

REVISED AND UPDATED



SCRUM

The Art of Doing Twice the Work in Half the Time

10th
Anniversary
Edition

JEFF SUTHERLAND

Co-creator of Scrum

J.J. SUTHERLAND

Scrum The Art Of Doing Twice Work In Half Time Jeff Sutherland

大塚 大輔 (David Ko)

Scrum The Art Of Doing Twice Work In Half Time Jeff Sutherland:

Scrum Jeff Sutherland, 2018-01-03 Dalam merancang sebuah produk baru orang-orang acap kali membuat gambaran besar dan target yang rencana pengerjaannya dibuat secara sangat mendetail dan terperinci. Sekadar membuat rencana kerjanya saja membutuhkan waktu lama. Sayangnya yang sering kali terjadi adalah orang-orang terlalu fokus pada detail sehingga menomorduakan efektivitas waktu dan menomortigakan efisiensi biaya. Proses tersebut lambat tak terprediksi dan sering kali tidak menghasilkan produk yang diinginkan orang-orang. Demi memangkas semua detail pekerjaan sia-sia tersebut selama 20 tahun terakhir sebagai pelatih dan konsultan ratusan perusahaan, Jeff Sutherland tak pernah lelah memperkenalkan metode Scrum ke seluruh dunia. Lewat Scrum Sutherland berhasil mereformasi sistem basis data di FBI pasca 9/11 dan memuluskan berbagai proyek di Silicon Valley. Kini Scrum tak hanya diaplikasikan untuk proyek di bidang teknologi saja tetapi juga di ranah pendidikan, jurnalistik hingga sesuatu yang personal seperti merancang pesta pernikahan. Hal luar biasa yang membedakan Scrum dengan metode manajemen lain adalah kemampuannya untuk merengkuh konsep evaluasi berkesinambungan untuk menjaring respons dari klien secepatnya, alih-alih menunggu hingga proyek benar-benar rampung. Dengan Scrum tak ada hal sia-sia yang akan Anda lakukan. Revolusioner akan menjungkir balikkan asumsi orang-orang terkait bisa seproduktif apa diri mereka. Michael Mangi Wakil Presiden Senior Bidang Teknologi Interaktif Social Ogilvy, Jeff Sutherland adalah pakar nomor satu dalam menciptakan tim berkinerja unggul. Scott Maxwell Pendiri dan Direktur Pelaksana Senior OpenView Venture Partners Mizan Bentang Pustaka Motivasi Bisnis Kepemimpinan Panduan Indonesia Spesial Seri Bentang Bisnis Startup.

SUMMARY - Scrum: The Art Of Doing Twice The Work In Half The Time By Jeff Sutherland And J.J. Sutherland Shortcut Edition, 2021-06-18 Our summary is short, simple, and pragmatic. It allows you to have the essential ideas of a big book in less than 30 minutes. By reading this summary you will discover a revolutionary method to increase productivity in your professional or personal life. You will also discover why you waste so much time and money in production cycles, design, manufacturing, sales, how to assemble a perfect work team, how to manage your projects from A to Z as quickly as possible, techniques for meeting your deadlines, how to be always more efficient throughout your projects. Every company is looking to increase its productivity, work efficiently, and save money. Yet as surprising as it may seem, most do not emancipate themselves from the absurd methods invented at the beginning of the 20th century. The most innovative sectors to date and in particular new technologies are ahead of the game because they use agile and efficient methods. The Scrum method is one of the most successful. Scrum: The Art of Doing Twice the Work in Half the Time teaches you how to implement it in your company and your daily life. With it, adopt the way of thinking of Silicon Valley's elite. Do you think you can challenge what you've learned? Buy now the summary of this book for the modest price of a cup of coffee.

Summary: Scrum BusinessNews Publishing, 2016-07-20 The must-read summary of Jeff Sutherland's book *Scrum: The Art of Doing Twice the Work in Half the Time*. This complete summary of the ideas from Jeff Sutherland's book *Scrum* shows how

the conventional way of doing product development is broken and introduces a new method SCRUM Rather than sticking to a top down prescriptive approach the SCRUM method is adaptive and evolutionary giving you a new and improved way to do projects The author explains the inspiration behind the SCRUM method and how to apply it to your business most effectively Learn how to save time work efficiently and stay organised with this concise summary Added value of this summary Save time Understand the key concepts Increase your business knowledge To learn more read Scrum and discover how to develop projects more efficiently saving you time and money

Scrum, 2018 For those who believe that there must be a more agile and efficient way for people to get things done here is a brilliantly discursive thought provoking book about the leadership and management process that is changing the way we live In the future historians may look back on human progress and draw a sharp line designating before Scrum and after Scrum Scrum is that ground breaking It already drives most of the world s top technology companies And now it s starting to spread to every domain where leaders wrestle with complex projects If you ve ever been startled by how fast the world is changing Scrum is one of the reasons why Productivity gains of as much as 1200% have been recorded and there s no more lucid or compelling explainer of Scrum and its bright promise than Jeff Sutherland the man who put together the first Scrum team more than twenty years ago The thorny problem Jeff began tackling back then boils down to this people are spectacularly bad at doing things with agility and efficiency Best laid plans go up in smoke Teams often work at cross purposes to each other And when the pressure rises unhappiness soars Drawing on his experience as a West Point educated fighter pilot biometrics expert early innovator of ATM technology and V P of engineering or CTO at eleven different technology companies Jeff began challenging those dysfunctional realities looking for solutions that would have global impact In this book you ll journey to Scrum s front lines where Jeff s system of deep accountability team interaction and constant iterative improvement is among other feats bringing the FBI into the 21st century perfecting the design of an affordable 140 mile per hour 100 mile per gallon car helping NPR report fast moving action in the Middle East changing the way pharmacists interact with patients reducing poverty in the Third World and even helping people plan their weddings and accomplish weekend chores Woven with insights from martial arts judicial decision making advanced aerial combat robotics and many other disciplines Scrum is consistently riveting But the most important reason to read this book is that it may just help you achieve what others consider unachievable whether it be inventing a trailblazing technology devising a new system of education pioneering a way to feed the hungry or closer to home a building a foundation for your family to thrive and prosper

Summary of Jeff Sutherland's Scrum by Milkyway Media

Milkyway Media, 2018-08-31 Scrum The Art of Doing Twice the Work in Half the Time 2014 by Jeff Sutherland and J J Sutherland describes how Scrum a project management framework can help teams accomplish more work in less time for less money By abandoning detailed long term plans in favor of flexible processes teams will see the quality and volume of their work skyrocket by up to 800 percent Purchase this in depth summary to learn more

The Scrum Fieldbook J.J.

Sutherland,2019-10-01 Based on years of work in the field with scores of companies including Bosch 3M Schlumberger and Rio Tinto The Scrum Fieldbook delivers a hands on practical approach to rapidly delivering value for companies and organizations Scrum is the secret weapon behind some of today s most successful companies Businesses like Google Facebook Amazon and Apple use Scrum to drive incredibly fast innovation laser focus on customers and continuous improvement and to decrease decision times in order to reshape the world Scrum is the most utilized Agile framework In recent years its use has exploded across the corporate world far beyond its software and technology roots J J Sutherland and the team at Scrum Inc have dramatically improved performance at global banks utility providers medical device manufacturers mining giants and firms on the cutting edge of genetic science Scrum has helped companies large and small thrive in the age of disruption In Sutherland s first book the national bestseller Scrum The Art of Doing Twice the Work in Half the Time coauthored with his father Jeff the co creator of Scrum he laid out the Scrum framework used by almost all of today s leading technology companies In The Scrum Fieldbook he draws on his firm s extensive experience in the field to take leaders managers and employees deeper into the specific challenges and new opportunities organizations face in an Agile transformation He shows how the Scrum framework can be successfully applied to any project in any industry from automobile manufacturers in the U S and Europe to nonprofits in Africa from home renovation contractors in Minnesota to gas exploration companies in South America from fighter plane builders in Sweden to U S Navy Special Forces teams in regions of the world we can t mention

Summary: Scrum BusinessNews Publishing,2016-07-20 The must read summary of Jeff Sutherland s book Scrum The Art of Doing Twice the Work in Half the Time This complete summary of the ideas from Jeff Sutherland s book Scrum shows how the conventional way of doing product development is broken and introduces a new method SCRUM Rather than sticking to a top down prescriptive approach the SCRUM method is adaptive and evolutionary giving you a new and improved way to do projects The author explains the inspiration behind the SCRUM method and how to apply it to your business most effectively Learn how to save time work efficiently and stay organised with this concise summary Added value of this summary Save time Understand the key concepts Increase your business knowledge To learn more read Scrum and discover how to develop projects more efficiently saving you time and money [Doing Agile Right](#)

Darrell Rigby,Sarah Elk,Steve Berez,2020-05-26 Agile has the power to transform work but only if it s implemented the right way For decades business leaders have been painfully aware of a huge chasm They aspire to create nimble flexible enterprises But their day to day reality is silos sluggish processes and stalled innovation Today agile is hailed as the essential bridge across this chasm with the potential to transform a company and catapult it to the head of the pack Not so fast In this clear eyed indispensable book Bain it s a means to becoming a high performance operation Doing Agile Right is a must have guide for any company trying to make the transition or trying to sustain high agility

Scaling Scrum Across Modern Enterprises Cecil Rupp,Manjit Singh,2020-08-31 Establish business agility in your organization by applying industry proven

scaling strategies from popular Scrum frameworks such as Scrum of Scrums SoS Scrum Scale Nexus Large Scale Scrum LeSS Disciplined Agile and SAFe Key Features Learn how to be Agile at scale by implementing best practices Understand how Lean Agile practices are incorporated in Disciplined Agile and the Scaled Agile Framework SAFe Customize Scrum and Lean Agile practices to support portfolio and large product development needs Book Description Scaled Scrum and Lean Agile practices provide essential strategies to address large and complex product development challenges not addressed in traditional Scrum This Scrum Lean Agile handbook provides a comprehensive review and analysis of industry proven scaling strategies that enable business agility on an enterprise scale Free of marketing hype or vendor bias this book helps you decide which practices best fit your situation You ll start with an introduction to Scrum as a lightweight software development framework and then explore common approaches to scaling it for more complex development scenarios The book will then guide you through systems theory lean development and the application of holistic thinking to more complex software and system development activities Throughout you ll learn how to support multiple teams working in collaboration to develop large and complex products and explore how to manage cross team integration dependency and synchronization issues Later you ll learn how to improve enterprise operational efficiency across value creation and value delivery activities before discovering how to align product portfolio investments with corporate strategies By the end of this Scrum book you and your product teams will be able to get the most value out of Agile at scale even in complex cyber physical system development environments What you will learn Understand the limitations of traditional Scrum practices Explore the roles and responsibilities in a scaled Scrum and Lean Agile development environment Tailor your Scrum approach to support portfolio and large product development needs Apply systems thinking to evaluate the impacts of changes in the interdependent parts of a larger development and delivery system Scale Scrum practices at both the program and portfolio levels of management Understand how DevOps test automation and CI CD capabilities help in scaling Scrum practices Who this book is for Executives product owners Scrum masters development team members and other stakeholders who need to learn how to scale Agile to support large complex projects and large enterprise portfolios and programs will find this book useful A basic understanding of the values and principles of Agile and the Scrum based framework for Agile development practices is required before you get started with this Agile Scrum book

From Bleeding Edge to Leading Edge Doug Tarry

Jr., 2024-01-24 I ve done complicated It s complicated Residential and commercial buildings account for 17% of Canada s greenhouse gas emissions In the United States that figure is roughly 29% Net Zero homes which produce at least as much energy as they consume will play a key role in the current global climate crisis by drastically reducing energy consumption in the housing sector Doug Tarry is a leading international authority on Net Zero homes His company Doug Tarry Homes Limited has certified more Net Zero Net Zero Ready homes over 500 and counting than any other builder in Canada The title of Doug s book From Bleeding Edge to Leading Edge A Builders Guide to Net Zero Homes refers to his complicated and

sometimes painful journey to Net Zero Throughout the book Doug offers his first hand experience on what has worked and what hasn't in building Net Zero homes along with expert advice from some of the industry's leading builders building scientists and energy consultants Much has been written about the technical details of building high performance homes the what This book goes further and deals with the why and the how discussing topics such as holistic design embodied carbon the Four Principals of Modern Design the 100 year home and climate resiliency Written in plain language and infused with humor and storytelling this book is a must read for builders renovators architects municipal officials industry stakeholders and home buyers anyone interested in the future of home building It will help builders and their teams get to Net Zero in less time with far less cost and pain

Hybrid Project Management Mark Tolbert, Susan Parente, 2020-10-08 Compared to a few decades ago companies today are faced with a much more challenging environment providing successful products and solutions for their customers They are dealing with global competition very rapid change in technologies and tremendous volatility in economic conditions As project managers we are helping our companies survive in this difficult landscape We are agents of change and drivers of change The most important project management methodology today that will help us deal with this change and this volatility is Agile However no one process or project management methodology fits all situations Agile is not a panacea for all projects Many times our projects are large enough and complex enough that some parts of the project are best suited to using a predictive planning approach and other parts are more suited to using Agile Therefore a hybrid approach that mixes the traditional waterfall approach with Agile is really required in many situations today The agile community oftentimes has quite a negative view of hybrid approaches Key writers on Agile often say that attempting to use hybrid will corrupt all attempts to use Agile and will result in failure In this book the argument is made that integrating these methodologies can be done if approached the right way and in fact this is necessary today

Corporate Agility Michael Wong, 2020-09-10 Integrate Agile methodology into your business with this stunning guide to the latest management techniques Corporate Agility is the must have guide on adopting Agile methodology for businesses of all shapes and sizes This visually stunning book delivers six key lessons that you must learn in order to effectively join the Agile world You'll learn the ins and outs of the traditional approach helping you answer the questions Why Agile and Why now You'll also discover new more efficient Agile strategies that will help you lead your enterprise to increased collaboration more flexibility and better business results Based on the latest practice and research and drawing on years of experience at the author's own leading consultancy Corporate Agility features a beautiful 4 color design that helps you visualize powerful strategic ideas so you can understand and implement them right away Unlike other books on the market this title helps you reinterpret key Agile management concepts in a way that will work for your specific needs Gain a clear understanding of traditional Agile methodology the history of Agile and the benefits to organizations of all shapes and sizes Discover cutting edge Agile strategies that push Agile thinking forward and increase performance efficiency Learn the 6 Agilesons that underpin all

successful Agile transformations Follow real world case studies from leading businesses that have successfully made the leap into Agile operations Organizational leaders will love this digestible forward thinking guide written by one of America s fastest rising strategic execution gurus **The Wise Company** Ikujiro Nonaka,Hiroataka Takeuchi,2019 From knowledge to wisdom The foundations of knowledge practice Towards a model of knowledge creation and practice Judging goodness Grasping the essence Creating Ba Communicating the essence Exercising political power Fostering practical wisdom in others Epilogue **Scrum** Jeff Sutherland,2014-08-28 The definitive account of the Scrum methodology from its co creator and the CEO of Scrum Inc Jeff Sutherland Scrum is the revolutionary approach to project management and team building that has helped to transform everything from software companies to the US military to healthcare in major American hospitals In this major new book its originator Jeff Sutherland explains precisely and step by step how it operates and how it can be made to work for anyone anywhere Take the FBI attempt to digitize its records for example As with so many software projects the first attempt failed having taken four years and cost over 400 million Then the FBI turned to Scrum and just over a year later unveiled a functioning system that cost less than a tenth of the first project and employed a tenth of the staff And it s not just grand projects that Scrum can help with Every organisation whatever its size constantly has to come to grips with delivering a product or service on time and on budget Scrum shows you how It explains how to define precisely what it is that you are seeking to achieve how to set up the team to achieve it and how to monitor progress until the project is successfully completed Filled with practical examples drawn from all types and organisation it will make you rethink the fundamentals of successful management and show you how to get things done however everyday or ambitious however small or large your organisation **A Scrum Book** Jeff Sutherland,James O. Coplien,2019-08-16 Building a successful product usually involves teams of people and many choose the Scrum approach to aid in creating products that deliver the highest possible value Implementing Scrum gives teams a collection of powerful ideas they can assemble to fit their needs and meet their goals The ninety four patterns contained within are elaborated nuggets of insight into Scrum s building blocks how they work and how to use them They offer novices a roadmap for starting from scratch yet they help intermediate practitioners fine tune or fortify their Scrum implementations Experienced practitioners can use the patterns and supporting explanations to get a better understanding of how the parts of Scrum complement each other to solve common problems in product development The patterns are written in the well known Alexandrian form whose roots in architecture and design have enjoyed broad application in the software world The form organizes each pattern so you can navigate directly to organizational design tradeoffs or jump to the solution or rationale that makes the solution work The patterns flow together naturally through the context sections at their beginning and end Learn everything you need to know to master and implement Scrum one step at a time the agile way **Scrum** Jeff Sutherland,J. J. Sutherland,2019-02-01 Repleto de hist rias empolgantes e exemplos reais O m todo de gerenciamento de projetos conhecido como Scrum deve ser a ferramenta de produtividade mais largamente

empregada entre as empresas de alta tecnologia Jeff Sutherland tem sido brilhantemente bem sucedido em sua missão de trazer esse recurso nas mãos de mais negócios em todo o mundo Eric Ries autor de A startup enxuta O mundo vem sofrendo um processo de mudança contínuo cada vez mais acelerado Para quem acredita que deve haver uma maneira mais eficiente de fazer as coisas Scrum um livro instigante sobre o processo de liderança e gestão que está transformando a maneira como vivemos Instituições que adotaram o método Scrum já registraram ganhos de produtividade de até 1200% por causa dele que a Amazon pode acrescentar um novo recurso em seu site todos os dias que o Red River Army Depot no Texas consegue lançar utilitários blindados 39 vezes mais rápido e que o FBI finalmente criou um enorme banco de dados de rastreamento de terroristas Com base em insights de artes marciais tomadas de decisão judicial combate a reo avançado robótica e muitas outras disciplinas o método Scrum prático e fascinante Mas a razão mais importante para ler esse livro que ele pode ajudar você a alcançar o que os outros consideram inatingível seja inventando uma tecnologia pioneira planejando um novo sistema educacional viabilizando um caminho para ajudar os mais pobres ou mesmo estabelecendo os alicerces para a sua família prosperar

SCRUM [REDACTED] Jeff Sutherland, 2015-04-29 15 Scrum 20 Scrum A A A Scrum Scrum 1993 Scrum Scrum Scrum Scrum Scrum Scrum

The Power of Community (PB) Howard Partridge, 2018-01-26 Boost engagement and profits by feeding your staff's craving for community It seems the more connected we are through email smart phones and social media the more disconnected we become on a personal human level and teamwork suffers tremendously If this is happening in your company fear not The solution is here The Power of Community provides a step by step approach to transforming your organization by tapping into the human need to connect with and feel valued by others By creating a company culture based on core community values you'll empower your workforce build customer loyalty and drive profits and growth This game changing guide describes why community is the answer to employee disengagement which is now at a record 70 percent and it explains how to develop the kind of culture that makes an industry leader of your business It takes hard work and determination but the rewards will astound you When people feel like they belong to one another when they feel cared for and they believe that the vision is worth sacrificing for they will go the extra mile for the company the author writes This is true community and it's at the core of today's most successful companies Business leaders often tell their people We're all in this together but very few follow through on this sentiment Separate yourself from the pack by implementing the simple but profoundly effective methods in this book When people feel they're part of something bigger than themselves they're more collaborative creative and innovative and this will always drive organizational success Everyone wins in The Power of Community

The Scrum Fieldbook J.J. Sutherland, 2019-10-03

FROM THE INTERNATIONALLY BESTSELLING AUTHOR OF SCRUM Do you never get as much done as you need to Sometimes even the most important projects can feel painstakingly slow But it doesn't have to be this way In his international bestseller Scrum J.J. Sutherland introduced a simple revolutionary tool used by Google Amazon and the FBI to

turbo charge the output of every team He called it the Scrum method Now Sutherland returns with a step by step guide to using this revolutionary system at any level of any company With its emphasis on rapid innovation no bullshit meetings and quick fire decision making Scrum will transform your productivity starting today PRAISE FOR THE SCRUM METHOD Every business needs a methodology for getting stuff done for successful collaboration and scalable management techniques Scrum is the answer Entrepreneur The project management method known as Scrum may be the most widely deployed productivity tool among high tech companies On a mission to put this tool into the hands of the broader business world for the first time Jeff Sutherland succeeds brilliantly Eric Ries author of The Lean Startup

Large Scale Scrum

iThome (David Ko),2024-09-26 LeSS 15 iThome IT Large Scale Scrum LeSS LeSS LeSS LeSS LeSS

William Yeh Microsoft MVP Microsoft Regional Director David Yves Lin David Tomas Li

Whispering the Secrets of Language: An Mental Quest through **Scrum The Art Of Doing Twice Work In Half Time Jeff Sutherland**

In a digitally-driven world where monitors reign great and immediate conversation drowns out the subtleties of language, the profound secrets and mental subtleties concealed within phrases frequently get unheard. Yet, nestled within the pages of **Scrum The Art Of Doing Twice Work In Half Time Jeff Sutherland** a charming fictional prize sporting with natural feelings, lies an extraordinary journey waiting to be undertaken. Published by a talented wordsmith, this charming opus attracts visitors on an introspective journey, lightly unraveling the veiled truths and profound influence resonating within ab muscles fabric of every word. Within the psychological depths with this poignant review, we shall embark upon a sincere exploration of the book is key subjects, dissect their fascinating writing style, and succumb to the strong resonance it evokes heavy within the recesses of readers hearts.

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Scrum The Art Of Doing Twice Work In Half Time Jeff Sutherland Introduction

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