The Addison Wesley Signature Series

More Agile Testing

LEARNING JOURNEYS FOR THE WHOLE TEAM

JANET GREGORY
LISA CRISPIN



Forewords by Elisabeth Hendrickson and Johanna Rothman

More Agile Testing Learning Journeys For The Whole Team

Arif Ali Khan, Dac-Nhuong Le

More Agile Testing Learning Journeys For The Whole Team:

More Agile Testing Janet Gregory, Lisa Crispin, 2015 Janet Gregory and Lisa Crispin pioneered the agile testing discipline with their previous work Agile Testing Now in More Agile Testing they reflect on all they ve learned since They address crucial emerging issues share evolved agile practices and cover key issues agile testers have asked to learn more about Packed with new examples from real teams this insightful guide offers detailed information about adapting agile testing for your environment learning from experience and continually improving your test processes scaling agile testing across teams and overcoming the pitfalls of automated testing You ll find brand new coverage of agile testing for the enterprise distributed teams mobile embedded systems regulated environments data warehouse BI systems and DevOps practices You ll come away understanding How to clarify testing activities within the team Ways to collaborate with business experts to identify valuable features and deliver the right capabilities How to design automated tests for superior reliability and easier maintenance How agile team members can improve and expand their testing skills How to plan just enough balancing small increments with larger feature sets and the entire system How to use testing to identify and mitigate risks associated with your current agile processes and to prevent defects How to address challenges within your product or organizational context How to perform exploratory testing using personas and tours Exploratory testing approaches that engage the whole team using test charters with session and thread based techniques How to bring new agile testers up to speed guickly without overwhelming them The eBook edition of More Agile Testing also is available as part of a two eBook collection The Agile Testing Collection 9780134190624 Agile Testing Essentials Lisa Gregory, 2017 4 Hours of Video Instruction Agile Testing Essentials LiveLessons is based on fundamental concepts from Lisa Crispin's and Janet Gregory's two best selling books Agile Testing A Practical Guide for Testers and Agile Teams and More Agile Testing Learning Journeys for the Whole Team By the end of the course participants will understand how testing fits into short and frequent delivery cycles and how each team member can contribute to the success of a quality product Every team member including testers programmers team facilitators business analysts designers product owners and product managers will find value in this course Goal To introduce basic understanding of how agile teams build quality into their product with the whole team engaged in testing activities throughout the delivery cycle Testing is critical to the successful delivery of a quality product not a phase to be executed right before delivery Approach Each topic starts with a presentation of the material assisted with slides and or a live discussion between Janet and Lisa Examples are used throughout to help explain the topic and there is an opportunity for participants to practice different techniques through exercises After each exercise Janet and Lisa discuss how they approach the exercise and guide participants in connecting what they ve learned with their own teams and projects Related Content Lisa Crispin and Janet Gregory are co authors of More Agile Testing Learning Journeys for the Whole Team Addison Wesley 2014 and Agile Testing A Practical Guide for Testers and Agile Teams Addison Wesley 2009 as well as authors and

contributors to other software development books Their book website is www agiletester ca About the Instructors Lisa Crispin has worked as a tester and agile testing coach on awesome agile teams since 2000 Her peers voted her the Most Influential Agile Testing Professional Person in 2012 Together with Janet she developed a three day agile testing training course Please visit www lisacrispin com for her blog along with links to publications podcasts and webinars Follow Lisa on Twitter lisacrispin Janet Gregory is an agile testing coach and process consultant with DragonFire Inc Janet works with teams to transition to agile development and teaches agile testing courses and tutorials worldwide Her peers voted her the Most Influential Agile Testing Professional Person in 2015 For more about Janet's work and her Collection Janet Gregory, Lisa Crispin, 2015-06-22 A Comprehensive Collection of Agile Testing Best Practices Two Definitive Guides from Leading Pioneers Janet Gregory and Lisa Crispin haven t just pioneered agile testing they have also written two of the field s most valuable guidebooks Now you can get both guides in one indispensable eBook collection today s must have resource for all agile testers teams managers and customers Combining comprehensive best practices and wisdom contained in these two titles The Agile Testing Collection will help you adapt agile testing to your environment systematically improve your skills and processes and strengthen engagement across your entire development team The first title Agile Testing A Practical Guide for Testers and Agile Teams defines the agile testing discipline and roles and helps you choose organize and use the tools that will help you the most Writing from the tester's viewpoint Gregory and Crispin chronicle an entire agile software development iteration and identify and explain seven key success factors of agile testing The second title More Agile Testing Learning Journeys for the Whole Team addresses crucial emerging issues shares evolved practices and covers key issues that delivery teams want to learn more about It offers powerful new insights into continuous improvement scaling agile testing across teams and the enterprise overcoming pitfalls of automation testing in regulated environments integrating DevOps practices and testing mobile embedded and business intelligence systems The Agile Testing Collection will help you do all this and much more Customize agile testing processes to your needs and successfully transition to them Organize agile teams clarify roles hire new testers and quickly bring them up to speed Engage testers in agile development and help agile team members improve their testing skills Use tests and collaborate with business experts to plan features and guide development Design automated tests for superior reliability and easier maintenance Plan just enough balancing small increments with larger feature sets and the entire system Test to identify and mitigate risks and prevent future defects Perform exploratory testing using personas tours and test charters with session and thread based techniques Help testers developers and operations experts collaborate on shortening feedback cycles with continuous integration and delivery Both quides in this collection are thoroughly grounded in the authors extensive experience and supported by examples from actual projects Now with both books integrated into a single easily searchable and cross linked eBook you can learn from their Create Your Successful Agile Project Johanna Rothman, 2017-10-18 You think agile experience even more easily

techniques might be for you but your projects and organization are unique An out of the box agile approach won t work Instead unite agile and lean principles for your project See how to design a IPS approach reap the benefits of collaboration and deliver value For project managers who want to use agile techniques managers who want to start and technical leaders who want to know more and succeed this book is your first step toward agile project success You ve tried to use an off the shelf approach to agile techniques and it s not working Instead of a standard method or framework work from agile and lean principles to design your own agile approach in a way that works for you Build collaborative cross functional teams See how small batch sizes and frequent delivery create an environment of trust and transparency between the team management and IPSers Learn about the interpersonal skills that help agile teams work together so well In addition to seeing work and knowing what done means you ll see examples of many possible team based measurements Look at tools you can use for status reporting and how to use those measurements to help your managers understand what agile techniques buy them Recognize the traps that prevent agile principles from working in too many organizations and what to do about those traps Use agile techniques for workgroups and see what managers can do to create and nurture an agile culture You might be surprised at how few meetings and rituals you need to still work in an agile way Johanna's signature frankness and humor will get you on the right track to design your agile project to succeed What You Need No technical expertise or experience needed just a desire to know more about how you might use agile in your project *Agile Testing Essentials* Lisa Crispin, 2017 Agile Testing Essentials LiveLessons is based on fundamental concepts from Lisa Crispin s and Janet Gregory s two best selling books Agile Testing A Practical Guide for Testers and Agile Teams and More Agile Testing Learning Journeys for the Whole Team By the end of the course participants will understand how testing fits into short and frequent delivery cycles and how each team member can contribute to the success of a quality product Every team member including testers programmers team facilitators business analysts designers product owners and product managers will find value in this course Goal To introduce basic understanding of how agile teams build quality into their product with the whole team engaged in testing activities throughout the delivery cycle Testing is critical to the successful delivery of a quality product a phase to be executed right before delivery Approach Each topic starts with a presentation of the material assisted with slides and or a live discussion between Janet and Lisa Examples are used throughout to help explain the topic and there is an opportunity for participants to practice different techniques through exercises After each exercise Janet and Lisa discuss how they approach the exercise and guide participants in connecting what they ve learned with their own teams and projects Agile Application Security Laura Bell, Michael Brunton-Spall, Rich Smith, Jim Bird, 2017-09-08 Resource description page Agile continues to be the most adopted software development methodology among organizations worldwide but it generally hasn t integrated well with traditional security management techniques And most security professionals aren t up to speed in their understanding and experience of agile development To help bridge the divide between these two worlds this practical

guide introduces several security tools and techniques adapted specifically to integrate with agile development Written by security experts and agile veterans this book begins by introducing security principles to agile practitioners and agile principles to security practitioners. The authors also reveal problems they encountered in their own experiences with agile security and how they worked to solve them You ll learn how to Add security practices to each stage of your existing development lifecycle Integrate security with planning requirements design and at the code level Include security testing as part of your teams effort to deliver working software in each release Implement regulatory compliance in an agile or DevOps environment Build an effective security program through a culture of empathy openness transparency and collaboration

97 Things Every Scrum Practitioner Should Know Gunther Verheyen, 2020-04-27 Improve your understanding of Scrum through the proven experience and collected wisdom of experts around the world Based on real life experiences the 97 essays in this unique book provide a wealth of knowledge and expertise from established practitioners who have dealt with specific problems and challenges with Scrum You ll find out more about the rules and roles of this framework as well as tactics strategies specific patterns to use with Scrum and stories from the trenches You ll also gain insights on how to apply tune and tweak Scrum for your work This guide is an ideal resource for people new to Scrum and those who want to assess and improve their understanding of this framework Scrum Is Simple Just Use It As Is Ken Schwaber The Standing Meeting Bob Warfield Specialization Is for Insects James O Coplien Scrum Events Are Rituals to Ensure Good Harvest Jasper Lamers Servant Leadership Starts from Within Bob Galen Agile Is More than Sprinting James W Grenning **Computer Supported Education** James Uhomoibhi, 2023-08-06 This book constitutes the refereed post proceedings of the 14th International Conference on Computer Supported Education CSEDU 2022 Virtual Event April 22 24 2022 The conference was held virtually due to the COVID 19 crisis The 8 full papers included in this book were carefully reviewed and selected from 181 submissions The papers included in CSEDU 2022 proceedings contribute to the understanding of relevant trends of current research on Computer Supported Education including Emerging Technologies in Education for Sustainable Development Instructional Design Pre K K 12 Education Machine Learning Learning with AI Systems Higher Order Thinking Skills Game Based and Simulation Based Learning Educational Data Mining Course Design and eLearning Curriculae and Constructivism and Social Constructivism Agile Kata Joe Krebs, 2024-12-20 Master the Art of Continuous Agile Improvement In today s fast paced business environment agility is no longer optional it s essential Agile Kata introduces a powerful approach that combines the principles of Agile and the scientific thinking of Kata creating a powerful pattern for continuous improvement and organizational agility Based on decades of experience working with businesses of many types author Joe Krebs lays out the strategies and techniques that create a robust formula for continuous improvement and organizational agility This practical manual is designed to help businesses implement continuous improvement and foster a culture of scientific thinking enabling teams to adapt and thrive in the face of uncertainty Strategies for aligning Kata practices with Agile principles

Techniques for breaking down complex challenges into manageable experiments Leveraging evidence in systematic problem solving Methods for measuring progress and driving meaningful results Ways to overcome common obstacles in Agile transformations Effective Agile coaching and leadership techniques to ensure that teams adopt and sustain the Agile Kata mindset Alternative to existing Agile frameworks and processes Approaches for applying Agile Kata across teams and departments Insights from practical examples and case studies Whether you are an Agile practitioner coach business leader or change agent this book equips you with the tools and mindset needed to drive meaningful change and achieve your goals Register your book for convenient access to downloads updates and or corrections as they become available See inside book **Information Technology - New Generations** Shahram Latifi, 2017-07-15 This volume presents a collection for details of peer reviewed scientific articles from the 14th International Conference on Information Technology New Generations held at the University of Nevada at Las Vegas on April 10 12 at Tuscany Suites Hotel in Las Vegas The Book of Chapters addresses critical areas of information technology including web technology communications computing architectures software engineering security and data mining *Agile Data Warehousing for the Enterprise* Ralph Hughes, 2015-09-19 Building upon his earlier book that detailed agile data warehousing programming techniques for the Scrum master Ralph's latest work illustrates the agile interpretations of the remaining software engineering disciplines Requirements management benefits from streamlined templates that not only define projects guickly but ensure nothing essential is overlooked Data engineering receives two new hyper modeling techniques yielding data warehouses that can be easily adapted when requirements change without having to invest in ruinously expensive data conversion programs Quality assurance advances with not only a stereoscopic top down and bottom up planning method but also the incorporation of the latest in automated test engines Use this step by step guide to deepen your own application development skills through self study show your teammates the world's fastest and most reliable techniques for creating business intelligence systems or ensure that the IT department working for you is building your next decision support system the right way Learn how to quickly define scope and architecture before programming starts Includes techniques of process and data engineering that enable iterative and incremental delivery Demonstrates how to plan and execute quality assurance plans and includes a guide to continuous integration and automated regression testing Presents program management strategies for coordinating multiple agile data mart projects so that over time an enterprise data warehouse emerges Use the provided 120 day road map to establish a robust agile data warehousing program **Developer Testing** Alexander Tarlinder, 2016-09-07 How do successful agile teams deliver bug free maintainable software iteration after iteration. The answer is By seamlessly combining development and testing On such teams the developers write testable code that enables them to verify it using various types of automated tests This approach keeps regressions at bay and prevents testing crunches which otherwise may occur near the end of an iteration from ever happening Writing testable code however is often difficult because it requires knowledge and skills that

cut across multiple disciplines In Developer Testing leading test expert and mentor Alexander Tarlinder presents concise focused guidance for making new and legacy code far more testable Tarlinder helps you answer guestions like When have I tested this enough How many tests do I need to write What should my tests verify You ll learn how to design for testability and utilize techniques like refactoring dependency breaking unit testing data driven testing and test driven development to achieve the highest possible confidence in your software Through practical examples in Java C Groovy and Ruby you ll discover what works and what doesn t You can quickly begin using Tarlinder's technology agnostic insights with most languages and toolsets while not getting buried in specialist details The author helps you adapt your current programming style for testability make a testing mindset second nature improve your code and enrich your day to day experience as a software professional With this guide you will Understand the discipline and vocabulary of testing from the developer s standpoint Base developer tests on well established testing techniques and best practices Recognize code constructs that impact testability Effectively name organize and execute unit tests Master the essentials of classic and mockist style TDD Leverage test doubles with or without mocking frameworks Capture the benefits of programming by contract even without runtime support for contracts Take control of dependencies between classes components layers and tiers Handle combinatorial explosions of test cases or scenarios requiring many similar tests Manage code duplication when it can t be eliminated Actively maintain and improve your test suites Perform more advanced tests at the integration system and end to end levels Develop an understanding for how the organizational context influences quality assurance Establish well balanced and effective testing strategies suitable for agile teams **The Way of the Web Tester** Jonathan Rasmusson, 2016-09-22 This book is for everyone who needs to test the web As a tester you ll automate your tests As a developer you ll build more robust solutions And as a team you ll gain a vocabulary and a means to coordinate how to write and organize automated tests for the web Follow the testing pyramid and level up your skills in user interface testing integration testing and unit testing Your new skills will free you up to do other more important things while letting the computer do the one thing it's really good at quickly running thousands of repetitive tasks This book shows you how to do three things How to write really good automated tests for the web How to pick and choose the right ones How to explain coordinate and share your efforts with others If you re a traditional software tester who has never written an automated test before this is the perfect book for getting started Together well go through everything youll need to start writing your own tests If you readeveloper but haven t thought much about testing this book will show you how to move fast without breaking stuff You ll test RESTful web services and legacy systems and see how to organize your tests And if you re a team lead this is the Rosetta Stone you ve been looking for This book will help you bridge that testing gap between your developers and your testers by giving your team a model to discuss automated testing and most importantly to coordinate their efforts The Way of the Web Tester is packed with cartoons graphics best practices war stories plenty of humor and hands on tutorial exercises that will get you

doing the right things the right way Research Anthology on Agile Software, Software Development, and Testing Management Association, Information Resources, 2021-11-26 Software development continues to be an ever evolving field as organizations require new and innovative programs that can be implemented to make processes more efficient productive and cost effective Agile practices particularly have shown great benefits for improving the effectiveness of software development and its maintenance due to their ability to adapt to change It is integral to remain up to date with the most emerging tactics and techniques involved in the development of new and innovative software The Research Anthology on Agile Software Software Development and Testing is a comprehensive resource on the emerging trends of software development and testing This text discusses the newest developments in agile software and its usage spanning multiple industries Featuring a collection of insights from diverse authors this research anthology offers international perspectives on agile software Covering topics such as global software engineering knowledge management and product development this comprehensive resource is valuable to software developers software engineers computer engineers IT directors students managers faculty researchers and academicians Web, Artificial Intelligence and Network Applications Leonard Barolli, Flora Amato, Francesco Moscato, Tomoya Enokido, Makoto Takizawa, 2020-03-30 This proceedings book presents the latest research findings and theoretical and practical perspectives on innovative methods and development techniques related to the emerging areas of Web computing intelligent systems and Internet computing The Web has become an important source of information and techniques and methodologies that extract quality information are of paramount importance for many Web and Internet applications Data mining and knowledge discovery play a key role in many of today s major Web applications such as e commerce and computer security Moreover Web services provide a new platform for enabling service oriented systems. The emergence of large scale distributed computing paradigms such as cloud computing and mobile computing systems has opened many opportunities for collaboration services which are at the core of any information system Artificial intelligence AI is an area of computer science that builds intelligent systems and algorithms that work and react like humans AI techniques and computational intelligence are powerful tools for learning adaptation reasoning and planning and they have the potential to become enabling technologies for future intelligent networks Research in the field of intelligent systems robotics neuroscience artificial intelligence and cognitive sciences is vital for the future development and innovation of Web and Internet applications Chapter An Event Driven Multi Agent System for Scalable Traffic Optimization is available open access under a Creative Commons Attribution 4 0 International License via link Balancing Agile and Disciplined Engineering and Management Approaches for IT Services and Software springer com Products Mora, Manuel, Gómez, Jorge Marx, O'Connor, Rory V., Buchalcevová, Alena, 2020-07-10 The highly dynamic world of information technology service management stresses the benefits of the quick and correct implementation of IT services A disciplined approach relies on a separate set of assumptions and principles as an agile approach both of which have

complicated implementation processes as well as copious benefits Combining these two approaches to enhance the effectiveness of each while difficult can yield exceptional dividends Balancing Agile and Disciplined Engineering and Management Approaches for IT Services and Software Products is an essential publication that focuses on clarifying theoretical foundations of balanced design methods with conceptual frameworks and empirical cases Highlighting a broad range of topics including business trends IT service and software development this book is ideally designed for software engineers software developers programmers information technology professionals researchers academicians and students

Evolving Software Processes Arif Ali Khan, Dac-Nhuong Le, 2022-01-05 EVOLVING SOFTWARE PROCESSES The book provides basic building blocks of evolution in software processes such as DevOps scaling agile process in GSD in order to lay a solid foundation for successful and sustainable future processes. One might argue that there are already many books that include descriptions of software processes The answer is yes but Becoming acquainted with existing software processes is not enough It is tremendously important to understand the evolution and advancement in software processes so that developers appropriately address the problems applications and environments to which they are applied Providing basic knowledge for these important tasks is the main goal of this book Industry is in search of software process management capabilities The emergence of the COVID 19 pandemic emphasizes the industry's need for software specific process management capabilities Most of today s products and services are based to a significant degree on software and are the results of largescale development programs The success of such programs heavily depends on process management capabilities because they typically require the coordination of hundreds or thousands of developers across different disciplines Additionally software and system development are usually distributed across geographical cultural and temporal boundaries which make the process management activities more challenging in the current pandemic situation This book presents an extremely comprehensive overview of the evolution in software processes and provides a platform for practitioners researchers and students to discuss the studies used for managing aspects of the software process including managerial organizational economic and technical It provides an opportunity to present empirical evidence as well as proposes new techniques tools frameworks and approaches to maximize the significance of software process management Audience The book will be used by practitioners researchers software engineers and those in software process management DevOps agile and global software development SAFe 4.5 Reference Guide Dean Leffingwell, 2018-05-04 The Must have Reference Guide for SAFe Professionals There are a lot of methods of scale out there but the Scaled Agile Framework is the one lighting up the world Steve Elliot Founder CEO AgileCraft Since beginning our Lean Agile journey with SAFe Vantiv has focused its strategic efforts and its execution We have improved the predictability of product delivery while maintaining high quality and have become even more responsive to customers resulting in higher customer satisfaction And just as important employee engagement went up over the past year Dave Kent Enterprise Agile Coach Vantiv Fully updated to include the new

innovations in SAFe 4.5 the SAFe 4.5 Reference Guide is ideal for anyone serious about learning and implementing the world s leading framework for enterprise agility Inside you ll find complete coverage of the scaledagileframework com knowledge base the website that thousands of the world's largest brands turn to for building better software and systems SAFe was developed from real world field experience and provides proven success patterns for implementing Lean Agile software and systems development at enterprise scale This book provides comprehensive quidance for work at the enterprise Portfolio Large Solution Program and Team levels including the various roles activities and artifacts that constitute the Framework Education Training Key to Success The practice of SAFe is spreading rapidly throughout the world The majority of Fortune 100 companies have certified SAFe professionals and consultants as do an increasing percentage of the Global 2000 Case study results visit scaledagileframework com case studies typically include 30 75% faster time to market 25 75% increase in productivity 20 50% improvements in quality 10 50% increased employee engagement Successful implementations may vary in context but share a common attribute a workforce well trained and educated in SAFe practices This book along with authorized training and certification will help you understand how to maximize the value of your role within a SAFe organization The result is greater alignment and visibility improved performance throughout the enterprise and ultimately better outcomes for the business Cool Careers Without College for People Who Love Coding Asher Powell, 2017-07-15 This comprehensive career guide helps readers take a close look at coding as a career path and gives them a long actionable list for turning their interests into a career across a variety of fields Whether a student is interested in games engineering design or systems administration each career path comes with a detailed list of resources and first person accounts from professionals in the field This guide is all a coding enthusiast needs to get started planning and building a career all without having to worry about student loans **Agile Testing** Lisa Crispin, Janet Gregory, 2008-12-30 Testing is a key component of agile development The widespread adoption of agile methods has brought the need for effective testing into the limelight and agile projects have transformed the role of testers Much of a tester's function however remains largely misunderstood What is the true role of a tester Do agile teams actually need members with QA backgrounds What does it really mean to be an agile tester Two of the industry's most experienced agile testing practitioners and consultants Lisa Crispin and Janet Gregory have teamed up to bring you the definitive answers to these questions and many others In Agile Testing Crispin and Gregory define agile testing and illustrate the tester's role with examples from real agile teams. They teach you how to use the agile testing quadrants to identify what testing is needed who should do it and what tools might help The book chronicles an agile software development iteration from the viewpoint of a tester and explains the seven key success factors of agile testing Readers will come away from this book understanding How to get testers engaged in agile development Where testers and QA managers fit on an agile team What to look for when hiring an agile tester How to transition from a traditional cycle to agile development How to complete testing activities in short iterations How to use tests to successfully guide development

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