Reduction of variability risks and failures in processes Substantial improvement in quality **Agile Isn't Broken Your Leaders Are!** JARED. MAYZAK,2024-03-11 Agile Isn t Broken Your Leaders Are delves into the essence of why Agile transformations succeed or falter emphasizing that the key to Agile s efficacy lies not within its methodologies but within the leadership that implements them This insightful book argues that failures in Agile adoption are less about the methodologies shortcomings and more about leadership styles that clash with Agile s core values Offering a blend of analytical depth and practical examples the book critically examines how leadership mindsets commitment levels and behaviors influence the outcome of Agile initiatives It challenges the traditional command and control leadership model advocating for a shift towards servant leadership where empowerment decision making and learning from failures are central The narrative begins with an exploration of Agile s potential to enhance product development teamwork and organizational adaptability It then navigates through the common pitfalls in Agile adoption shedding light on the importance of leadership in fostering an environment conducive to Agile principles Practical advice is a cornerstone of this book equipping leaders with strategies to build trust promote transparency encourage feedback and instill a culture of continuous improvement It tackles the challenge of cultural change and the inevitable resistance that comes with it offering leaders tools and practices to support their Agile journey including effective measurement of Agile initiatives and maintaining momentum With a focus on practicality Agile Isn t Broken Your Leaders Are is not just theoretical it s a hands on guide filled with tools and strategies to enhance and sustain Agile transformations It is an invaluable resource for leaders seeking to drive Agile change offering insights and guidance to unlock Agile s full potential This book is an invaluable resource for anyone involved in or contemplating an Agile transformation Whether you are a seasoned Agile practitioner a leader looking to drive change in your organization or simply someone interested in understanding the dynamics of successful Agile implementations Agile Isn t Broken Your Leaders Are provides the insights and guidance needed to unlock the full potential of Agile methodologies This book is a call to action for a new leadership approach essential for Agile success and organizational resilience **How to Measure Anything in Project Management**

Douglas W. Hubbard,Alexander Budzier,Andreas Bang Leed,2025-11-03 Uncover common project management myths to improve project success How to Measure Anything in Project Management explains why popular methods for measurement in project management are flawed and describes how to conduct measurements that better inform decisions reduce project risks and improve the chance of project success The authors argue that anything that matters to project management at all is measurable and that these measurements address many of the problems in project management The authors leverage an exclusive survey on the state of the art of measuring projects new case studies of things that are seemingly hard to measure and a database collected by Oxford Global Projects of thousands of projects in software development construction energy and many other fields including some of the biggest projects in history The book is accompanied by a set of useful spreadsheet

based power tools that support the more technical aspects of quantifying project risk forecasting outcomes and conducting seemingly difficult measurements In this book readers will learn Why many of the methods they have been taught to use are little more than a type of analysis placebo Why many popular methods lead to extreme overconfidence in estimates How some of the most important measurements a project could conduct are currently rarely used How to Measure Anything in Project Management earns a well deserved spot on the bookshelves of managers executives auditors controllers and consultants seeking to improve project performance through superior measurement methodology **Agility Shift** Pamela Meyer,2016-11-03 As contrary as it sounds planning as we traditionally understand the term can be the worst thing a company can do Consider that volatile weather events disrupt trusted supply chains markets and promised delivery schedules Ever shifting geo political tensions as well as internal political upheaval within U S and global governments derail long planned new ventures Technology failures block opportunities Competitors suddenly change their product or release date your team cannot meet the pace of innovations in your market niche leaving you sidelined There are myriad ways in the current business environment for a company s well considered business plans to go awry Most business schools continue to prepare managers to be effective in stable and predictable environments conditions that if they ever existed at all are long gone The Agility Shift shows business leaders exactly how to make the radical mindset and strategy shift necessary to create an agile entrepreneurial organization that can innovate and thrive in complex ever changing contexts As author Pamela Meyer explains there is much more involved than a reconfiguration of the org chart and job descriptions It requires relinquishing the illusion of control at the very foundation of most management training and business practice Despite most leaders approaches Agility is not simply accelerated planning Unlike many agility books on the market The Agility Shift provides specific actionable strategies and tactics for leaders at all levels of the organization to put into practice immediately to improve agility and achieve results *F.T.I. Failure to Implement* Howard Partridge,2020-02-04 Why is it that we don t do the things we know we should do to be more successful Is it a lack of time A lack of discipline A lack of motivation The number one reason most people don t reach their biggest dreams and goals is what international business coach Howard Partridge calls F T I Failure to Implement Many times people know what to do and how to do it they just don t do it This book reveals the causes of F T I and offers a proven path to overcoming the tendency toward inaction The four keys to implementation that it outlines will give you the momentum you need to propel yourself to phenomenal success Howard has been a business owner for 35 years and has been coaching business owners leaders and individuals to success for more than two decades Now you can profit from his experience and unlock the keys to your biggest dreams and goals You ll learn How to recapture the zest of life and renew your vision How to get more done in the less time without sacrificing sleep or family time How to stay focused inspired and productive every day How to leverage simple systems to go farther than you ever imagined How to tap into a support community to help you sustain phenomenal success for years to come

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