

Chapter 2

Managerial Accounting and Cost Concepts

Solutions to Questions

2-1 Managers carry out three major activities in an organization: planning, directing and motivating, and controlling. Planning involves establishing a basic strategy, selecting a course of action, and specifying how the action will be implemented. Directing and motivating involves mobilizing people to carry out plans and run routine operations. Controlling involves ensuring that the plan is actually carried out and is appropriately modified as circumstances change.

2-2 The planning and control cycle involves formulating plans, implementing plans, measuring performance, and evaluating differences between planned and actual performance.

2-3 In contrast to financial accounting, managerial accounting: (1) focuses on the needs of managers rather than outsiders; (2) emphasizes decisions affecting the future rather than the financial consequences of past actions; (3) emphasizes relevance rather than objectivity and verifiability; (4) emphasizes timeliness rather than precision; (5) emphasizes the segments of an organization rather than summary data concerning the entire organization; (6) is not governed by GAAP; and (7) is not mandatory.

2-4 The three major elements of product costs in a manufacturing company are direct materials, direct labor, and manufacturing overhead.

2-5

a. Direct materials are an integral part of a finished product and their costs can be conveniently traced to it.

b. Indirect materials are generally small items of material such as glue and nails. They may be an integral part of a finished product but their costs can be traced to the product only at great cost or inconvenience.

c. Direct labor consists of labor costs that can be easily traced to particular products. Direct labor is also called "touch labor."

d. Indirect labor consists of the labor costs of janitors, supervisors, materials handlers, and other factory workers that cannot be conveniently traced to particular products. These labor costs are incurred to support production, but the workers involved do not directly work on the product.

e. Manufacturing overhead includes all manufacturing costs except direct materials and direct labor. Consequently, manufacturing overhead includes indirect materials and indirect labor as well as other manufacturing costs.

2-6 A product cost is any cost involved in purchasing or manufacturing goods. In the case of manufactured goods, these costs consist of direct materials, direct labor, and manufacturing overhead. A period cost is a cost that is taken directly to the income statement as an expense in the period in which it is incurred.

2-7 The income statement of a manufacturing company differs from the income statement of a merchandising company in the cost of goods sold section. A merchandising company sells finished goods that it has purchased from a supplier. These goods are listed as "purchases" in the cost of goods sold section. Because a manufacturing company produces its goods rather than buying them from a supplier, it lists "cost of goods manufactured" in place of "purchases." Also, the manufacturing company identifies its inventory

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Wenbin Ji



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Problems & Solutions In Management Accounting - SBPD Publications Dr. B. P. Agarwal, ,Dr. B. K.

Mehta,2022-05-10 2 Business Budgeting 3 Budgetary Control 4 Standard Costing and Cost Variance Analysis 5 Marginal Costing and Absorption Costing 6 Break Even Point or Cost Volume Profit Analysis 7 Decision Accounting and Marginal Costing System 8 Financial Statement 9 Analysis and Interpretation of Financial Statements 10 Ratio Analysis 11 Fund Flow Statements 12 Cash Flow Statement AS 3 13 Responsibility Accounting **Solutions Manual** Harold Bierman,1990

Solutions Manual Boockholdt,1998-04 **Problems & Solutions In Corporate Accounting by Dr. S. K. Singh** Dr. S. K. Singh,2020-06-30 1 Final Accounts of Companies 2 Managerial Remuneration 3 Disposal of Profits 4 Profit or Loss Prior to and After Incorporation 5 Valuation of Goodwill 6 Valuation of Shares 7 Accounts of Public Utility Companies Electricity Company 8 Consolidated Balance Sheet of Holding Companies Parent Companies With AS 21 9 Liquidation of Company Voluntary Liquidation Only 10 Accounting for Amalgamation of Companies As Per A S 14 ICAI 11 Internal Reconstruction 12 Accounts of Banking Companies 13 Annual Accounts of Life Insurance Companies 14 Accounts of General Insurance Companies 15 Insurance Claim 16 Issue of Rights Bonus Shares and Buy Back of Shares **Introduction to Management**

Accounting Peter Scott,2018 Peter Scott s Introduction to Management Accounting provides a thorough but accessible and engaging introduction to the subject for first year students This highly practical textbook uses a multitude of worked and real life examples supportive learning features crystal clear explanations and extensive online resources all fully integrated with the book to guide students towards a confident understanding of the fundamentals of management accounting Scott s lively writing style sets the numerical content within an easy to follow narrative and the real life relevance of each tool or technique is explained at every turn All key areas of first year management accounting courses are covered to provide a solid foundation for more advanced modules The book s online resources include a wealth of materials which can be downloaded into a university s local VLE The student resources include Interactive Multiple Choice Questions for revising key topics Numerical exercises for practising the calculation of accounting information from given sets of data Go back over this again features containing a mix of further examples written exercises true or false questions and annotated accounting information to help consolidate learning and revise or revisit concepts Show me how to do it videos that provide practical demonstrations of dealing with more complex accounting tasks Web links for primary source material and articles through which readers can learn more about the companies and organizations discussed in the book Lecturer resources include PowerPoint slides examples and solutions and hundreds of ready to use multiple choice questions all arranged by chapter Lecturers can choose to make the online materials available to their students via Dashboard a learning and assessment tool which provides sophisticated analytics for student achievement and engagement with the resources also facilitating discussions and course updates **Study Guide to accompany Managerial Accounting** James Jiambalvo,2000-09-26 The text is current concise

and clearly written with cases at the end of each chapter to illustrate the material An interactive CD lets students test and expand their understanding with multiple choice questions key term matching exercises demonstrations of various concepts and techniques critical thinking exercise interactive cases and videos A dynamic Web site provides test study guides exercises games web testing relevant articles from The Wall Street Journal and other sources linked to the text links to relevant web sites additional cases and other materials *Construction Contractors: Advanced Issues* Dale

Ruther,2018-04-24 The construction industry comes with many advanced accounting issues audit procedures and tax issues which makes construction contractor engagements inherently higher risk than other engagements As a result practitioners and financial professionals should be prepared to address difficult issues such as look back calculations measuring progress of contracts overhead allocations and internal controls for construction contractors In this book some of the most pervasive issues in the construction industry and how to identify and manage the risks inherent in construction contractor engagements are discussed This book shows how to Apply complex accounting and financial reporting standards to construction contractors Evaluate and rework audit processes to avoid common deficiencies in construction engagements Identify tax compliance issues unique to the construction industry **Management Accounting in Health Care**

Organizations David W. Young,2014-02-14 A user oriented approach to management accounting concepts and techniques This thoroughly revised new edition of Management Accounting in Health Care Organizations provides introductory level instruction and a user oriented approach to management accounting concepts and techniques that help prepare students for managerial work in health care The new edition includes information regarding the role of management accounting in health care organizations the impact of the Affordable Care Act on managerial responsibilities recent changes in operational budgeting practices including a focus on budget drivers the importance of managing the revenue cycle and other factors that have fundamentally altered the use of management accounting in health care organizations over the past several years Throughout this edition the author introduces concepts and techniques that will help students identify analyze and apply key management accounting principles The use of practice case studies at the end of each chapter allows students to master the techniques rather than simply memorize them Assesses the impact of health care s impending fiscal crisis on the management accounting needs of health care organizations Describes the essentials of full cost accounting differential cost accounting and activity based accounting while illustrating their use in health care organizations Explains responsibility accounting and provides guidance on designing a responsibility accounting structure *Management Accounting for Health Care Organizations* Robert W. Hankins,Judith J. Baker,2004 The authors draw on their years of teaching and consulting experience to produce a unique text that combines activity based management approaches with a solid foundation of basic management accounting concepts **Cost & Management Accounting - An Introduction** ,2007 Hospitality Management Accounting Martin G. Jagels,2006-03-03 Hospitality Management Accounting 9th Edition The success of every

business in the hospitality industry depends on maximizing revenues and minimizing costs This Ninth Edition continues its time tested presentation of fundamental concepts and analytical techniques that are essential to taking control of real world accounting systems evaluating current and past operations and effectively managing finances toward increased profits It offers hands on coverage of computer applications and practical decision making skills to successfully prepare readers for the increasingly complex and competitive hospitality industry For additional hands on practice purchase Student Workbook and Study Guide to Accompany Hospitality Management Accounting Ninth Edition ISBN 0 471 68926 2 *Microsoft Access Small Business Solutions* Teresa Hennig,Truitt L. Bradly,Larry Linson,Leigh Purvis,Brent Spaulding,2010-02-18 Database models developed by a team of leading Microsoft Access MVPs that provide ready to use solutions for sales marketing customer management and other key business activities for most small businesses As the most popular relational database in the world Microsoft Access is widely used by small business owners This book responds to the growing need for resources that help business managers and end users design and build effective Access database solutions for specific business functions Coverage includes Elements of a Microsoft Access Database Relational Data Model Dealing with Customers and Customer Data Customer Relationship Management Database Solutions Marketing Database Solutions Sales Database Solutions Producing and Tracking the Goods Services Production and Manufacturing Database Solutions Inventory Management Database Solutions Services Database Solutions Tracking and Analyzing Financial Data 1 Accounting Systems Requirements and Design Database Solutions Accounting Budgeting Analysis and Reporting Database Solutions Managing Memberships Implementing the Models SQL Server and Other External Data Sources With this valuable guide and CD ROM you ll be on your way to implementing database solutions in no time Ebook: Managerial Accounting Whitecotton ; L,2016-09-16 Ebook Managerial Accounting **Management Accounting Guide PDF Full View , Managerial Accounting** James Jiambalvo,2000-05-08 The text is current concise and clearly written with cases at the end of each chapter to illustrate the material An interactive CD lets students test and expand their understanding with multiple choice questions key term matching exercises demonstrations of various concepts and techniques critical thinking exercise interactive cases and videos A dynamic Web site provides test study guides exercises games web testing relevant articles from The Wall Street Journal and other sources linked to the text links to relevant web sites additional cases and other materials Financial Management Clive Wilson,Bruce Keers,Ronwyn Johnston,Andrew Medlen,Brian Walters,2017-09-06 Addressing all performance criteria for FNSACC501 Provide financial and business performance information the text supports FNS50215 Diploma of Accounting and FNS60215 Advanced Diploma of Accounting qualifications The text provides students with an introduction to the complexities of corporate financial management using a clear and practical approach gradually developing financial management skills and knowledge and understanding of how to apply them in the real world Self testing checkpoints throughout chapters provide opportunities for students to assess their understanding and further

practice is offered with a large number of problems at the end of each chapter Students thrive with the clear concise writing style and logical learning path helping them to master the rigours of this often complex unit

Accounting: Information for Business Decisions Billie Cunningham,Loren Nikolai-HCP,John Bazley,Marie Kavanagh,Sharelle Simmons,2018-01-01 A business focused introduction to Accounting for all students not just those intending to be Accounting majors Lead students through the real world business cycle and how accounting information informs decision making Students learn how to base decisions on two kinds of accounting information managerial and financial Departing from the traditional approach taken by other introductory accounting textbooks students apply both managerial and financial approaches within the topics examined in each chapter The conversational writing engages students in the theoretical content and how it applies to contemporary real world scenarios The new edition updates includes the fully integrated Cafe Revive case study Students follow a retail coffee business through the book to learn about applying accounting issues in the real world

Accounting for Healthcare Gillian Vesty,Miia Jansson,Tarek Rana,Kerryn Butler-Henderson,2024-04-24 In an era where digital transformation is revolutionising every sector the healthcare industry stands at a significant crossroad With Value Based Healthcare VBHC at the core of this transition the role of accountants is evolving dramatically This book brings these pieces together to guide accountants and interested readers through the changing landscape The book begins by demystifying VBHC and introducing the concept of digital health It examines how the digital transition is impacting accountants in the healthcare sector outlining their shifting roles from traditional data processors to strategic advisors The chapters delve into a broad range of topics including performance evaluation operational budgeting capital investment and the need for adaptability in dealing with technological advancements Alongside this it showcases how these changes are shaping the future of accounting in healthcare and the skills necessary to navigate these novel pathways Targeted primarily at accountants financial professionals in healthcare and health sector leaders this book also serves as an accessible guide for those new to the subject The readers will gain a comprehensive understanding of the intersection of healthcare accounting and digital technology appreciating the value that adept accountants can bring to the VBHC journey The book comes complete with real world case studies illuminating the complexities and rewards of VBHC s digital transition Additionally it includes supplementary materials to further enrich understanding including a glossary of terms and online resources to explore the topics in depth

Research Methods in Accounting Malcolm Smith,2014-10-27 Designed solely for accounting students and scholars this easy to follow and engaging text will ensure that you can successfully apply the most relevant research methods to your accounting research studies New to this updated edition Expanded coverage on how to successfully identify your research proposal question Additional qualitative data chapter enabling you to have a stronger understanding of qualitative methods Real life accountancy examples provide insight into choices made by accountants relating your theoretical research to practical application Further reading at the end of each chapter to further enhance and expand your knowledge

Management Accounting Carsten Berkau, 2023-09-25 Management Accounting is a textbook for business management study programmes. It covers the international syllabus of cost accounting and controlling on bachelor's and master's levels. Prof. Berkau has more than 25 years of teaching experience in Germany (UAS Osnabrück) and at international universities in South Africa, Malaysia, China, the Netherlands, and South Korea. The textbook strictly follows a case study-based approach. All methods are discussed by easily understandable cases. The calculations demonstrate how to apply management accounting step by step. In the first chapters, the case study PENOR PLC about a British windows doors manufacturer explains the differences between financial accounting (IFRSs) and management accounting. In the next following sections, the textbook covers two points of view: 1. a controlling view with budgeting, cost-volume-profit analysis, degree of operating leverage, investment appraisal, mergers and cross-border acquisitions, and risk valuation Monte Carlo Simulation; 2. a cost accounting view that covers management accounting systems, flexible budgeting, cost allocation methods, performance measurement, monitoring, reporting, product calculation, manufacturing accounting, job order and process costing, activity-based costing, target costing, and contribution margin accounting. On the UVK website, numerous exam tasks with complete solutions, further study materials, and links to video clips produced by Prof. Berkau are available for download.

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