# Defense



The Changing Nature of Warfare, the Factors Mediating Future Conflict, and Implications for Special Operations

Forces





**Scott N. Romaniuk, Francis Grice** 

The Changing Nature of Warfare, the Factors Mediating Future Conflict, and Implications for Special Operations Forces Joint Special Joint Special Operations University, John B. John B. Alexander, 2014-11-29 This book challenges the prevailing sentiment regarding the nature of war Designed to generate discussion on topics where little or none has been acceptable it pushes the envelope of traditional political and military science thinking It argues that the nature of war has changed at a fundamental level that of definition Further information technology is so pervasive and interpenetrating that its impact cannot be relegated to mere alteration in the techniques by which war is prosecuted Rather information technology facilitates new social structures exacerbates competing hierarchical beliefs and combined with other factors enhances the ability of powerful nations or other philosophical organizations to impose their will on adversaries It is this ability for imposition of will not the level of violence inflicted that will determine whether or not a conflict has been won or lost Other sacred cows are gored in this book by stating The nation state is a failing concept with limited utility and great liability Boundaries once thought to be absolute are in reality arbitrary Ideology not materialism motivates many people and therefore sources of conflict and terrorism cannot be eliminated solely by reducing poverty Personal allegiance s will no longer be assured Violence while it will remain prominent will be optional in future conflicts American Sea Power and the Obsolescence of Capital Ship Theory R.B. Watts, 2015-11-27 Since the beginning of the 20th century the United States has sought to achieve Admiral Alfred Thayer Mahan's vision of command of the sea using large battle fleets of capital ships This strategy has been generally successful no force can oppose the U S Navy on the open seas Yet capital ship theory has become increasingly irrelevant Globally irregular warfare dominates the spectrum of conflict especially in the aftermath of 9 11 Fleet engagements are a thing of the past and even small scale missions that rely on capital ships are challenged by irregular warfare In a pattern evident since World War II the U S Navy has attempted to adapt its capital ship theory to irregular conflicts with mixed results before returning to traditional operations with little or no strategic debate This book discusses the challenges of irregular warfare in the 21st century and the need for U S naval power to develop a new strategic paradigm

The Changing Nature of Warfare, the Factors Mediating Future Conflict, and Implications for SOF Joint Special Operations University, John B Alexander, 2019-07-05 This paper challenges the prevailing sentiment regarding the nature of war Designed to generate discussion on topics where little or none has been acceptable it pushes the envelope of traditional political and military science thinking It argues that the nature of war has changed at a fundamental level that of definition Further information technology is so pervasive and interpenetrating that its impact cannot be relegated to mere alteration in the techniques by which war is prosecuted Rather information technology facilitates new social structures exacerbates competing hierarchical beliefs and combined with other factors enhances the ability of powerful nations or other

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**Bulletin of the Atomic Scientists**, 1967-05 The Bulletin of the Atomic Scientists is the premier public resource on scientific and technological developments that impact global security Founded by Manhattan Project Scientists the Bulletin s iconic Doomsday Clock stimulates solutions for a safer world The Other Quiet Professionals Christopher Paul, Isaac Porche, Elliot Axelband, 2014-09-23 With the establishment of U.S. Cyber Command the cyber force is gaining visibility and authority but challenges remain particularly in the areas of acquisition and personnel recruitment and career progression A review of commonalities similarities and differences between the still nascent U S cyber force and early U S special operations forces conducted in 2010 offers salient lessons for the future direction of U S cyber forces Planning and Training Considerations for Emerging Trends in Special Operations and General Purpose Force Operational Integration ,2004 Evidence from recent operations shows an increasing tendency of employing Special Operations Forces SOF with General Purpose Forces GPF The larger degree of cooperation and mutual support necessitates Joint Forces Command JFCOM United States Special Operations Command USSOCOM and the Services change current planning and training framework to better reflect present and future operational employment expectations Previously SOF and GPF planners primarily focused on deconfliction of operations when needed but Operation Iraqi Freedom OIF and Operation Enduring Freedom OEF have demonstrated a need for greater cooperation and SOF GPF integration at all levels Integration of SOF and GPF is happening on the battlefield now Recent changes to doctrine necessitate changes in military education and training to reinforce the successes and mitigate shortcomings and risks found in current SOF and GPF integration JFCOM can drive this with initiatives in these areas with the support of the Services USSOCOM and the training proponents and centers Implementation of this training and education will increase employment options for Combatant Commanders JTF Commanders and unit leaders at all levels The changing nature of conflict under the Global War on Terror GWOT limited resources broad operational scope and increased operational tempo require all assets be employed to the greatest effect and as efficiently as possible More effective integration of SOF and GPF is a step towards this end Into the Void Tames D. Kiras, Martijn Kitzen, 2024-06-06 The moment in the sun for special operations sometimes appears to have passed seemingly eclipsed by preparations for potential conflict under the guise of great power competition combined with failure in Afghanistan Yet the war in Ukraine serves as a reminder that special operations play an even greater role today before during and presumably after conflict The challenge remains dealing with current irregular and hybrid threats at the same time as preparing for an uncertain future as threats and technologies evolve at a dizzying pace Focusing too much on the future of conventional warfare creates a void in national security discussions related to special operations This book seeks to

fill that gap drawing on the expertise of scholars and practitioners in the field from the Indo Pacific Europe and the United States to answer what if anything special operations can or should seek to do and how The contributors explore such topics as proxies non state special forces capabilities innovation and transformation artificial intelligence and special operations in space and cyberspace These chapters are united by their analysis that special operations will have future strategic and operational value for allies and adversaries alike provided that difficult choices are made in the present *Military Trends and the Future of Warfare* Forrest E. Morgan, Raphael S. **Operations Forces** Matthew P. Johnson, 2005 Cohen, 2022-04-30 This volume of the Future of Warfare series examines significant factors shaping military trends over the next 10 15 years changes in the size quality and character of military forces available to the United States and its potential Special Forces' Mission Focus for the Future Kenneth E. Tovo, U.S. Army Command and General Staff adversaries College. School of Advanced Military Studies, 1995 Into the Void James D Kiras, Martijn Kitzen, 2024-09-15 A critical analysis of how global special forces can and should evolve into a future ready capability responding to today s post War on Innovative Practices for Special Warfare - Army Special Operations Forces and Collaboration, Terror challenges Structure and Incentives, Case Analyses of Google, the Joint Special Operations Command, and Silicon Valley U. S. Military, Department of Defense (DoD), U. S. Government, 2017-09-09 Special Warfare forces are tasked with conducting operations in uncertain environments defined by rapidly changing environmental elements instability and the interaction of many diverse external factors complexity In order to succeed organizations operating in uncertain environments should decentralize decision making to the appropriate level and emphasize an organic approach that focuses on the importance of people adaptation and innovation The current USASOC bureaucracy mirroring the conventional Army is built to maximize internal efficiency and specialize in previously predicted scenarios Due to persistently high operational tempo personnel downsizing and fiscal constraints redesigning USASOC is not feasible at this time However the improvement of processes and incremental enhancement to align better with the operational environment within the existing design is possible This study explores best practices from innovative and adaptive organizations that ARSOF can draw upon to increase its capability to conduct special warfare Through the examination of these best practices the study identified four key factors that lead to innovation collaboration organizational structure incentives and acceptance This study recommends that Special Warfare forces apply these factors by increasing career flexibility internal and external linkages through broadening opportunities and liaisons and the collective intelligence of the organization through the use of cross functional teams and increased communication measures Adopting these enhancements may promote innovation and adaptation and increase Special Warfare forces contributions to national defense CHAPTER I FRAMING THE PROBLEM A INTRODUCTION B DESIGN PRINCIPLES FOR SPECIAL WARFARE C ARSOF ORGANIZATIONAL DESIGN AND INCOMPATIBILITIES WITH SPECIAL WARFARE D RESEARCH QUESTION E METHODS CHAPTER II LITERATURE REVIEW A INTRODUCTION B

ORGANIZATIONAL DESIGN THEORY C IDEA DEVELOPMENT IN ORGANIZATIONS D MILITARY INNOVATION E CORPORATE APPROACHES TO INNOVATION F IDENTIFIED INNOVATION THEMES 1 Collaboration 2 Structure 3 Incentives 4 Acceptance CHAPTER III CASE ANALYSES A INTRODUCTION B GOOGLE 1 Conclusions C JOINT SPECIAL OPERATIONS COMMAND 1 Conclusions D SILICON VALLEY 1 Conclusions E INNOVATION OUTSIDE OF THE MILITARY AND INFORMATION TECHNOLOGY INDUSTRIES 1 Conclusions CHAPTER IV COMPOUNDING FACTORS OF INNOVATION AND ADAPTATION A COLLABORATION B STRUCTURE C INCENTIVES D ACCEPTANCE CHAPTER V RECOMMENDATIONS A APPLYING THE LESSONS LEARNED TO SPECIAL WARFARE UNITS 1 Career Flexibility 2 Broadening Opportunities 3 Liaisons 4 Cross Functional Teams LIST OF REFERENCES FOOTNOTES Warfare Susan Marguis, 2011-02-01 For four decades after World War II U S Special Operations Forces including Army Special Forces Navy SEALs Air Force special operations aircrews and Special Tactics Group suffered from mistrust and inadequate funding from the military services They were nearly eliminated from the active force following the Vietnam War But in the past fifteen years special operations forces have risen from the ashes of the failed 1980 rescue of American hostages in Iran to become one of the most frequently deployed elements of the U S military They are now adequately funded better equipped and well trained Special operations forces are often the nation s first military response when faced with a crisis in today s uncertain and unstable international security environment What caused this dramatic turnaround As this book shows it was a long way from congressional outrage at TV images of burned bodies of U S servicemen in the Iranian desert to the establishment of a special operations force of nearly 45 000 active and reserve personnel The drama of how this happened sheds light on how public policy is made and implemented It illustrates the complex interaction between internal forces within the special operations community as well as between the executive and legislative branches of the U S government The implementation of legislation establishing a special operations capability is seen to rebuild and protect these forces to an extent never imagined by the early quiet professionals While offering insights into how the U S government makes policy Susan Marquis also offers a revealing look at the special operations community including their storied past extreme training and recent operational experience that continues to forge their distinctive organizational mission and culture She describes the decade long struggle to rebuild special operations forces resulting in new SOF organizations with independence that is unique among U S military forces an independence approaching that of a new military service The Role of Army Special Operations Forces in Information Warfare in the 21st Century John H. Bone, Army War College Special Operations Forces and Elusive Enemy Ground Targets William Rosenau, 2001-12-05 In the Vietnam (U.S.),2000 War and the Persian Gulf conflict special operations forces SOF conducted reconnaissance operations to locate hidden targets when political and other considerations prevented the deployment of conventional ground units and air power alone was unable to locate and eliminate elusive objectives In Vietnam SOF teams crossed the border into Laos to search for truck

parks storage depots and other assets along the Ho Chi Minh Trail that were obscured by jungle canopy and camouflage In western Iraq British and American SOF patrolled vast areas searching for mobile Scud launchers In both cases the nature of the terrain combined with adversary countermeasures made it extremely difficult for ground teams to achieve their objectives There are a number of implications for future operations Although new technology such as mini and micro unmanned aerial vehicles may make it easier to teams to reconnoiter wide areas using SOF in this fashion is unlikely to achieve U S objectives Concerns about casualties and prisoners of war are likely to limit the use of SOF to the most vital national interests However unattended ground sensors could play an enhanced role in future operations Although most will be delivered by air some will require hand emplacement in difficult enemy terrain a mission well suited to SOF SOF in a battle damage assessment role could help ensure that critical targets have been destroyed Finally SOF might disable destroy or recover nuclear biological or chemical weapons 21st Century SOF Department of Defense, United States Special Operations Command, Joint Special Operations University, U. S. Government, 2017-08-22 In this concise JSOU monograph Dr Rich Yarger considers the 21st century security environment previous work on special operations theory and various other perspectives of SOF gleaned from his research to synthesize an American SOF school of thought which he argues provides a foundation for developing an American special operations theory for the 21st century He offers definitions premises and principles that explain modern American special operations over the last 70 years and can serve SOF well into the future Based on his research he identifies major areas of concern for SOF leadership As USSOCOM confronts the challenges offered by the 21st century and policymakers continue to look at SOF as a preferred means to address numerous and complex security issues theory is essential in determining and explaining the appropriate roles and missions for SOF in the 21st century and for building and sustaining the forces It explains the strategic utility of SOF bolsters the strategic art within SOF and informs doctrine This monograph offers a basis toward such a theory. The timing for advancing a comprehensive theory of American special operations could not be more opportune for several reasons First with over 70 years of modern history the American SOF reputation has never stood higher in the esteem of the public and policymakers In the last two decades special operations have taken on a greater role in national defense and policymakers and strategists have found utility in the kind of military power SOF projects Such recognition is a double edged sword The nation has been confronted with significant challenges in the first half of the 21st century that have already strained the capacity of the United States and its strategic partners to deal with them Policymakers and the 2012 Defense Strategy are correct to recognize the relevance of SOF to these threats and opportunities but in advocating the greater use of special operations they clearly do not grasp what the SOF Truths imply about SOF capacity 5 As a result U S Special Operations Command USSOCOM must parley the hard earned esteem won by special operators over the past decade to build the force for the future while advising policymakers and senior military decision makers on how best to use a qualitatively constrained SOF capacity Concurrently a number of

people question whether the greatest strategic utility is being made of SOF power 6 This is not a questioning of SOF personnel's efforts but a genuine concern about how unique and limited capabilities are used or not used and how they might best be used in the future A unified theory would inform how best to wield the SOF sword Second under USSOCOM SOF have matured into a discrete military force with many of the distinguishing characteristics that define a separate service Theories and schools of thought explain how each service fits into the nation s security sets the parameters for roles and missions lavs the basis for a strategic art and informs doctrine and the professional development of the force In the past SOF have relied on mentoring on the job experience a limited doctrine and a high degree of flexibility and adaptability Notwithstanding the great need for and value of the latter a theory and school of thought provide perspective for strategy mission planning and improvising when in contact with the enemy significantly shortening and lowering the cost of the learning curve at all levels of war **Strategic Horizons** Steven Metz,1997 The Future of US Warfare Scott N. Romaniuk, Francis Grice, 2017-03-31 This book provides an interdisciplinary analysis of the future of US warfare including its military practices and the domestic and global challenges it faces. The need to undertake a comprehensive analysis about the future of warfare for the US is more pressing today than ever before New technologies and adversaries both old and new have the potential to revolutionize how wars are fought and it is imperative that policy makers military planners and scholars engage with the latest analyses regarding these new threats and weapon systems. The primary aim of this book is to provide a clear and comprehensive depiction of the types of conflict that the United States is likely to become involved with in the future as well as the methods of warfare that it may employ within these struggles While a number of scholarly books have previously considered some of the potential features of US warfare in the future many of these writings are either outdated or have limited their focus to just one or two of the main types of warfare that may occur and omitted consideration of the others This book intends to remedy this deficiency in the literature The volume consists of thematic chapters which address the key issues relevant to the future of US warfare including cyber warfare asymmetric conflicts drone warfare and nuclear strategy Through the provision of a series of analyses by leading international academics the volume provides an important interdisciplinary examination of the different areas of warfare that the United States is expected to use or encounter in the future This book will be of great interest to students of US foreign policy military studies strategic studies and International Creating Paths of Change U. S. Military, Department of Defense (DoD), U. S. Government, 2018-06-07 Relations in general This 2018 study focuses on command and control for irregular warfare operations and the organizational design elements that determine when special operations forces SOF can be a supported command The complexities uncertainty speed and need for interoperability in the 21st century operational environment require flexible organizations capable of integrating across U S governmental agencies Integration and organizational flexibility are fundamental to conventional forces but what about their interdependence with SOF to achieve maximum effects Militaries have long been uniting conventional and

irregular forces Since the Revolutionary War U S conventional and irregular forces have fought side by side Throughout each conflict SOF have performed a supporting role The conditions on today s battlefields are much more decentralized and much less simple The environment is unstable with U S and enemy forces conducting asymmetrical warfare Insurgencies have required fighting unconventionally Additionally information flows can cause friction that further destabilizes the environment The argument is not that conventional forces cannot adapt to a dynamic operational environment only that their organizational structure is less effective in an uncertain or complex environment Dynamic unpredictable environments call for an organic decentralized structure Insights from organizational theory suggest SOF units can be the supported command in these conditions I INTRODUCTION A THESIS QUESTION B RESEARCH AND SCOPE C CHAPTER OVERVIEW D METHODOLOGY 1 Performance within the General Environment 2 Structural Configuration 3 Galbraith Star Model 4 Projected Results II CURRENT OPERATING ENVIRONMENT III CASE STUDIES A SPECIAL ACTIONS FORCES SAF 1963 1972 1 Introduction 2 Background 1953 1962 3 Analysis 4 Conclusion B AFGHANISTAN VILLAGE STABILITY OPERATIONS C TASK FORCE VIKING 1 Introduction 2 Background 3 Analysis 4 Conclusion IV ANALYSIS AND RECOMMENDATIONS A FUTURE CONFLICT TRENDS B AN OPPORTUNITY FOR CHANGE C CONCLUSION APPENDIX GLOSSARY OF ORGANIZATIONAL DESIGN TERMS

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