

High St@kes, No Prisoners



A Winner's Tale of
Greed and Glory in the
Internet Wars

Charles H. Ferguson
founder of Vermeer Technologies,
creator of Microsoft FrontPage

**High Stakes No Prisoners A Winners Tale Of Greed And
Glory In The Internet Wars By Ferguson Charles
Ferguson Charles H 1999 Hardcover**

Ken Auletta



High Stakes No Prisoners A Winners Tale Of Greed And Glory In The Internet Wars By Ferguson Charles Ferguson Charles H 1999 Hardcover:

World War 3.0 Ken Auletta, 2001-02-15 The Internet Revolution like all great industrial changes has made the world's elephantine media companies tremble that their competitors whether small and nimble mice or fellow elephants will get to new terrain first and seize its commanding heights In a climate in which fear and insecurity are considered healthy emotions corporate violence becomes commonplace In the blink of an eye or the time it has taken slogans such as The Internet changes everything to go from hyperbole to banality creative destruction has wracked the global economy on an epic scale No one has been more powerful or felt more fear or reacted more violently than Bill Gates and Microsoft Afraid that any number of competitors might outflank them whether Netscape or Sony or AOL Time Warner or Sun or AT T or Linux based companies that champion the open source movement or some college student hacking in his dorm room Microsoft has waged holy war on all foes leveraging its imposing strengths In World War 3 0 Ken Auletta chronicles this fierce conflict from the vantage of its most important theater of operations the devastating second front opened up against Bill Gates's empire by the United States government The book's narrative spine is United States v Microsoft the government's massive civil suit against Microsoft for allegedly stifling competition and innovation on a broad scale With his superb writerly gifts and extraordinary access to all the principal parties Ken Auletta crafts this landmark confrontation into a tight character and incident filled courtroom drama featuring the best legal minds of our time including David Boies and Judge Richard Posner And with the wisdom gleaned from covering the converging media software and communications industries for The New Yorker for the better part of a decade Auletta uses this pivotal battle to shape a magisterial reckoning with the larger war and the agendas personalities and prospects of its many combatants

High Stakes, No Prisoners Charles H. Ferguson, 1999 High Stakes No Prisoners is a sharp brilliant insider's account of the way Silicon Valley really works the sharks powerful incumbents and old boy networks who play hardball all the time and the geniuses who make the products that have changed the world Charles Ferguson started Vermeer Technologies and turned his very cool very big idea into FrontPage the first software product for creating and managing a website A mere twenty months after starting the company he sold it to Microsoft for 133 million making a fortune for himself and his associates FrontPage now has millions of users and is bundled with Microsoft Office But getting there wasn't always fun High Stakes No Prisoners is the book about the Valley and reflects Ferguson's unique experience not only as a successful entrepreneur but also as a policy analyst computer industry consultant and academic Reveals A Great Internet Success Story High Stakes No Prisoners is a highly personal account of what it really takes to win as a high technology startup especially in the Internet industry where any speed below warp nine doesn't get you to takeoff From securing venture capital to getting both the strategy and the technology right from dealing with Microsoft's power to working with some of the quirkiest smartest people on the planet it's all here The Valley story has never

been told with this much depth and honesty Reports from the Trenches of the Internet Wars Vermeer was right in the middle of the battle between Microsoft and Netscape Both companies wanted to either acquire Vermeer or kill it Skewers the Sacred Cows of the Valley Yes Microsoft declared war on Netscape but the latter's demise was caused as much by itself as by Microsoft Ferguson for example sees Jim Barksdale the former CEO of Netscape as arrogant ignorant about technology distracted by politics and glamour and running a company in partnership with a twenty three year old who'd never held a serious job before Here's Netscape as it has never before been revealed Explains the Real Problem with Microsoft Microsoft's business model is unquestionably one of the great creations of American business But its power has become so great its behavior so unrestrained and its abuses so dangerous that intelligent action has to be taken Ferguson's analysis of what must be done is a major contribution to one of the most important public policy questions of our time Silicon Valley is the crown jewel of the American economy and a critical driver of American technology It's electric addictive vulgar full of brilliance brutally fair and brutally unfair fiercely competitive often dishonest tremendously exciting and utterly unique With High Stakes No Prisoners the real story has finally been told with frankness insight and great wit Forthcoming Books Rose Arny, 2001

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