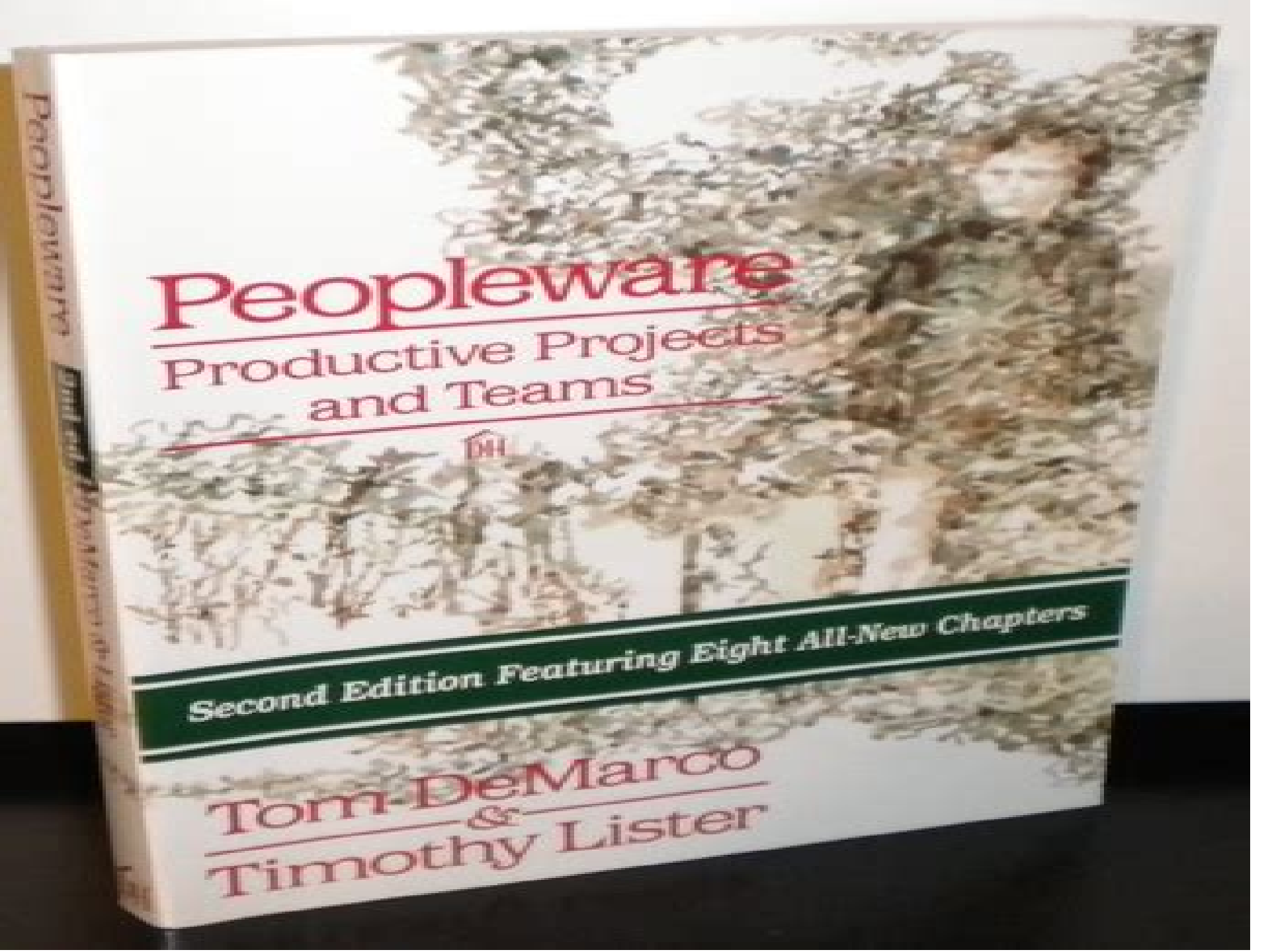




Peopleware

Productive Projects and Teams



Second Edition Featuring Eight All-New Chapters

Tom DeMarco
&
Timothy Lister

Peopleware Productive Projects And Teams Second Edition

**Ed Roman, Rima Patel
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Peopleware Productive Projects And Teams Second Edition:

Peopleware Tom DeMarco, Timothy R. Lister, 1999 Two of the computer industry's best selling authors and lecturers return with a new edition of the software management book that started a revolution With humor and wisdom drawn from years of management and consulting experience DeMarco and Lister demonstrate that the major issues of software development are human not technical and that managers ignore them at their peril Now with a new Preface and eight new chapters the authors enlarge upon their previous ideas and add fresh insights examples and anecdotes Discover dozens of helpful tips on putting more quality into a product loosening up formal methodologies fighting corporate entropy making it acceptable to be uninterruptible Peopleware 2nd ed shows you how to cultivate teams that are healthy and productive The answers aren't easy just incredibly successful

Scrum and XP from the Trenches - 2nd Edition Henrik Kniberg, 2015 This book aims to give you a head start by providing a detailed down to earth account of how one Swedish company implemented Scrum and XP with a team of approximately 40 people and how they continuously improved their process over a year's time Under the leadership of Henrik Kniberg they experimented with different team sizes different sprint lengths different ways of defining done different formats for product backlogs and sprint backlogs different testing strategies different ways of doing demos different ways of synchronizing multiple Scrum teams etc They also experimented with XP practices different ways of doing continuous build pair programming test driven development etc and how to combine this with Scrum This second edition is an annotated version a director's cut where Henrik reflects upon the content and shares new insights gained since the first version of the book

Just Enough Requirements Management Alan Mark Davis, 2013 This is the digital version of the printed book Copyright 2005 If you develop software without understanding the requirements you're wasting your time On the other hand if a project spends too much time trying to understand the requirements it will end up late and/or over budget And products that are created by such projects can be just as unsuccessful as those that fail to meet the basic requirements Instead every company must make a reasonable trade off between what's required and what time and resources are available Finding the right balance for your project may depend on many factors including the corporate culture the time to market pressure and the criticality of the application That is why requirements management gathering requirements identifying the right ones to satisfy and documenting them is essential Just Enough Requirements Management shows you how to discover prune and document requirements when you are subjected to tight schedule constraints You'll apply just enough process to minimize risks while still achieving desired outcomes You'll determine how many requirements are just enough to satisfy your customers while still meeting your goals for schedule budget and resources If your project has insufficient resources to satisfy all the requirements of your customers you must read Just Enough Requirements Management

A Down-To-Earth Guide To SDLC Project Management (2nd Edition) Joshua Boyde, 2014-07-01 This book has been crafted for both the project management novice who is ready to

confront their first real project through to the seasoned veteran with several project battle campaigns under their belt This book is based on many years of real world System Development Life Cycle SDLC project management as well as the Project Management Body Of Knowledge PMBOK the blending of the useful elements from other management practices principles and the incorporation of the past experiences the lessons learnt from the various industrial backgrounds of those persons who graciously contributed to this book s creation Described within is the practical application of field tested project management techniques to actual situations and prevailing circumstances where the realities of commercial necessities have to be given serious consideration Additionally this book does cover some topics and ugly truths that are often not acknowledged in academic textbooks on project management Contains over 100 explanatory diagrams real example cases candid comments from project program managers and over 100 cartoons to emphasize the key points *The Pragmatic Programmer* Andrew Hunt,David Thomas,1999-10-20 What others in the trenches say about The Pragmatic Programmer The cool thing about this book is that it s great for keeping the programming process fresh The book helps you to continue to grow and clearly comes from people who have been there Kent Beck author of Extreme Programming Explained Embrace Change I found this book to be a great mix of solid advice and wonderful analogies Martin Fowler author of Refactoring and UML Distilled I would buy a copy read it twice then tell all my colleagues to run out and grab a copy This is a book I would never loan because I would worry about it being lost Kevin Ruland Management Science MSG Logistics The wisdom and practical experience of the authors is obvious The topics presented are relevant and useful By far its greatest strength for me has been the outstanding analogies tracer bullets broken windows and the fabulous helicopter based explanation of the need for orthogonality especially in a crisis situation I have little doubt that this book will eventually become an excellent source of useful information for journeymen programmers and expert mentors alike John Lakos author of Large Scale C Software Design This is the sort of book I will buy a dozen copies of when it comes out so I can give it to my clients Eric Vought Software Engineer Most modern books on software development fail to cover the basics of what makes a great software developer instead spending their time on syntax or technology where in reality the greatest leverage possible for any software team is in having talented developers who really know their craft well An excellent book Pete McBreen Independent Consultant Since reading this book I have implemented many of the practical suggestions and tips it contains Across the board they have saved my company time and money while helping me get my job done quicker This should be a desktop reference for everyone who works with code for a living Jared Richardson Senior Software Developer iRenaissance Inc I would like to see this issued to every new employee at my company Chris Cleeland Senior Software Engineer Object Computing Inc If I m putting together a project it s the authors of this book that I want And failing that I d settle for people who ve read their book Ward Cunningham Straight from the programming trenches The Pragmatic Programmer cuts through the increasing specialization and technicalities of modern software development to examine the core process taking a

requirement and producing working maintainable code that delights its users It covers topics ranging from personal responsibility and career development to architectural techniques for keeping your code flexible and easy to adapt and reuse Read this book and you ll learn how to Fight software rot Avoid the trap of duplicating knowledge Write flexible dynamic and adaptable code Avoid programming by coincidence Bullet proof your code with contracts assertions and exceptions Capture real requirements Test ruthlessly and effectively Delight your users Build teams of pragmatic programmers and Make your developments more precise with automation Written as a series of self contained sections and filled with entertaining anecdotes thoughtful examples and interesting analogies The Pragmatic Programmer illustrates the best practices and major pitfalls of many different aspects of software development Whether you re a new coder an experienced programmer or a manager responsible for software projects use these lessons daily and you ll quickly see improvements in personal productivity accuracy and job satisfaction You ll learn skills and develop habits and attitudes that form the foundation for long term success in your career You ll become a Pragmatic Programmer

Object-Oriented Reengineering Patterns Serge Demeyer,Stéphane Ducasse,Oscar Marius Nierstrasz,2003 A guide on how to reverse engineer legacy systems to understand their problems and then reengineer those systems to meet new demands It uses patterns to clarify and explain the process of understanding large code bases hence transforming them to meet new requirements

A Scrum Book Jeff Sutherland,James O. Coplien,2019-08-16 Building a successful product usually involves teams of people and many choose the Scrum approach to aid in creating products that deliver the highest possible value Implementing Scrum gives teams a collection of powerful ideas they can assemble to fit their needs and meet their goals The ninety four patterns contained within are elaborated nuggets of insight into Scrum s building blocks how they work and how to use them They offer novices a roadmap for starting from scratch yet they help intermediate practitioners fine tune or fortify their Scrum implementations Experienced practitioners can use the patterns and supporting explanations to get a better understanding of how the parts of Scrum complement each other to solve common problems in product development The patterns are written in the well known Alexandrian form whose roots in architecture and design have enjoyed broad application in the software world The form organizes each pattern so you can navigate directly to organizational design tradeoffs or jump to the solution or rationale that makes the solution work The patterns flow together naturally through the context sections at their beginning and end Learn everything you need to know to master and implement Scrum one step at a time the agile way

Project Management for Trainers, 2nd Edition Lou Russell,2015-10-30 Define a development project before you start planning the details A seat of the pants approach to project management is no longer viable Today s trainer is taking on truly unique projects and often many at once Whether you re developing materials on unfamiliar topics or writing courses for others to deliver using new technology now is the time to strengthen your project management process Seasoned learning and leadership expert Lou Russell offers a structured approach to moving projects from conception to completion In Project

Management for Trainers you ll discover how to maintain a clear focus on client goals no matter how many changes they request or how many people get involved This refreshed second edition also guides you through managing consulting projects and suppliers This book is an essential guide to Building a project charter to document business objectives project objectives scope risks and constraints Creating a project schedule to determine task order establish milestones and due dates and assign task owners Conducting a post project review to capture lessons learned **Software Engineering Practice**

Thomas B. Hilburn, Massood Towhidnejad, 2020-12-15 This book is a broad discussion covering the entire software development lifecycle It uses a comprehensive case study to address each topic and features the following A description of the development by the fictional company Homeowner of the DigitalHome DH System a system with smart devices for controlling home lighting temperature humidity small appliance power and security A set of scenarios that provide a realistic framework for use of the DH System material Just in time training each chapter includes mini tutorials introducing various software engineering topics that are discussed in that chapter and used in the case study A set of case study exercises that provide an opportunity to engage students in software development practice either individually or in a team environment Offering a new approach to learning about software engineering theory and practice the text is specifically designed to Support teaching software engineering using a comprehensive case study covering the complete software development lifecycle Offer opportunities for students to actively learn about and engage in software engineering practice Provide a realistic environment to study a wide array of software engineering topics including agile development Software Engineering Practice A Case Study Approach supports a student centered active learning style of teaching The DH case study exercises provide a variety of opportunities for students to engage in realistic activities related to the theory and practice of software engineering The text uses a fictitious team of software engineers to portray the nature of software engineering and to depict what actual engineers do when practicing software engineering All the DH case study exercises can be used as team or group exercises in collaborative learning Many of the exercises have specific goals related to team building and teaming skills The text also can be used to support the professional development or certification of practicing software engineers The case study exercises can be integrated with presentations in a workshop or short course for professionals **Software Cost**

Estimation, Benchmarking, and Risk Assessment Adam Trendowicz, 2013-01-10 Software effort estimation is a key element of software project planning and management Yet in industrial practice the important role of effort estimation is often underestimated and or misunderstood In this book Adam Trendowicz presents the CoBRA method an abbreviation for Cost Estimation Benchmarking and Risk Assessment for estimating the effort required to successfully complete a software development project which uniquely combines human judgment and measurement data in order to systematically create a custom specific effort estimation model CoBRA goes far beyond simply predicting the development effort it supports project decision makers in negotiating the project scope managing project risks benchmarking productivity and directing

improvement activities To illustrate the method s practical use the book reports several real world cases where CoBRA was applied in various industrial contexts These cases represent different estimation contexts in terms of software project environment estimation objectives and estimation constraints This book is the result of a successful collaboration between the process management division of Fraunhofer IESE and many software companies in the field of software engineering technology transfer It mainly addresses software practitioners who deal with planning and managing software development projects as part of their daily work and is also of interest for students or courses specializing in software engineering or software project management

Debugging Teams Brian W. Fitzpatrick, Ben Collins-Sussman, 2015-10-13 In the course of their 20 year engineering careers authors Brian Fitzpatrick and Ben Collins Sussman have picked up a treasure trove of wisdom and anecdotes about how successful teams work together Their conclusion Even among people who have spent decades learning the technical side of their jobs most haven t really focused on the human component Learning to collaborate is just as important to success If you invest in the soft skills of your job you can have a much greater impact for the same amount of effort The authors share their insights on how to lead a team effectively navigate an organization and build a healthy relationship with the users of your software This is valuable information from two respected software engineers whose popular series of talks including Working with Poisonous People has attracted hundreds of thousands of followers

Human-Centered Software Engineering - Integrating Usability in the Software Development Lifecycle Ahmed Seffah, Jan Gulliksen, Michel C. Desmarais, 2006-06-26 Human Centered Software Engineering Bridging HCI Usability and Software Engineering From its beginning in the 1980 s the eld of human computer interaction HCI has been a multidisciplinary arena By this I mean that there has been an explicit recognition that distinct skills and perspectives are required to make the whole effort of designing usable computer systems work well Thus people with backgrounds in Computer Science CS and Software Engineering SE joined with people with backgrounds in various behavioral science disciplines e g cognitive and social psychology anthropology in an effort where all perspectives were seen as essential to creating usable systems But while the eld of HCI brings individuals with many background disciplines together to discuss a common goal the development of useful usable satisfying systems the form of the collaboration remains unclear Are we striving to coordinate the varied activities in system development or are we seeking a richer collaborative framework In coordination Usability and SE skills can remain quite distinct and while the activities of each group might be critical to the success of a project we need only insure that critical results are provided at appropriate points in the development cycle Communication by one group to the other during an activity might be seen as only minimally necessary In collaboration there is a sense that each group can learn something about its own methods and processes through a close partnership with the other Communication during the process of gathering information from target users of a system by usability professionals would not be seen as so thing that gets in the way of the essential work of software engineering professionals

Team Geek Brian

W. Fitzpatrick, Ben Collins-Sussman, 2012-07-06 Annotation In this book Brian Fitzpatrick and Ben Collins Sussman cover basic patterns and anti patterns for working with other people teams and users while trying to develop software **The Open Organization** Philip A. Foster, 2016-02-17 What is it that makes certain organizations more successful Organization design and its management has long been the fixation of leaders and scholars alike Cracking the code to the perfect organizational ecosystem appears to be the dividing line between great success and mediocrity The 21st century launched with great volatility and a level of cultural and global diversity unknown by previous generations This instability demands new approaches and methods for the delivery of products services and ideas We can no longer afford to run organizations with 19th and 20th century ideas The pressures of shifting demographics culture and technology require new approaches to organizational leadership and structures Welcome to the era of the Open Organization The Open Organization A New Era of Leadership and Organizational Development by Dr Philip A Foster is divided into three distinct parts the first explores the foundations of an Open Organization covering the evolution of leadership and organization theories from the beginning of known time through to the 21st century the second discusses the elements of such an organization presenting the ecosystem of an Open System with its structure culture and decision making functions while the third examines the 21st century organization questioning who should go Open and reviewing the reality of creating this type of organization understanding control and resistance and addressing the matter of bringing about change **Software Development, Design and Coding** John F. Dooley, 2017-11-25 Learn the principles of good software design and how to turn those principles into great code This book introduces you to software engineering from the application of engineering principles to the development of software You ll see how to run a software development project examine the different phases of a project and learn how to design and implement programs that solve specific problems It s also about code construction how to write great programs and make them work Whether you re new to programming or have written hundreds of applications in this book you ll re examine what you already do and you ll investigate ways to improve Using the Java language you ll look deeply into coding standards debugging unit testing modularity and other characteristics of good programs With Software Development Design and Coding author and professor John Dooley distills his years of teaching and development experience to demonstrate practical techniques for great coding What You ll Learn Review modern agile methodologies including Scrum and Lean programming Leverage the capabilities of modern computer systems with parallel programming Work with design patterns to exploit application development best practices Use modern tools for development collaboration and source code controls Who This Book Is For Early career software developers or upper level students in software engineering courses **The Game Production Handbook** Heather Maxwell Chandler, 2009 This handbook focuses on the major production issues of game development including managing tasks and schedules organizing and motivating a team creating an efficient art program and engineering the design production pipeline This second edition also includes interviews with industry experts

Mastering Enterprise JavaBeans Ed Roman, Rima Patel Sriganesh, Gerald Brose, 2004-12-22 Includes more than 30 percent revised material and five new chapters covering the new 2.1 features such as EJB Timer Service and JMS as well as the latest open source Java solutions. The book was developed as part of TheServerSide.com online EJB community ensuring a built-in audience. Demonstrates how to build an EJB system program with EJB adopt best practices and harness advanced EJB concepts and techniques including transactions, persistence, clustering, integration, and performance optimization. Offers practical guidance on when not to use EJB and how to use simpler, less costly open source technologies in place of or in conjunction with EJB.

Software Development and Professional Practice John Dooley, 2011-10-13 Software Development and Professional Practice reveals how to design and code great software. What factors do you take into account? What makes a good design? What methods and processes are out there for designing software? Is designing small programs different than designing large ones? How can you tell a good design from a bad one? You'll learn the principles of good software design and how to turn those principles back into great code. Software Development and Professional Practice is also about code construction: how to write great programs and make them work. What you say: You've already written eight gazillion programs. Of course I know how to write code. Well, in this book you'll re-examine what you already do and you'll investigate ways to improve. Using the Java language you'll look deeply into coding standards, debugging, unit testing, modularity, and other characteristics of good programs. You'll also talk about reading code. How do you read code? What makes a program readable? Can good readable code replace documentation? How much documentation do you really need? This book introduces you to software engineering: the application of engineering principles to the development of software. What are these engineering principles? First, all engineering efforts follow a defined process. So you'll be spending a bit of time talking about how you run a software development project and the different phases of a project. Secondly, all engineering work has a basis in the application of science and mathematics to real-world problems. And so does software development. You'll therefore take the time to examine how to design and implement programs that solve specific problems. Finally, this book is also about human-computer interaction and user interface design issues. A poor user interface can ruin any desire to actually use a program. In this book you'll figure out why and how to avoid those errors. Software Development and Professional Practice covers many of the topics described for the ACM Computing Curricula 2001 course C292c Software Development and Professional Practice. It is designed to be both a textbook and a manual for the working professional.

Introduction to the Team Software Process (TSP) Watts S. Humphrey, 1999-08-24 Watts Humphrey is the visionary behind the Capability Maturity Model (CMM) and the Personal Software Process (PSP). The CMM contains a framework for software process improvement at the organizational level. The PSP builds the self-discipline needed for individual programmers to work efficiently and effectively. The author's new Team Software Process (TSP) details methods to guide the formation of software development teams to motivate their work and to enhance their productivity. This book describes an introductory version of TSP ideal for smaller

projects but also useful for learning basic techniques and procedures that apply to other development projects. Methods presented include how to establish roles, how to conceive design and plan a project, how to track and report on progress. The book walks readers through a complete development cycle illustrating how best to use the talents at hand, how to formulate well-defined goals, how to coordinate activities for maximum progress, how to promote effective communication, how to alleviate many of the conflicts that undermine teamwork. Team members should not have to expend valuable time and energy reinventing ways to organize and run their team. By following a proven process, the team will more quickly be able to focus on the successful completion of the project itself. To help a team course apply these methods, the book provides two project exercises with prescribed development goals and team roles.

Effective Project Management Robert K.

Wysocki, 2013-12-02. The popular guide to the project management body of knowledge, now fully updated. Now in its seventh edition, this comprehensive guide to project management has long been considered the standard for both professionals and academics. With more than 32,000 copies sold in the last three editions, it has now been fully updated to cover the new PMBOK Guide. Well-known expert Robert Wysocki has added more than 100 pages of new content based on instructor feedback, enhancing the coverage of best-of-breed methods and tools for ensuring project management success. With enriched case studies, accompanying exercises, and solutions on the companion website and PowerPoint slides for all figures and tables, the book is ideal for instructors and students as well as active project managers. Serves as a comprehensive guide to project management for both educators and project management professionals. Completely updated to cover the new PMBOK Guide. Examines traditional agile and extreme project management techniques, the Enterprise Project Management Model, and Kanban and Scrum methodologies. Includes a companion website with exercises and solutions, as well as PowerPoint slides for all the figures and tables used. Written by well-known project management expert Robert Wysocki. **Effective Project Management, Seventh Edition** remains the comprehensive resource for project management practitioners, instructors, and students. PMBOK is a registered mark of the Project Management Institute Inc.

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