

Chapter 2

Managerial Accounting and Cost Concepts

Solutions to Questions

2-1 The three major elements of product costs in a manufacturing company are direct materials, direct labor, and manufacturing overhead.

2-2

a. Direct materials are an integral part of a finished product and their costs can be conveniently traced to it.

b. Indirect materials are generally small items of material such as glue and nails. They may be an integral part of a finished product but their costs can be traced to the product only at great cost or inconvenience.

c. Direct labor consists of labor costs that can be easily traced to particular products. Direct labor is also called "touch labor."

d. Indirect labor consists of the labor costs of janitors, supervisors, materials handlers, and other factory workers that cannot be conveniently traced to particular products. These labor costs are incurred to support production, but the workers involved do not directly work on the product.

e. Manufacturing overhead includes all manufacturing costs except direct materials and direct labor. Consequently, manufacturing overhead includes indirect materials and indirect labor as well as other manufacturing costs.

2-3 A product cost is any cost involved in purchasing or manufacturing goods. In the case of manufactured goods, these costs consist of direct materials, direct labor, and manufacturing overhead. A period cost is a cost that is taken directly to the income statement as an expense in the period in which it is incurred.

2-4

- a. Variable cost: The variable cost per unit is constant, but total variable cost changes in direct proportion to changes in volume.
- b. Fixed cost: The total fixed cost is constant within the relevant range. The average fixed cost per unit varies inversely with changes in volume.
- c. Mixed cost: A mixed cost contains both variable and fixed cost elements.

2-5

- a. Unit fixed costs decrease as volume increases.
- b. Unit variable costs remain constant as volume increases.
- c. Total fixed costs remain constant as volume increases.
- d. Total variable costs increase as volume increases.

2-6

- a. Cost behavior: Cost behavior refers to the way in which costs change in response to changes in a measure of activity such as sales volume, production volume, or orders processed.
- b. Relevant range: The relevant range is the range of activity within which assumptions about variable and fixed cost behavior are valid.

2-7 An activity base is a measure of whatever causes the incurrence of a variable cost. Examples of activity bases include units produced, units sold, letters typed, beds in a hospital, meals served in a cafe, service calls made, etc.

2-8 The linear assumption is reasonably valid providing that the cost formula is used only within the relevant range.

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History of Management Accounting in Japan Hiroshi Okano, 2015-10-01 This book sheds light on the interpenetration process between practice and theory of Japanese management accounting by using historical methods Japanese management accounting can be characterized by the fact that it not only emphasizes the management of entities such as JIT and kaizen activities both in the company but also suppliers

ASSESSMENT OF BUSINESS PROFITS S.N.L Agarwala/prabhat Agarwal/usha Agarwal, 2003 A Comprehensive and Practical Guide on Assessment of Profits from Business Emerging trends in assessment of profit Challenges to book profit Profitability ratios Additions and deductions Deemed profits and gains Export profit Presumptive income Protective assessment Assessment in search and seizure cases under the Block Assessment Scheme as well as under New Assessment Scheme This book will help in developing skills for determination of profit that is charged to income tax It is useful for tax administrators tax consultants and taxpayers as a handy reference book on the subject

Management Accounting Research (RLE Accounting) Charles Klemstine, Michael Maher, 2014-02-05 This bibliography presents a review of trends in management accounting research and a classified annotated listing of over 600 works in the area It is intended to help the accounting researcher or student who wishes to review the development of the literature in management accounting over many years The book traces this development from 1926 to 1982 through the primary academic journals This review has focussed on accounting literature and includes only those works from outside the accounting literature that were seminal in defining and introducing a research area and were frequently referenced in the accounting literature

Information Systems: Crossroads for Organization, Management, Accounting and Engineering Marco De Marco, Dov Te'eni, Valentina Albano, Stefano Za, 2012-06-14 This book examines a wide range of issues that characterize the current IT based innovation trends in organizations It contains a collection of research papers focusing on themes of growing interest in the field of Information Systems Organization Studies Management Accounting and Engineering The book offers a multidisciplinary view on Information Systems with the aim of disseminating academic knowledge It would be particularly relevant to IT practitioners such as information systems managers and IT consultants The 12 sections cover a broad spectrum of topics including eServices in Public and Private Sectors Organizational Change and the Impact of ICT in Public and Private Sectors Information and Knowledge Management Human Computer Interaction Information Systems Innovation Transfer and New Business Models Business Intelligence Systems their Strategic Role and Organizational Impacts New Ways to Work and Interact with the Internet IS IT and Security Blending Design and Behavioral Research in Information Systems Professional Skills Certification of Curricula Online Education and Communities IS Design IS Development Metrics and Compliance ICT4LAW Information and communication technologies to help firms public administrations legislators and citizens to operate in a highly regulated world The content of each section is based on a selection of original double blind peer reviewed contributions

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Christopher S. Chapman, Anthony G. Hopwood, Michael D. Shields, 2011-09-14 Volume two of the Handbooks of Management Accounting Research consists of two groups of chapters. The first draw together research that has focussed on particular management accounting practices. The second set synthesise contributions to the literature that have been focussed within particular organisational contexts. Volume two concludes with a review of research on how management accounting practice and research varies around the world. Special pricing available if purchased as a set with Volume 1. Documents the scholarly management accounting literature. Publishing both in print and online through Science Direct International in scope.

Subject Guide to Books in Print ,2001 BUSINESS ACCOUNTING AND FINANCIAL MANAGEMENT

SUBHASH CHANDRA DAS, 2013-06-03 This comprehensive and concise book critically examines the essential principles, practices and approaches to financial accounting, cost and management accounting and financial management. This book is intended for the postgraduate students of management and commerce. Besides, it is equally useful for the students of engineering and technology. The objective of this book is to assist the students and readers in developing an understanding of the theories of various branches of accounting and financial management and to integrate the knowledge with practice in evaluating the strategic management decisions. The book contains thirty-three chapters divided into three parts. Part A comprising ten chapters discusses the key principles and practices of financial accounting. Part B containing eight chapters explains various methods and techniques of cost and management accounting. Part C comprising fifteen chapters provides an insight into the numerous dimensions of financial management policies and practices. Key Features: A systematic presentation of the subject matter supported with a substantial number of Examples, Diagrams and Tables for easy understanding. The topics of Accounting for Fixed Assets, Chapter 4 Depreciation Accounting, Chapter 5 Revenue Recognition, Chapter 6 Accounting for Inventories, Chapter 8 and Cash Flow Statement, Chapter 20 have been written thoroughly in accordance with the Accounting Standards AS issued by the ICAI. Review questions covering examination problems and their answers are given at the end of each chapter. The detailed answers are available in the Instructors Manual. An exhaustive glossary of terms has been provided to explain the core concepts. Solutions Manual is also available. *Nudging in Management Accounting* Susanne Rauscher, Annika Zielke, 2019-10-16 Susanne Rauscher and Annika Zielke provide an in-depth analysis of the relevance of nudging as a potential solution approach for behavioral issues within the area of Management Accounting. It challenges whether learnings from already successful applications of nudging, especially in the social and political context, can be transferred to the corporate environment of management accounting. This study contributes to the increasing interest in behavioral economics in the corporate context. Its findings have the potential to impact both academic research and practitioners' work. Cost and Management Accounting I [CBCS CU] MP Gupta, Cost and Management Accounting I has been especially written to meet the requirements of B Com students as per the Choice Based Credit System CBCS curriculum of University of Calcutta. It comprehensively presents the fundamental concepts of cost accounting in an informative and

systematic manner *Management Accounting* Carol J. McNair-Connolly, Kenneth A. Merchant, 2020-04-30 An intuitive and straightforward introduction to management accounting In the newly revised second edition of *Management Accounting An Integrative Approach* a team of distinguished accountants and educators delivers a comprehensive and authoritative discussion of key management accounting subjects From business planning and analysis to the measurement and evaluation of performance estimating costs activity based costing and management accounting in large complex organizations this book covers every critical component of a rapidly evolving and centrally important subject This latest edition includes updated data tables revised practice problems corrected and simplified formulas new In the News and Looking Back sections and updated figures It is essential reading for students of business managerial accounting and related subjects Effective Strategy Execution Bernd Heesen, 2024-04-03 Turbulent times require new approaches to strategy execution This book demonstrates how the use of business intelligence can enhance performance by fostering a shared understanding of the strategy through a Value Scorecard It also outlines the Strategic Alignment Process for measuring and monitoring performance The Strategic Alignment Remote Control is presented as the ultimate tool for managers to maintain control of their business The third edition of this book has been updated and improved Seven case studies utilizing business intelligence applications such as Microsoft Excel and Microsoft Power BI have been added in Chapter 6 titled Business Intelligence in Practice These case studies enable readers to learn how to work with key performance indicators and visualize them **Books in Print**, 1991 *Electronic Business: Concepts, Methodologies, Tools, and Applications* Lee, In, 2008-12-31 Enhances libraries worldwide through top research compilations from over 250 international authors in the field of e business Taxmann's Management Accounting with Excel Applications [UGCF | NEP] - Comprehensive Guide—Integrating Examples | Practical Excel Applications | Exam-oriented Content Prof. (Dr.) C.P. Gupta, Dr. Vidisha Garg, 2025-06-05 Management Accounting with Excel Applications based on National Education Policy NEP offers a clear well structured and up to date exposition It systematically explains core management accounting concepts from budgeting and standard costing to decision making and responsibility accounting while highlighting the importance of Excel in today's data driven environment Every chapter incorporates business scenarios and practical examples helping readers connect theory with managerial challenges This book is intended for the following audience Undergraduate Students of B Com Hons and B Com especially those following the latest NEP guidelines Professional Course Aspirants preparing for CMA CA or related certifications Educators and Instructors looking for a comprehensive textbook with a logical flow Business Professionals Managers who need an easy to follow reference to enhance their decision making skills using management accounting tools The Present Publication is the 2nd Edition authored by Prof Dr C P Gupta and Dr Vidisha Garg with the following noteworthy features NEP aligned Content Conforms to the latest National Education Policy guidelines and the syllabus for B Com Hons and B Com Lucid Explanations Worked Examples Offers abundant illustrations solved problems and

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Project Management, 2nd Edition Patel Bhavesh, 2012 The book discusses all the issues related to Project Management Strategic considerations recognition of the human factor and need for administrative set up are interwoven in this book while developing the main theme of the financial side of project management New in this Book 1 New chapters titled Infrastructure Projects and Project Financing have been added 2 Economic and Social Cost Benefit and Network Analysis and Execution Plan have been enriched with additional material 3 Components of interest rates has been elaborated and the concepts of cost of capital and required rate of return built on it 4 More examples and real cases and enhanced diagrammatic explanation 5 Chapterization scheme has been revised in the line of phases of project life cycle 6 References footnotes and web links have been added to give readers access to extra material for further reading Key Features 1 Strategy human aspect administrative issues and system approach have been integrated in a single thread without compromising on conceptual clarity and simplicity 2 Use of spreadsheet has been extensively explained in chapters where it is most applicable 3 A continuous case has been built around the theme of each chapter throughout the book

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Management Accounting and Asian Perspectives Carsten Berkau, Keabetswe Sylvia Berkau, Mohd Ridzuan Darun, 2021-10-18 The book starts with a comparison of financial accounting and management accounting both discussed based on the production firm PENOR Ltd It further demonstrates accounting work in support of general management CVP analysis DOL performance measurement risk management and M A as well as cost accounting structures for absorption and marginal cost accounting systems internal cost allocations reporting monitoring manufacturing accounting calculation contribution margin accounting and activity based costing The content is explained by detailed case studies This Asia edition also includes real case studies about companies in Malaysia All chapters outline the learning objectives provide an overview include case studies and how it is done paragraphs They end with a summary the explanation of new technical terms and a question bank with solutions for checking your learning progress On the internet you can find more than 300 exam tasks with solutions as well as youtube videos from the authors

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