### PART B - (5 × 16 = 80 marks)

Explain in detail about Henry Fayol's contribution towards classical 1.2. (a) approach towards management.

- CES) (6) Discuss the relative importance of each type of the skills to lower, middle and upper level managers Describe the motion study as used by the Gilbreths (8)(iii) (8)
- Discuss some of the tools for developing organizational strategies. 12. (a) (ii)
  - CLOS Explain the steps involved in Decision making process. (iii) (6)

- Elaborate the different types of organizational plans. (b) (i) C100 What do you understand by Management by Objectives (MBO)? Gii) What are its advantages and limitations? (6)
- 13. Describe a case in which matrix organization structure will be (m) (i) effective. Also discuss the advantages and limitations of matrix organization. (iii) Compare formal and informal organizations. (6)

#### Or

- "Delegation is the ability to get result through others" Discuss. **(b)** (i) Explain the steps and guidelines to be followed while delegating authority. (8)(8)
  - Explain the various methods of training. (iii)
- 14. (a) (i) Explain the types of formal organizational communications. (8)
  - Discuss the obstacles to the leader flexibility and leader styles (iii) based on them (8)

#### Or

- Does motivation important for organization development/achievement? (b) Justify your answer with Maslow's hierarchy of needs.
- 15. (a) (i) Explain the relationship between controlling overall management. Discuss the steps in controlling process. (IO) (iii) Describe the potential barriers to successful controlling. (6)

#### Or

Discuss briefly about (i) Break event analysis and (ii) budget as tools for organizational control. (8 + 8)

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**David Baud** 

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