

Chapter 2

Managerial Accounting and Cost Concepts

Solutions to Questions

2-1 Managers carry out three major activities in an organization: planning, directing and motivating, and controlling. Planning involves establishing a basic strategy, selecting a course of action, and specifying how the action will be implemented. Directing and motivating involves mobilizing people to carry out plans and run routine operations. Controlling involves ensuring that the plan is actually carried out and is appropriately modified as circumstances change.

2-2 The planning and control cycle involves formulating plans, implementing plans, measuring performance, and evaluating differences between planned and actual performance.

2-3 In contrast to financial accounting, managerial accounting: (1) focuses on the needs of managers rather than outsiders; (2) emphasizes decisions affecting the future rather than the financial consequences of past actions; (3) emphasizes relevance rather than objectivity and verifiability; (4) emphasizes timeliness rather than precision; (5) emphasizes the segments of an organization rather than summary data concerning the entire organization; (6) is not governed by GAAP; and (7) is not mandatory.

2-4 The three major elements of product costs in a manufacturing company are direct materials, direct labor, and manufacturing overhead.

2-5

a. Direct materials are an integral part of a finished product and their costs can be conveniently traced to it.

b. Indirect materials are generally small items of material such as glue and nails. They may be an integral part of a finished product but their costs can be traced to the product only at great cost or inconvenience.

c. Direct labor consists of labor costs that can be easily traced to particular products. Direct labor is also called "touch labor."

d. Indirect labor consists of the labor costs of janitors, supervisors, materials handlers, and other factory workers that cannot be conveniently traced to particular products. These labor costs are incurred to support production, but the workers involved do not directly work on the product.

e. Manufacturing overhead includes all manufacturing costs except direct materials and direct labor. Consequently, manufacturing overhead includes indirect materials and indirect labor as well as other manufacturing costs.

2-6 A product cost is any cost involved in purchasing or manufacturing goods. In the case of manufactured goods, these costs consist of direct materials, direct labor, and manufacturing overhead. A period cost is a cost that is taken directly to the income statement as an expense in the period in which it is incurred.

2-7 The income statement of a manufacturing company differs from the income statement of a merchandising company in the cost of goods sold section. A merchandising company sells finished goods that it has purchased from a supplier. These goods are listed as "purchases" in the cost of goods sold section. Because a manufacturing company produces its goods rather than buying them from a supplier, it lists "cost of goods manufactured" in place of "purchases." Also, the manufacturing company identifies its inventory

Managerial Accounting Problems And Answers

James Oscar McKinsey



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Problems & Solutions In Management Accounting-SBPD Publication Dr. Jitendra Sonar,2021-10-15 1 Analysis and Interpretation of Financial Statements 2 Ratio Analysis 3 Fund Flow Analysis 4 Cash Flow Statement 5 Break Even Point or Cost Volume Profit Analysis 6 Business Budgeting 7 Budgetary Control 8 Standard Costing and Cost Variance Analysis 9 Responsibility Accounting 10 Differential Cost Analysis 11 Marginal Costing and Absorption Costing 12 Decision Accounting and Marginal Costing System *Cost Accounting Problems (With Full Solutions) , Problems & Solutions In Management Accounting - SBPD Publications* Dr. B. P. Agarwal, ,Dr. B. K. Mehta,2022-05-17 1 Financial Statement 2 Analysis and Interpretation of Financial Statements 3 Ratio Analysis 4 Fund Flow Statement 5 Cash Flow Statement AS 3 6 Marginal Costing and Absorption Costing 7 Break Even Point or Cost Volume Profit Analysis 8 Decision Accounting and Marginal Costing System 9 Standard Costing and Cost Variance Analysis **Problems & Solutions In Management Accounting - SBPD Publicatio**s Dr. B. P. Agarwal, ,Dr. B. K. Mehta,2021-10-15 According to the Latest Syllabus based on Latest syllabus 2021 B Com Semester VI 3 Financial Statement 4 Analysis and Interpretation of Financial Statements 5 Ratio Analysis 6 Fund Flow Statement 7 Cash Flow Statement AS 3 8 Materials Control and Valuation 9 Inflation Accounting or Price Level Changes 10 Marginal Costing and Absorption Costing 11 Break Even Point or Cost Volume Profit Analysis 12 Decision Accounting and Marginal Costing System 13 Standard Costing and Cost Variance Analysis **A Textbook of Cost and Management Accounting (12/e)** M N Arora, A Textbook of Cost and Management Accounting provides the students with thorough grounding in cost concepts cost behaviour and methods and techniques of cost and management accounting with an understanding of the uses and limitations of cost and financial data for managerial operations The text of the subject matter has been presented in a student friendly simple and intelligible manner Every discussion involving conceptual complexity is immediately illustrated by a numerical example In addition the book contains a liberal sprinkling of charts and diagrams so as to make the subject easily understandable and highlight its near points The subject matter has been organized on First things first basis for its logical presentation that sustains interest The approach of the book is examination oriented Thus a good number of problems and solutions have been included in its chapters Theoretical and numerical questions have been mostly selected from various examinations Objective type questions have been given to serve as self test by students This is an ideal book for self study Cost and Managerial Accounting : Practice Problems with Detailed Solutions Clarence Byrd Inc,John Moore,1988 **Solutions to Problems in Elementary Cost Accounting** Charles F. Schlatter,1928 *Management Accounting* Alicia Gazely,Michael Lambert,2006-04-27 The SAGE Course Companion on Management Accounting is an accessible introduction to the subject that will help readers extend their understanding of key concepts and enhance their thinking skills in line with course requirements It provides support on how to revise for exams how to present calculations and how to prepare for and write assessed pieces Readers are encouraged not only to think like a

management accountant but also to think about the subject critically

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Accounting Principles Susan Hermanson, James Don Edwards, Roger Hermanson, 2018-02-28 Thoroughly updated in 2017 10e builds on the strengths of previous editions and continues to provide a thorough understanding of how to use accounting information to analyze business performance and make business decisions Uses real companies to illustrate many of the accounting concepts and covers a variety of issues associated with these actual businesses to provide a real world perspective Combines solid coverage of financial accounting for business students regardless of the selected major and provides non accounting majors a solid foundation for making effective use of accounting information

Managerial Accounting Ramji Balakrishnan, Konduru Sivaramakrishnan, Geoffrey B. Sprinkle, 2008-11-10 Most managerial accounting texts emphasize the mechanics of managerial accounting While important mechanics are not enough To solve business problems students need to understand how managerial accounting can improve decision making and when and where a particular tool or technique is appropriate Balakrishnan s Managerial Accounting 1st edition presents accounting information in the context of business decision making It combines the traditional topics of managerial accounting with a strategic framework that shows students how to construct decision models and measure information By linking business decisions with accounting information students will be motivated to learn and make more informed decisions Balakrishnan will appeal to courses where there is a true focus on decision making and accounting is placed within a business context

A Textbook of Cost and Management Accounting, 11th Edition Arora M.N., A Textbook of Cost and Management Accounting provides the students with thorough grounding in cost concepts cost behaviour and methods and techniques of cost and management accounting with an understanding of the

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Strategic Managerial Accounting Tracy Jones, Helen Atkinson, Angela Lorenz, 2012-09-28 This text explores the nature of these industry sectors and how these impact on the strategic managerial accounting SMA tools used by decision makers in the industry Formerly known as Managerial Accounting in the Hospitality Industry by Harris and Hazzard this new edition builds on this successful and well known text

Managerial Accounting Susan Hermanson, James Don Edwards, Roger Hermanson, 2018-01-31 Thoroughly updated in 2017 10e builds on the strengths of previous editions and continues to provide a thorough understanding of how to use accounting information to analyze business performance and make business decisions Uses real companies to illustrate many of the accounting concepts and covers a variety of issues associated with these actual businesses to provide a real world perspective Combines solid coverage of financial accounting for business students regardless of the selected major and provides non accounting majors a solid foundation for making effective use of accounting information

Managerial Accounting Jerry J. Weygandt, Paul D. Kimmel, Donald E. Kieso, Ibrahim M. Aly, 2018-05-28 Managerial Accounting teaches students the fundamental concepts of managerial accounting in a concise and easy to comprehend fashion Stimulating review materials at the end of each section helps students develop their decision making skills Students are provided the tools and guidance to take more initiative in their learning making them more engaged more prepared and more confident

Game Theory in Management Accounting David Mueller, Ralf Trost, 2017-09-21 This book demonstrates what kind of problems originating in a management accounting setting may be solved with game theoretic models Game theory has experienced growing interest and numerous applications in the field of management accounting The main focus traditionally has been on the field of non cooperative behaviour but the area of cooperative game theory has developed rapidly and has received increasing attention Intensive research in combination with the changing culture of publishing has produced a nearly unmanageable number of publications in the areas concerned Therefore one main purpose of this volume is providing an intensive analysis of the intersection of these areas In addition the book strengthens the relationship between the theory and the practical applications and it illustrates the two sided relationship between game theory and management accounting new game theoretic models offer new fields of

applications and these applications raise new questions for the theory *Managerial Accounting* , **Managerial Accounting** Charles E. Davis, Elizabeth Davis, 2019-11-05 Managerial Accounting 4th edition presents a modern and practical approach to managerial accounting through a combination of unique and flexible learning units real world concepts and integrated practice all within the business context Praised for its decision making framework C C Sports Continuing Case Story and Data Analytics Cases this new edition helps students develop a thorough understanding of how businesses make informed decisions and builds the skills required to be successful in tomorrow s workplace **Cost Accounting, 4e [as per CBCS, for DU and other Central** M N Arora & Priyanka Katyal, Year after year this book has immensely helped students in their comprehension of the subject and scoring good marks in examinations It has been written speci cally for the prescribed syllabus of Cost Accounting Paper of BCom Hons Semester IV of University of Delhi School of Open Learning and other central universities Its basic features are the same as the mother book Cos t Accounting Principles and Practice which is a UGC recommended text for the last many years The book is bundled with all the teaching tools like learning objectives summary of the chapter key terms and a large number of questions for practice The fourth edition is the updated version of the book and is as per the latest CBCS syllabus

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