

# Agile Estimating and Planning



Mike Cohn

# **Agile Estimating And Planning Robert C Martin**

**Victor M. Corman** 

#### **Agile Estimating And Planning Robert C Martin:**

**Agile Estimating and Planning** Mike Cohn, 2005-11-01 Agile Estimating and Planning is the definitive practical guide to estimating and planning agile projects In this book Agile Alliance cofounder Mike Cohn discusses the philosophy of agile estimating and planning and shows you exactly how to get the job done with real world examples and case studies Concepts are clearly illustrated and readers are guided step by step toward how to answer the following questions What will we build How big will it be When must it be done How much can I really complete by then You will first learn what makes a good plan and then what makes it agile Using the techniques in Agile Estimating and Planning you can stay agile from start to finish saving time conserving resources and accomplishing more Highlights include Why conventional prescriptive planning fails and why agile planning works How to estimate feature size using story points and ideal days and when to use each How and when to re estimate How to prioritize features using both financial and nonfinancial approaches How to split large features into smaller more manageable ones How to plan iterations and predict your team's initial rate of progress How to schedule projects that have unusually high uncertainty or schedule related risk How to estimate projects that will be worked on by multiple teams Agile Estimating and Planning supports any agile semiagile or iterative process including Scrum XP Feature Driven Development Crystal Adaptive Software Development DSDM Unified Process and many more It will be an indispensable resource for every development manager team leader and team member **Agile Processes in Software Engineering and Extreme Programming** Alberto Sillitti, Xiaofeng Wang, Angela Martin, Elizabeth Whitworth, 2010-05-20 This book contains the refereed proceedings of the 11th International Conference on Agile Software Development XP 2010 held in Trondheim Norway in June 2010 In order to better evaluate the submitted papers and to highlight the applicational aspects of agile software practices there were two different program committees one for research papers and one for experience reports Regarding the research papers 11 out of 39 submissions were accepted as full papers and as far as the experience reports were concerned the respective number was 15 out of 50 submissions In addition to these papers this volume also includes the short research papers the abstracts of the posters the position papers of the PhD symposium and the abstracts of the panel on Collaboration in an Agile World The Software Craftsman Sandro Mancuso, 2014-12-14 In The Software Craftsman Sandro Mancuso explains what craftsmanship means to the developer and his or her organization and shows how to live it every day in your real world development environment Mancuso shows how software craftsmanship fits with and helps students improve upon best practice technical disciplines such as agile and lean taking all development projects to the next level Readers will learn how to change the disastrous perception that software developers are the same as factory workers and that software projects can be run like factories *Knowledge Engineering: Practice and Patterns* Philipp Cimiano, H. Sofia Pinto, 2010-11-18 Knowledge Management and Knowledge Engineering is a fascinating eld of re 1 search these days In the beginning of EKAW the modeling and acquisition of knowledge was the privilege of or rather a

burden for a few knowledge engineers familiar with knowledge engineering paradigms and knowledge rep sentation formalisms. While the aimhasal ways been to model knowledged ecl atively and allow for reusability the knowledge models produced in these early days were typically used in single and very speci c applications and rarely changed Moreover these models were typically rather complex and they could be understood only by a few expert knowledge engineers This situation has changed radically in the last few years as clearly indicated by the following trends The creation of even formal knowledge is now becoming more and more collaborative Collaborative ontology engineering tools and social software platforms show the potential to leverage the wisdom of the crowds or at least of the many to lead to broader consensus and thus produce shared models which qualify better for reuse A trend can also be observed towards developing and publishing small but 2 3 4 high impactvocabularies e g FOAF DublinCore GoodRelations rather than complex and large knowledge **Agile Software Engineering** Orit Hazzan, Yael Dubinsky, 2009-02-28 Overview and Goals The agile approach for models software development has been applied more and more extensively since the mid nineties of the 20th century Though there are only about ten years of accumulated experience using the agile approach it is currently conceived as one of the mainstream approaches for software development This book presents a complete software engineering course from the agile angle Our intention is to present the agile approach in a holistic and compreh sive learning environment that fits both industry and academia and inspires the spirit of agile software development Agile software engineering is reviewed in this book through the following three perspectives I The Human perspective which includes cognitive and social aspects and refers to learning and interpersonal processes between teammates customers and management l The Organizational perspective which includes managerial and cultural aspects and refers to software project management and control lThe Technological perspective which includes practical and technical aspects and refers to design testing and coding as well as to integration delivery and maintenance of software products Specifically we explain and analyze how the explicit attention that agile software development gives these perspectives and their interconnections helps viii Preface it cope with the challenges of software projects This multifaceted perspective on software development processes is reflected in this book among other ways by the chapter titles which specify dimensions of software development projects such as quality time abstraction and management rather than specific project stages phases or practices Agile Javać Jeff Langr, 2005-02-14 Master Java 5 0 and TDD Together Build More Robust Professional Software Master Java 5 0 object oriented design and Test Driven Development TDD by learning them together Agile Java weaves all three into a single coherent approach to building professional robust software systems Jeff Langr shows exactly how Java and TDD integrate throughout the entire development lifecycle helping you leverage today s fastest most efficient development techniques from the very outset Langr writes for every programmer even those with little or no experience with Java object oriented development or agile methods He shows how to translate oral requirements into practical tests and then how to use those tests to create reliable high

performance Java code that solves real problems Agile Java doesn t just teach the core features of the Java language it presents coded test examples for each of them This TDD centered approach doesn t just lead to better code it provides powerful feedback that will help you learn Java far more rapidly The use of TDD as a learning mechanism is a landmark departure from conventional teaching techniques Presents an expert overview of TDD and agile programming techniques from the Java developer's perspective Brings together practical best practices for Java TDD and OO design Walks through setting up Java 5 0 and writing your first program Covers all the basics including strings packages and more Simplifies object oriented concepts including classes interfaces polymorphism and inheritance Contains detailed chapters on exceptions and logging math I O reflection multithreading and Swing Offers seamlessly integrated explanations of Java 5 0 s key innovations from generics to annotations Shows how TDD impacts system design and vice versa Complements any agile or traditional methodology including Extreme Programming XP **Becoming Agile** Ahmed Sidky, Greg Smith, 2009-04-30 Many books discuss Agile from a theoretical or academic perspective Becoming Agile takes a different approach and focuses on explaining Agile from a case study perspective Agile principles are discussed explained and then demonstrated in the context of a case study that flows throughout the book The case study is based on a mixture of the author's real world experiences Becoming Agile also focuses on the importance of adapting Agile principles to the realities of your environment In the early days of Agile there was a general belief that Agile had to be used in all phases of a project and that it had to be used in its purest form Over the last few years reputable Agile authorities have begun questioning this belief We re finding that the best deployments of Agile are customized to the realities of a given company Becoming Agile discusses the cultural realities of deploying Agile and how to deal with the needs of executives managers and the development team during migration The author discusses employee motivation and establishing incentives that reward support of Agile techniques Purchase of the print book comes with an offer of a free PDF ePub and Kindle eBook from Manning Also available is all code from the book Praise for Becoming Agile This is much more than just a book about Agile This is a roadmap A very detailed roadmap that takes you from the initial is Agile right for me stage through completion and delivery of your pilot project and beyond Charlie Griefer Senior Software Engineer Amcom Technology a must read for those of us who have come from years of waterfall and attempts at changes to traditional methodologies or processes clear concise and has plenty of example scenarios that many individuals and corporations would identify with Jamie Phillips Senior Software Engineer Picis Inc This book is quite unique It is written in a form of a 5 day training course I am usually not a fan of such a writing style but I think that Becoming Agile is an exception It's about a software process and as such requires a lot of case studies group exercises or at least what a book format allows and therefore the training course style is perfect to facilitate learning Vladimir Pasman Cocoacast com Becoming Agile in an Imperfect World offers a different and useful look at Agile methods Reminding us that becoming agile is more of a mindset adjustment than a process change Sidky and Smith use a case study to share their insights and tools

throughout the book including the unique Sidky Agile Measurement Index SAMI Sanjiv Augustine President LitheSpeed LLC and author of Managing Agile Projects The authors emphasise that the aim should be to create a customised agile development process that is tailored to the needs of the organisation Instead of aiming for agile perfection one should aim at reaching the right level of agility for one s organisation Excellent advice Kailash Awati Eight to Late The book totally inspired me A lot of my readings on Agile from back in the day were very theoretical and high level at the same time But Becoming Agile helps take you to the next level by going beyond the theory and into the nitty gritty practicality of employing the Agile approach So it was very energizing having the game plan laid out in front of you as well as the hurdles you ll encounter and how to overcome them Tariq Ahmed author of Flex 3 in Action **Information Systems Architecture and Technology:** Proceedings of 37th International Conference on Information Systems Architecture and Technology - ISAT 2016 -Part I Leszek Borzemski, Adam Grzech, Jerzy Świątek, Zofia Wilimowska, 2016-09-17 This four volume set of books constitutes the proceedings of the 2016 37th International Conference Information Systems Architecture and Technology ISAT or ISAT 2016 for short held on September 18 20 2016 in Karpacz Poland The conference was organized by the Department of Management Systems and the Department of Computer Science Wroc aw University of Science and Technology Poland The papers included in the proceedings have been subject to a thorough review process by highly qualified peer reviewers The accepted papers have been grouped into four parts Part I addressing topics including but not limited to systems analysis and modeling methods for managing complex planning environment and insights from Big Data research projects Part II discoursing about topics including but not limited to Web systems computer networks distributed computing and mulit agent systems and Internet of Things Part III discussing topics including but not limited to mobile and Service Oriented Architecture systems high performance computing cloud computing knowledge discovery data mining and knowledge based management Part IV dealing with topics including but not limited to finance logistics and market problems and artificial intelligence methods Scrum and XP from the Trenches - 2nd Edition Henrik Kniberg, 2015 This book aims to give you a head start by providing a detailed down to earth account of how one Swedish company implemented Scrum and XP with a team of approximately 40 people and how they continuously improved their process over a year s time Under the leadership of Henrik Kniberg they experimented with different team sizes different sprint lengths different ways of defining done different formats for product backlogs and sprint backlogs different testing strategies different ways of doing demos different ways of synchronizing multiple Scrum teams etc They also experimented with XP practices different ways of doing continuous build pair programming test driven development etc and how to combine this with Scrum This second edition is an annotated version a director's cut where Henrik reflects upon the content and shares new insights gained since the first version of the book **Agile Anywhere** Orit Hazzan, Yael Dubinsky, 2014-10-10 The message conveyed in this work is that agility can be implemented anywhere Accordingly ten guidelines are presented for the adoption of agility to enable us to cope with changes in our lives in our teams and in our organizations Since the authors advocate agility the content is presented in the form of concise standalone chapters allowing the reader to focus on the specific topic they wish to adopt in order to Agile Processes in Software Engineering and Extreme Programming Giulio Concas, Ernesto Damiani, Marco Scotto, Giancarlo Succi, 2007-07-03 This book constitutes the refereed proceedings of the 8th International Conference on Agile Processes in Software Engineering and eXtreme Programming XP 2007 held in Como Italy in June 2007 It covers managing agile processes extending agile methodologies teaching and introducing agile methodologies methods and tools empirical studies and methodology issue The Robert C. Martin Clean Code Collection (Collection) Robert C. Martin, 2011-11-10 The Robert C Martin Clean Code Collection consists of two bestselling eBooks Clean Code A Handbook of Agile Software Craftmanship The Clean Coder A Code of Conduct for Professional Programmers In Clean Code legendary software expert Robert C Martin has teamed up with his colleagues from Object Mentor to distill their best agile practice of cleaning code on the fly into a book that will instill within you the values of a software craftsman and make you a better programmer but only if you work at it You will be challenged to think about what s right about that code and what s wrong with it More important you will be challenged to reassess your professional values and your commitment to your craft In The Clean Coder Martin introduces the disciplines techniques tools and practices of true software craftsmanship This book is packed with practical advice about everything from estimating and coding to refactoring and testing It covers much more than technique It is about attitude Martin shows how to approach software development with honor self respect and pride work well and work clean communicate and estimate faithfully face difficult decisions with clarity and honesty and understand that deep knowledge comes with a responsibility to act Readers of this collection will come away understanding How to tell the difference between good and bad code How to write good code and how to transform bad code into good code How to create good names good functions good objects and good classes How to format code for maximum readability How to implement complete error handling without obscuring code logic How to unit test and practice test driven development What it means to behave as a true software craftsman How to deal with conflict tight schedules and unreasonable managers How to get into the flow of coding and get past writer s block How to handle unrelenting pressure and avoid burnout How to combine enduring attitudes with new development paradigms How to manage your time and avoid blind alleys marshes bogs and swamps How to foster environments where programmers and teams can thrive When to say No and how to say it When to say Yes and what yes really means **Clean Code** Robert C. Martin, 2009 This title shows the process of cleaning code Rather than just illustrating the end result or just the starting and ending state the author shows how several dozen seemingly small code changes can positively impact the performance and maintainability of an application code base

**Agile Project Management for Government** Brian Wernham, 2012 Governments on both sides of the Atlantic have committed to introducing agile change management for faster results with cheaper implementation at lower risk The first

hands on guide is designed to help public sector leaders reap the rewards of agile methods based on the latest national and Clean Code with C# Jason Alls, 2023-12-22 Enhance your programming skills through code international research reviews TDD and BDD implementation and API design to overcome code inefficiency redundancy and other issues arising from bad code Key Features Write code that seamlessly integrates with other systems while maintaining well defined software boundaries Understand how coding principles and standards elevate software quality Learn how to avoid common errors while implementing concurrency or threading Purchase of the print or Kindle book includes a free PDF eBook Book DescriptionTraditionally associated with Windows desktop applications and game development C has expanded into web cloud and mobile development However despite its extensive coding features professionals often encounter issues with efficiency scalability and maintainability due to poor code Clean Code in C guides you in identifying and resolving these problems using coding best practices This book starts by comparing good and bad code to emphasize the importance of coding standards principles and methodologies It then covers code reviews unit testing and test driven development and addresses cross cutting concerns As you advance through the chapters you ll discover programming best practices for objects data structures exception handling and other aspects of writing C computer programs You ll also explore API design and code quality enhancement tools while studying examples of poor coding practices to understand what to avoid By the end of this clean code book you ll have the developed the skills needed to apply industry approved coding practices to write clean readable extendable and maintainable C code What you will learn Master the art of writing evolvable and adaptable code Implement the fail pass refactor methodology using a sample C console application Develop custom C exceptions that provide meaningful information Identify low quality C code in need of refactoring Improve code performance using profiling and refactoring tools Create efficient and bug free code using functional programming techniques Write cross platform code using MAUI Develop cloud deployable microservices for versatile applications Who this book is for This coding book is for proficient C developers team leads senior software engineers and software architects who want to improve the efficiency of their legacy systems A strong understanding of C programming is assumed **Agility Across Time and Space Daria** Šmite, Nils Brede Moe, Pär J. Ågerfalk, 2010-05-17 Rather than deciding whether or not to get involved in global sourcing many companies are facing decisions about whether or not to apply agile methods in their distributed projects These companies are often motivated by the opportunities to solve the coordination and communication difficulties associated with global software development Yet while agile principles prescribe close interaction and co location the very nature of distributed software development does not support these prerequisites mite Moe and gerfalk structured the book into five parts In Motivation the editors introduce the fundamentals of agile distributed software development and explain the rationale behind the application of agile practices in globally distributed software projects Transition describes implementation strategies adoption of particular agile practices for distributed projects and general concepts of agility

Management details practical implications for project planning time management and customer and subcontractor interaction Teams discusses agile distributed team configuration effective communication and knowledge transfer and allocation of roles and responsibilities Finally in the Epiloque the editors summarize all contributions and present future trends for research and practice in agile distributed development This book is primarily targeted at researchers lecturers and students in empirical software engineering and at practitioners involved in globally distributed software projects The contributions are based on sound empirical research and identify gaps and commonalities in both the existing state of the art and state of the practice In addition they also offer practical advice through many hints checklists and experience reports Questions answered in this book include What should companies expect from merging agile and distributed strategies What are the stumbling blocks that prevent companies from realizing the benefits of the agile approach in distributed environments and how can we recognize infeasible strategies and unfavorable circumstances What helps managers cope with the challenges of implementing agile approaches in distributed software development projects How can distributed teams survive the decisions taken by management and become efficient through the application of agile approaches **Reference Guide** Dean Leffingwell, 2016-07-29 The Must have Reference Guide for SAFe Practitioners There are a lot of methods of scale out there but the Scaled Agile Framework is the one lighting up the world Steve Elliot Founder CEO AgileCraft You don't have to be perfect to start SAFe because you learn as you go learning is built in Before SAFe I would not know how to help my teams but now I have many tools to enable the teams My job is really fun and the bottom line is I have never enjoyed my job more Product Manager Fortune 500 Enterprise Captured for the first time in print the SAFe body of knowledge is now available as a handy desktop reference to help you accomplish your mission of building better software and systems Inside you ll find complete coverage of what has until now only been available online at scaledagileframework com The SAFe knowledge base was developed from real world field experience and provides proven success patterns for implementing Lean Agile software and systems development at enterprise scale This book provides comprehensive guidance for work at the enterprise Portfolio Value Stream Program and Team levels including the various roles activities and artifacts that constitute the Framework along with the foundational elements of values mindset principles and practices Education Training Key to Success The practice of SAFe is spreading rapidly throughout the world The majority of Fortune 100 U S companies have certified SAFe practitioners and consultants as do an increasing percentage of the Global 1000 enterprises Case study results visit scaledagileframework com case studies typically include 20 50% increase in productivity 50% increases in quality 30 75% faster time to market Measurable increases in employee engagement and job satisfaction With results like these the demand from enterprises seeking SAFe expertise is accelerating at a dramatic rate Successful implementations may vary in context but share a common attribute a workforce well trained and educated in SAFe practices This book along with authorized training and certification will help you understand how to maximize the value of your role

within a SAFe organization The result is greater alignment visibility improved performance throughout the enterprise and Project Decisions Lev Virine, Michael Trumper, 2007-10-01 Project ultimately better outcomes for the business management is the art of making the right decisions To be effective as a project manager you must know how to make rational choices in project management what processes can help you to improve these choices and what tools are available to help you through the decision making process Project Decisions The Art and Science is an entertaining and easy to read quide to a structured project decision analysis process This valuable text presents the basics of cognitive psychology and quantitative analysis methods to help project managers make better decisions Examples that portray different projects real life stories and popular culture will help readers acquire the essential knowledge and skills required for effective project decision making Readers will be able to Understand psychological pitfalls related to project management Establish a creative business environment in their organization Identify project risks and uncertainties Develop estimates of project time and cost based on an understanding of human psychology Perform basic quantitative and qualitative risk and decision analysis Use event chain methodology in managing projects Communicate the results of decision analysis to decision makers Review project decisions and perform adaptive project management Establish a project decision analysis process in their organization PLUS Test your own judgment through a quiz that examines your intuition Architectural Design Decision Documentation through Reuse of Design Patterns Durdik, Zoya, 2016-07-07 The ADMD3 approach presented in this book enchances the architectural design documentation of decision via reuse of design patterns It combines the support for evaluation of pattern application semi automated documentation of decision rationale and trace links The approach is based on a new kind of design pattern catalogue whereby usual pattern descriptions are captured together with question annotations to the patterns and information on architectural structure of patterns A Practical Guide to Distributed Scrum (Adobe Reader) Elizabeth Woodward, Steffan Surdek, Matthew Ganis, 2010-06-21 Succeed with Scrum in Even the Largest Most Complex Distributed Development Projects Forewords by Ken Schwaber Scott Ambler Roman Pichler and Matthew Wang This is the first comprehensive practical guide for Scrum practitioners working in large scale distributed environments Written by three of IBM s leading Scrum practitioners in close collaboration with the IBM QSE Scrum Community of more than 1000 members worldwide this book offers specific actionable guidance for everyone who wants to succeed with Scrum in the enterprise Readers will follow a journey through the lifecycle of a distributed Scrum project from envisioning products and setting up teams to preparing for Sprint planning and running retrospectives Each chapter presents a baseline drawn from conventional Scrum then discusses additional issues faced by distributed teams and presents specific best practice solutions alternatives and tips the authors have identified through hard empirical experience Using real world examples the book demonstrates how to apply key Scrum practices such as look ahead planning in geographically distributed environments Readers will also gain valuable new insights into the agile management of complex problem and technical

domains Coverage includes Developing user stories and working with Product Owners as a distributed team Recognizing and fixing the flaws Scrum may reveal in existing processes Engaging in more efficient Release and Sprint planning Conducting intense brief daily Scrum meetings in distributed environments Managing cultural and language differences Resolving dependencies performing frequent integration and maintaining transparency in geographically distributed environments Successfully running remote software reviews and demos Brainstorming what worked and what didn t to improve future Sprints This book will be an indispensable resource for every team leader member product owner or manager working with Scrum or other agile methods in any distributed software development organization

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