



PORTFOLIO AND PROGRAMME MANAGEMENT CERTIFIED

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Portfolio And Programme Management Demystified Managing Multiple Projects Successfully

Michael Dobson



Portfolio And Programme Management Demystified Managing Multiple Projects Successfully:

Portfolio and Programme Management Demystified Paul Rayner, Geoff Reiss, 2012-10-26 You are now responsible for a programme or you've got a portfolio to manage Where do you start Right here Projects are not simply the bread and butter of an organisation Form them into programmes or portfolios and they can be prioritised and integrated to deliver change to your organization in line with your strategic vision You will be able to control costs and risks and bring together a complex series of themes effectively This overhauled second edition now combines portfolio management as a parallel theme with programme management and it is brought in line with the current thinking of the Association for Project Management and the Project Management Institute It is written for managers in both the public and private sectors This new edition includes half a dozen short case studies from Belgium's Fortis Bank a software company local government and central government along with more on cross functional management Together with *Project Management Demystified* also from Routledge third edition 2007 it provides the tools to manage your projects your programmes and your portfolio to a very high level

Spon's Architects' and Builders' Price AECOM, 2014-09-09 Recovery in construction is still on track Business confidence is increasing but still not yet secure Following the 18% fall in tender prices between 2008 and 2013 price levels are beginning to recover some lost ground particularly in the residential sector and with London based projects It is important to make sure tenders are competitive whilst minimising your risk as input material prices and labour rates continue to rise and tender prices are forecast to increase an average of 4.5% over the next 3 years reaching the pre 2008 recession levels in 2017 Spon's Architect's and Builders' Price Book compiled by AECOM still provides the most accurate detailed and professionally relevant construction price information for the UK Its unique Tender Index updated through the year gives an ongoing reality check and allows you to adjust for changing market conditions Although it suits a wide range of project sizes this is the only price book which sets out a detailed cost base for contracts exceeding 3 500 000 in value Use the access code inside the front cover of the book to get set up with internet access to this 2015 edition until the end of December 2015 We now provide SPON'S Online a versatile and powerful online data viewing package Major changes have been made to this 140th edition As well as an overhaul of prices over new items have been added These include New cost models for Business Parks and Data Centres An expanded range of Kingspan roof and wall claddings New ASSA ABBLOY sectional overhead doors including rapid opening and fabric New ASSA ABBLOY industrial dock levellers and shelters An increased range of Altro safety flooring and resin flooring systems New Altro Whiterock hygiene doorsets

Rethinking Project Management for a Dynamic and Digital World Darren Dalcher, 2022-01-25 Although project management is a newly recognised profession it deals with a number of significant challenges We seem to operate in an unprecedented environment rife with change innovation and turbulence Moreover projects by their very nature tend to push boundaries encourage novelty and demand engagement with the uncertain and the unknown Indeed projects reflect our organised impulse to constantly amend shape improve and refine

our context So how can future projects overcome the challenges Rethinking Project Management for a Dynamic and Digital World makes a powerful and original statement equipping project leaders and managers with new approaches and frameworks for an increasingly demanding world where the traditional methods models and mindsets no longer suffice The book explores new trends promising ideas and novel concepts and distils the fundamentals for marshalling a world concerned with people communities and value by deploying innovation rethinking purpose and acting responsibly An increasingly borderless upwardly mobile and entrepreneurial society requires a revamped and revitalised project perspective that is more dynamic adaptive and reflective This volume brings together some of the best writing by leading authorities on many key topics including benchmarking lean quality communicating teams and teamwork followership organising for project work project frameworks agile working project portfolios strategic initiatives strategic alignment trust entrepreneurship putting people first social processes positive organisations rethinking progress the hacker paradigm community stewardship and knowledge management The collection thus offers an invaluable new resource for informed managers looking to engage with the latest thinking and research and for researchers seeking to reflect on how the discipline is changing

Spon's Architects' and Builders' Price Book 2014 Davis Langdon, 2014-10-09 The beginnings of recovery Some materials costs are rising and so are direct labour costs Spon's Architects and Builders Price Book 2014 gives you the total picture Spon's Architects and Builders Price Book 2014 compiled by Davis Langdon still provides the most accurate detailed and professionally relevant construction price information for the UK Its unique Tender Index updated through the year gives an ongoing reality check and allows you to adjust for changing market conditions Although it suits a wide range of project sizes this is the only price book which sets out a detailed cost base for contracts exceeding 3 500 000 in value NRM1 and NRM2 are used instead of SMM7R as the measurement standards throughout As well as an overhaul of prices over 300 new items have been added to Spon's Architects and Builders Price Book 2014 These include New cost models for out of town retail office to residential conversion and a museum fit out New cost models for out of town retail office to residential conversion and a museum fit out A re formatted Preliminaries example and typical hire rates for common preliminaries items Automated car parking systems simple stack systems to fully automatic Plasmor concrete blocks Diamond drilling now completely overhauled ETFE roofing Extended range of underground drainage Flowing screeds along with the standard features you have come to expect from Spon's Architects and Builders Price Book 20 000 prices for the most frequently specified items the majority with labour constants and detailed build ups Hundreds of alternative materials prices for the more unusual items Detailed guidance on wage rates daywork cost limits and allowances property insurance and professional fees plus useful formulae design criteria and trade association addresses Updated free of charge two or three times a year see inside for registration details Updates are available online at www.pricebooks.co.uk Other titles in the Spon's Price Book Series SPON S MECHANICAL AND ELECTRICAL SERVICES PRICE BOOK 2014 SPON S CIVIL ENGINEERING AND HIGHWAY WORKS

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management and leadership who are looking to expand their knowledge within the multi project environment Highly practical and logical in its structure it also shows project management professionals how to effectively manage their business portfolios and align this with their business strategy Value Management of Construction Projects John Kelly, Steven Male, Drummond Graham, 2014-11-17 VALUE MANAGEMENT OF CONSTRUCTION PROJECTS Second Edition Value Management is a philosophy set of principles and structured management methodology for improving organisational decision making and value for money It is well established in the international construction industry and has been endorsed as good practice in a range of UK government sponsored reports The authors have addressed the practical opportunities and difficulties of Value Management by synthesising background international developments and benchmarking with their own extensive consultancy and action research experience in Value Management to provide a comprehensive package of theory and practice Covering methods and practices frameworks of value and the future of value management this thoroughly updated second edition extends the integrated value philosophy methodology and tool kit to describe the application of Value Management to service delivery asset management and programmes in addition to projects products and processes In particular the new edition responds to A range of recent UK industry and government publications and most notably BS EN 16271 2012 Value management Functional expression of the need and functional performance specification the imminent update of BS EN 12973 2000 Value Management BS EN 1325 Value Management Vocabulary Terms and Definitions the changes to Value for Europe governing the training and certification of Value Management in European Union countries the UK Government's Management of Value MoV initiative and other leading reports international guidance and relevant standards Changes in Value Management practice particularly in programmes and projects Developments in the theory of value principally value for money measures whole life value option appraisal and benefits realisation Initiatives in asset management covering the management of physical infrastructure for example the suite of three standards under the generic title of BS ISO 55000 2014 Asset Management and its predecessor BSI PAS55 2008 Asset Management Specification for the Optimized Management of Physical Assets It contains a dedicated chapter of exemplar case studies which demonstrate the new areas of theory and practice and an extensive set of tools and techniques of use in Value Management practice Public and private construction clients and construction professionals such as cost consultants quantity surveyors architects asset managers engineers and project managers will all find Value Management of Construction Projects essential reading It will also be of interest to researchers and students on construction related courses particularly those at final year undergraduate and at Masters level PROGRAMME MANAGEMENT: Managing Multiple Projects Successfully Prashant Mittal, 2009-12 Programme management is a way to control project management and covers vision aims and objectives scope design approach resourcing responsibilities and benefits realisation This book is designed to give a strong business case for the purchase or development of a Programme and Portfolio management solution For the purpose of this study programme

management is defined as a group of related projects carried out to achieve a defined business objective or benefit. Portfolio management is all projects related or unrelated being carried out by an organisation. *Project Management Demystified* Geoff Reiss, 2013-04-15. This book explains the many techniques which have been developed to help you manage projects successfully using very clear objectives within a commercial environment. Examples are drawn from construction, civil engineering, product launches, publishing, computer hardware and software, scientific projects and aerospace.

Documentation Abstracts, 1995. **Mastering Project, Program, and Portfolio Management** Gary Lister, 2014. Learn powerful techniques for successfully managing modern projects, programs and portfolios in any environment, no matter how complex. Mastering Project, Program and Portfolio Management addresses several make-or-break issues associated with successful project management: organizational structure, linkages between project management and operations, and definitions and interrelationships amongst projects, programs and portfolios. Unlike other books which address these issues only in passing, this book drills down to offer practical, real-world concepts in the trenches, insights and proven applications. You'll learn how to Plan projects and strategies to reflect your organization's needs and structures; Develop and implement a successful Project Management Office (PMO); Organize projects, programs and portfolios; Systematically maximize the business value of project management. This book is part of a new series of six cutting-edge project management guides for both working practitioners and students. Like all books in this series, it offers deep practical insight into the successful design, management and control of complex modern projects. Using real case studies and proven applications, expert authors show how multiple functions and disciplines can and must be integrated to achieve a successful outcome. Individually, these books focus on realistic, actionable solutions, not theory. Together, they provide comprehensive guidance for working project managers at all levels, as well as indispensable knowledge for anyone pursuing PMI PMBOK certification or other accreditation in the field. Managing Multiple Projects Lowell Dye, 2002-06-04. Project leaders, managers and team members, as well as cost engineers, analysts and students in project management and planning, can glean ideas and methods for managing multiple projects from this reference. It details time-efficient and cost-effective strategies for evaluating, selecting, prioritizing, planning and managing multiple projects. The editors present proven methods and practical applications for the development of successful project portfolios and prosperous multi-project environments. Edited by pioneers in the field, with contributions from a panel of experts, the book provides useful models and scheduling frameworks for increased quality and productivity. A Management Framework R. Max Wideman, 2004. Max presents a framework for an in-depth understanding of project, program and portfolio management to satisfy the needs from the top executive to the student practitioner, based on over 40 years' experience. *Managing Multiple Projects* Lowell Dye, 2002-06-04. Details time-efficient and cost-effective strategies to evaluate, select, prioritize, plan and manage multiple projects. Presents proven methods and practical applications for the development of successful project portfolios and prosperous multiproject environments. Provides

useful models and scheduling frameworks for increased quality and productivity

The Juggler's Guide to Managing Multiple Projects Michael Singer Dobson, 1999 Annotation In the past most project management books have focused on managing one project but in today's increasingly busy and stressful world it has become necessary to calmly and efficiently manage more than one project often several projects successfully at the same time This learned skill is valuable not only for project managers but also for anyone responsible for the successful outcome of multiple projects whether it is at the office or in the home Dobson says that you must first have a strong foundation in time management and priority setting then introduces the concept of Portfolio Management to timeline multiple projects determine their resource requirements and handle emergencies putting you in charge for possibly the first time in your life The Juggler's Guide to Managing Multiple Projects does not forget the paperwork Dobson supplies examples of business tested forms charts logs tables and worksheets everything project managers need to crash level analyze plan and control tasks Forms were never better explained or illustrated To ensure creative success Dobson adds tips shortcuts and tricks of the project management trade with each example

Effectiveness in Project Portfolio Management Peerasit Patanakul, Audrey Curtis, Brian Koppel, 2013-05-01 Join project management researcher practitioners from Pennsylvania State University and the Stevens Institute of Technology as they go inside five different organizations from across the business spectrum in search of the answers These dramatically different organizations which ranged from financial services and telecommunications to technology and government based R D all shared one thing the reliance upon effective project portfolio management for their success In this landmark study researchers were granted unprecedented access to reams of internal project documentation and hours of one on one time with key personnel from C Suite and project management executives to front line staff This enabled the team to assemble the inside story of how project portfolios were actually managed in each of these organizations and identify what worked and what didn't Using this understanding and a comprehensive literature review as a foundation they created an empirically grounded definition of project portfolio management effectiveness that can be applied to organizations of all kinds They were then able to identify the five critical process organizational and human factors that impact project portfolio management effectiveness and propose common sense criteria for accurately measuring it

Managing Multiple Projects Elizabeth Harrin, 2022-05-03 SHORTLISTED Business Book Awards 2023 Specialist Business Book Project management is changing Rather than focusing solely on one large project the majority of project managers are now expected to juggle multiple projects which brings a different set of challenges Between a greater number of project sponsors resource conflicts and constant pressure from deadlines it can be difficult to avoid burnout Managing Multiple Projects blends formal project management techniques with time management and productivity tools in a step by step approach to consolidating your workload From combining schedules to prioritising work and engaging stakeholders this book clearly explains how to adapt your behaviour and techniques to successfully work on several projects at once This practical guide provides answers to

commonly asked questions such as how to reduce the number of meetings and how to manage a To Do list and includes case studies from real project managers Checklists for common tasks and adaptable templates of trackers and reports are combined with easily actioned exercises to improve processes Managing Multiple Projects gives practitioners the tools they need to improve the chances of project success and maintain a work life balance Online resources include downloadable templates of productivity checklists and status reports

Managing Multiple Projects Michael S. Dobson PMP, Deborah Singer Dobson M.Ed., 2011-09-30 Let's face it who among us has only a single project Multiple projects are the norm not the exception and there are very good reasons why this is so A lot of projects simply aren't big enough to justify the investment of a full time project manager having only one is impractical Depending on the availability of resources a multiple project environment can accomplish substantial work while lowering the overhead burden of project management by consolidating processes In this book you will learn how to recognize the characteristics and to manage effectively in each of these situations how to plan and organize your work how to influence other people who may not report to you in an official supervisory capacity and how to get results This is an ebook version of the AMA Self Study course If you want to take the course for credit you need to either purchase a hard copy of the course through amaselfstudy.org or purchase an online version of the course through www.flexstudy.com

The Juggler's Guide to Managing Multiple Projects Michael Dobson, 2003 Dobson says that you must first have a strong foundation in time management and priority setting then introduces the concept of Portfolio Management to timeline multiple projects determine their resource requirements and handle emergencies putting you in charge for possibly the first time in your life The Juggler's Guide to Managing Multiple Projects does not forget the paperwork Dobson supplies examples of business tested forms charts logs tables and worksheets everything project managers need to crash level analyze plan and control tasks Forms were never better explained or illustrated To ensure creative success Dobson adds tips shortcuts and tricks of the project management trade with each example

Power in Projects, Programs and Portfolios John Ryding Olsson, Mette Lindegaard Attrup, 2015 Power in Projects Programs and Portfolios is the best selling Danish project management book that highlights the immensely successful Scandinavian approach to leadership within project management and it takes a more holistic approach to project work and project management The authoritative book deals with classic project management disciplines and focuses on the essential link between strategic priorities any program's impact and a project's powerful execution It takes an in depth look at areas such as change management change communication benefit tracking program management and portfolio management The book offers a large number of practical tools within projects management and leadership with on line access to concrete and easy to use practical tools and templates Recent years have seen a pronounced increase in the need for professional project management and the careful handling of associated portfolios This success is essential as key projects become ever more vital for the development and survival of organizations It is no longer enough for projects to just

produce a set of deliverables They are expected to make a genuine difference within the organization and effect that organization s role in the wider world Consequently project management is not just about project managers it s about how senior management handles crucial portfolios successfully as well Such active project management requires power strength drive and energy not only within the individual project itself but also within the organization s programs and entire project portfolio It places new demands on both the project manager and their senior management To access accompanying tools please visit <https://www.djoeforlag.dk/sites/powertools> Subject Project Management Business

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